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Sudan: fears that history may repeat itself, Page 16

World news Business summary

Spain and U.S. play down differences

The U.S. and Spain announced a "strategic review" of their military relationship but agreed to disagree over Nicaragua which has led to a trade embargo imposed on it by Washington.

Both sides played down differences over Central America and the future of U.S. bases in Spain - the two most contentious issues during President Reagan's visit.

However, Spain's differences with the U.S. on Nicaragua will be highlighted at the weekend when President Daniel Ortega of Nicaragua is due to visit Madrid on his way back from Eastern Europe.

Uniroyal agrees to \$750m buyout

UNIROYAL, the fourth largest U.S. tyre manufacturer, has agreed to a \$750m leveraged buyout to thwart the unwelcome takeover bid from Mr. Carl Icahn, the New York financier. The company has agreed to a \$22 a share cash offer from Clayton & Dubilier, a private investment group compared with Mr. Icahn's \$16 a share bid for majority control.

EEC in standards shift to tackle internal barriers

BY PAUL CHEESERIGHT IN BRUSSELS

THE EUROPEAN Community yesterday took a decisive step towards breaking down internal trade barriers by adopting a wholly new approach to the setting of product standards.

Trade ministers decided that goods would be able to move freely from one country to another if they met basic safety and health standards set at European level.

"If we're going to get a single internal market - going to integrate the ten economies - we've got to remove the obstacles. And obstacles are set up by different national standards - they're some of the most important non-tariff barriers to trade," said Britain's Lord Cockfield, the Commissioner in charge of the internal market.

With its decision the Community has abandoned the cumbersome approach of trying to adopt common technical standards product by product. Some of these standards have been taking a decade to draw up.

It has instead decided to short-cut the whole process by simply specifying a Community norm for health and safety while leaving national standards institutions to draw up the technical specifications.

While the new procedures have no built-in deadlines for agreement, they greatly limit the scope for the technical haggling which made the old approach so protracted. Once a general Community standard has been adopted, there can be no pretext for a nationally designed standard or the introduction of any national specifications is left purely optional.

The first of the new style draft directives with a Community standard confined to basic requirements will be presented next month. The commission is concentrating first in its new standards work programme on mechanical engineering and in particular pressure vessels and machine tools.

That will be accompanied by further draft directives on construction and electro-medical equipment as well as radio interference equipment.

The basic standards will be drawn up by the Commission to cover groups of related products, on the advice of technical experts. They will then go to the European Parliament and then to the Council of Ministers for final decision.

Once the general standard has been adopted, the national technical specifications for a product have to observe the new Community norm. Once settled, these national specifications go to a standing committee, made up of representatives and chaired by the Commission.

Any member state with objections to what is decided in another has three months to make its point. The committee then considers the matter and can reach its advisory conclusion on a qualified majority.

The rise, in the four weeks to April 17, mainly reflects an exceptional surge in bank lending to the private sector. This rose by £2.68bn (\$3.1bn) in the month against an average of £1.5bn in the previous 13 months.

The Government believes that part of the explanation is that leasing companies were rushing to buy new capital equipment to take advantage of investment allowances before they were cut from 75 per cent to 50 per cent on April 1.

Government and private estimates suggest that this could have accounted for £1bn of the £2.68bn rise in bank lending. Even after allowing for this factor, however, bank lending is running at a surprisingly fast rate in view of the buoyant state of company profits.

London markets gave the figures a gloomy reception, with falls of ¼ of a point to one point in the price of longer-dated government stocks and rises of about ¼ of a point in money market interest rates. The general view was that although there was little danger of a rise in interest rates, there was no chance of any cut at least until after next month's money figures.

Yesterday's estimate by the Bank of England showed that sterling M3 (which measures bank deposits as well as cash) rose by 12 per cent in the 12 months to April, but indicated that it had been growing at an accelerating pace.

The rise in the latest six months was equivalent to an annual rate of 15½ per cent and the rise in the latest three months was at an annualised rate of 19 per cent.

These increases are all well above the Government's target of growth at between 6 and 10 per cent last year declining to between 5 and 9 per cent in the current financial year.

The narrower definition of money, M0 (mainly cash) grew by 6 per cent in the 12 months to April, which is inside the 3 per cent target.

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UK producer prices fall, Page 6; Lex, Page 18; Money markets, Page 37

British money supply soars above target

BY MAX WILKINSON IN LONDON

BRITAIN'S money supply rose far beyond its target range in April, dealing a severe blow to prospects for a reduction in UK interest rates.

The Bank of England estimated yesterday that the broad measure of money, sterling M3, increased by between 2½ per cent and 3 per cent in the month. This was the sharpest increase since July 1980, and the second largest on record. It was two to three times what London analysts had been expecting and even seemed to have taken the UK authorities by surprise.

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London markets gave the figures

Nuremberg peace rally puts star wars on trial

By Rupert Cornwell in Nuremberg

DRESDEN, Warsaw, Stalingrad, Coventry, Cologne, Leningrad, Lidice and others. The names alone are a roll-call of destruction from the second world war, and on the eve of the anniversary of the final defeat of Nazi Germany, their modern representatives gathered in Nuremberg yesterday.

But they were there less, as it turned out, to remember the past than to contemplate the future. And the occasion revealed that even the most obvious lesson of mass slaughter - to preserve the peace so that it does not happen again - can be in its way almost as divisive as war itself.

The assembly was organised by the West German opposition Social Democrats (SPD) just 48 hours after Chancellor Helmut Kohl realised his ambition of seeing his friend President Ronald Reagan visit Bergen-Belsen and Bitburg, itself a gesture of reconciliation 40 years on.

The setting could hardly have been more loaded with symbols. Although Nuremberg was devastated in the war, restoration since has been so skilful that on a clear May morning its steep-roofed churches and streets of gabled houses winding down from the castle, recall the city's title as the jewel box of the German empire.

Reminders, however, of epic Nuremberg occasions convened by another German party in the 1930s were visible from the Meistersingerhalle where yesterday's delegates met, in the huge Duzendteich Park to the south-east of the town.

At its back there stands like a beaching grey whale the old Congress Hall, conserved as a Nazi version of the Colosseum, and which would have held 40,000 people. Beyond, across a lake and close to the football stadium, is the "Zeppelinfeld" containing what is left of the infamous rally grounds themselves.

Around the edges are decaying concrete terraces, oddly adorned with a single faded Coca-Cola hoarding. Now they enclose a grassy area containing three football pitches. On the other side the main reviewing tribune is still there, complete with speakers' rostrum.

But it all seems to belong to 5,000, not 50 years ago, as relevant to modern Germany as Epidaurus to modern Greece. Dandelions poke out between cracked marble slabs, and the massive doors are rusted and long since locked. But inside the Meistersingerhalle as well, the

Continued on Page 27

French fears on star wars, Page 2

Shells hit Beirut

Beirut suffered its heaviest fighting in more than a year. About 2,500 shells hit the city, killing five people. In Muslim Beirut nine people were reported killed and 50 wounded during the 15-hour artillery bombardment.

Greek elections

Greece's parliament was dissolved, paving the way for elections on June 2, after deputies gave a second vote of approval to controversial constitutional changes proposed by the ruling Socialists.

Polish hunger strike

A group of 26 young Polish exiles began a one-week hunger strike outside the Polish Embassy in Cologne to press for the release of jailed members of the banned Solidarity trade union.

Indian curfew

Indian authorities clamped a curfew on Dharwar town in Punjab state after two Hindus were shot dead by Sikh extremists and Hindu retaliated by stoning Sikh shops.

South Africa protest

The death of a leading black South African trade union official shortly after he was released from custody has caused protests.

Protesters held

More than 20 anti-apartheid demonstrators were arrested outside the South African embassy and another group staged a sit-in at the Washington office of a foreign exchange and precious metals company that sells South African kruggerands.

Belgium seizes ship

Belgian authorities seized Sirius, the flagship of environmental pressure group Greenpeace. Shipowners plan to sue for compensation, saying Sirius blocked Antwerp port over the weekend to prevent toxic waste dumping.

Nicaragua rebel fund

The Washington Times launched a campaign to collect \$14m for Nicaraguan rebels fighting the left-wing Nicaraguan Government.

Marines missing

Seventeen U.S. marines whose helicopter crashed into the sea off southern Japan were presumed dead and the search for survivors called off.

Pit blast kills 8

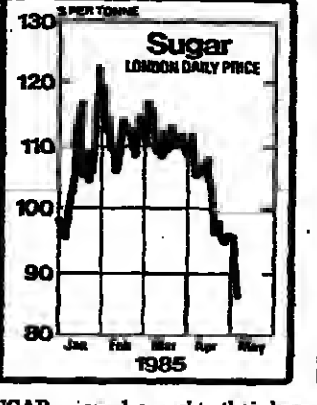
Eight miners died and 17 workers were trapped in an explosion in a coalmine in northern Moravia, the Czechoslovak news agency said.

Afghan suicides

Afghanistan claimed that about 24 rebellious Soviet and Afghan prisoners blew themselves up near Peshawar rather than surrender to their guerrilla captors.

Mengele reward

Israel is offering a reward of \$1m for information leading to the capture of Nazi death camp doctor Josef Mengele, who is believed to be living in Paraguay.



Ten resist U.S. bid for omnibus talks on steel

BY OUR BRUSSELS STAFF

THE EUROPEAN Community is resisting an attempt by the Reagan Administration to sweep up a squabble over steel pipe and tube sales into a wider negotiation, which could have the effect of further restricting EEC steel shipments to the U.S.

Transatlantic tension over the steel trade has risen in the face of the Reagan Administration's informal proposal to put together in one basket what are considered in Brussels to be three separate issues.

● The EEC demand for higher pipe and tube sales to meet existing contracts by invoking a "short supply" clause of an agreement which holds in this sector EEC sales to 7.6 per cent of the U.S. market.

● The American demand for an early renegotiation of the 1982 carbon steel agreement, which expires at the end of this year and broadly holds EEC sales to 3.4 per cent of the U.S. market.

● The U.S. demand to include in this renegotiation some 17 products which hitherto have been outside it, including semi-finished steel, and which over recent months have been the subject of consultations between the two sides.

Rising tension in the steel sector, A definite decision from Wash-

ington is expected this week. Officials believe the Reagan Administration "could only sanction 60,000 tonnes."

Because the U.S. steel industry is believed not to be in a position to make deliveries to the pipeline until the summer, this would leave the way open to Canadian suppliers to fill the gap. In the view of Brussels officials this would be a declaration of war.

The Commission is making it clear to the Reagan Administration that only in the event of a satisfactory solution to the pipe issue would it be prepared to propose to the EEC Council of Ministers an early renegotiation of the 1982 carbon steel agreement.

But the Commission has not specified to the U.S. what scope of renegotiation might be acceptable. The 1982 agreement provided for the U.S. to request consultations on shipments of 17 products if it believed that sales of them in the U.S. markedly increased.

It has been talking to the EEC about the rise of semi-finished product sales. The Commission is holding out against the inclusion of such products in any new agreement.

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New Soviet missile 'threat to balance'

BY REGINALD DALE, U.S. EDITOR, IN MADRID

THE U.S. is deeply concerned over the strategic implications of a new Soviet intercontinental missile - the SS-X-24 - which could "fundamentally destabilise" the superpower military balance, Mr. Robert McFarlane, President Ronald Reagan's national security adviser, said last night.

The medium-sized missile, which is still being tested, will be raised as a major "first-strike" threat by Mr. Reagan in his speech to the European Parliament in Strasbourg today. The U.S. aim is apparently to find a way of bringing the missile into the arms control process before it is deployed in unlimited numbers in the near future, perhaps starting as soon as next year.

Deployment of the mobile, multi-warhead land-based missile would add a new dimension to the strategic equation and "exponentially complicate" the arms control process, Mr. McFarlane said.

It could make the U.S. vulnerable to Soviet coercion and nuclear blackmail, he warned.

In a crisis, a U.S. President would not know the whereabouts or the quantity of the Soviet missiles arrayed against the U.S., Mr. McFarlane said.

Mr. McFarlane said that there was still time for restraining SS-X-24 deployment, although the weapon was already in an advanced stage of testing. If unchecked, the missile would give the Soviet Union not only an important new first strike capability against targets in the U.S. but also a substantial strategic reserve.

The SS-X-24 will probably at first be deployed in silos, with initial deployment expected in 1986, according to a recent Pentagon report.

Continued on Page 27

Caterpillar to expand in Europe

BY PAUL BETTS IN PARIS

CATERPILLAR, the world's leading construction equipment maker, is shifting considerable production from its U.S. base to plants in Europe and has chosen its Leicester, England, plant to make its first range of backhoe loaders.

Caterpillar has suffered heavy losses in the past three years, partly because of its U.S. plants have been badly hurt by the strength of the dollar. The decision to shift more production to Europe is part of a programme to cut costs and return the group to profitability this year.

Among the moves:

● The company's plant at Glasgow in Scotland is to increase its output of crawler tractors (bulldozers) and become the source of transmissions for machines made at all Caterpillar's European factories.

● A Bfr 4bn to Bfr 4.5bn (\$62.5m-70.3m) investment programme is planned at the Gosselies plant in Belgium, mainly to increase its output of diesel engines.

● Production will also be increased at the tractor and loader plant at Grenoble and the foundry at Vernon, both in France.

Mr. Donald Fites, Caterpillar's new executive vice-president for marketing and sales, in Paris for a construction equipment exhibition, said these moves were not based only on current exchange rate considerations. "This kind of decision is not taken lightly. It is a long-term and significant commitment."

Mr. Fites also warned that the company would continue to challenge any indications of unfair trading from Japanese competitors. Three months ago it joined several European makers of hydraulic excavators in an anti-dumping suit against Japanese suppliers. He claimed that a disturbing price trend was already developing in U.S. excavator and wheel loader markets and said the company would have "no qualms" about joining or leading an anti-dumping challenge in the U.S.

Caterpillar's decision to enter the backhoe loader market appears to have been based on the hope that demand for smaller construction equipment may be stronger than for the heavy plant that has been the company's strength. However, Cat will face tough competition from the two world leaders in the backhoe loader sector, J.I. Case of the U.S. and J.C. Bamford Excavators of Britain.

Massey-Ferguson improves, Page 6; Paving way for return to profits, Page 20

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Black union leader dies after release by S. African police

BY ANTHONY ROBINSON IN CAPE TOWN

THE DEATH of a leading black trade union official shortly after being released from police custody drew immediate protests yesterday from South Africa's trade union movement.

The Council of Unions of South Africa, the country's second largest union federation, issued a statement calling for "an immediate and urgent inquiry into the circumstances of his arrest, detention and death."

The police said that they had started an investigation into the death but declined further comment.

Mr. Andries Raditsela, an official of the black Chemical Workers' Industrial Union and executive member of the Federation of South African Trade Unions, the largest union federation, died from head injuries in a Soweto hospital on Saturday night in the black township of Taskane, east of Johannesburg.

A spokesman for the Chemical Workers said that police had accused Mr. Raditsela of driving a stolen vehicle. The vehicle

had in fact been hired for him by the union. He was taken to a police armoured vehicle at gunpoint, the union added. He was next seen by his parents lying unconscious on the veranda floor of the township administration board offices and then taken to an unknown hospital by the police.

It was not until Monday that he was traced to Soweto's Baragwanath Hospital where he died that afternoon. Charges under the internal security acts laid against him by police were withdrawn early on Monday morning, the union added.

Mr. Raditsela's death has reignited bitter memories of the death in police custody of black consciousness leader Steve Biko in 1977 and of the union leader Neil Aggett four years ago.

His death comes at a delicate time for the union movement as the mineowners are preparing a difficult round of labour negotiations in the mining industry and amid rising labour militancy countrywide.

Beirut suffers 15-hour battle

MOSLEM and Christian militias shelled each other almost non-stop last night across the line dividing their two communities in Beirut, Reuter reports.

Hospital sources in mainly Moslem West Beirut said nine people had been killed and about 50 wounded since yesterday afternoon. Christian Phalange radio said about 2,500 shells hit East Beirut, killing five people.

Residents said it was the longest period of shelling across the Green Line division in more than a year and it ended at dawn after about 15 hours with only a two-hour break.

The Barbir Hospital in West Beirut was hit for the third time in three days. Patients had been moved earlier and no casualties were reported.

Crossings between East and West Beirut, shut for most of the past week, remained closed.

A total of 21 Israeli soldiers have committed suicide in Lebanon since the 1982 invasion and the stress of military duty in the volatile south was partly responsible, Mr. Yitzhak Rabin, the Defence Minister, said yesterday.

Chris Sherwell in Manila charts the Philippines' relentless economic decline

IMF cannot provide cure-all for Marcos

EVEN IF signed on schedule on May 20, the \$10bn (£3.3bn) debt rescue package for the Philippines will still fail to reverse the country's relentless economic deterioration without genuine economic reforms awaited from President Ferdinand Marcos, economists and bank analysts in Manila say.

Questions have emerged over whether the International Monetary Fund monitoring the economy has unexpectedly relaxed certain tough conditions attached to its own SDR 615m (£759m) stand-by credit, as indicated last week by the Manila Government.

Certain key foreign countries and aid donors are also unhappy about the Government's commitment to genuine reforms and have begun pressing harder for substantive changes, so far without satisfaction.

This is taking place against a background of growing nationalist guerrilla insurgency, an increasingly radical opposition and labour unrest. Investor confidence has also been corroded by uncertainty over the Marcos succession, maladministration, high interest rates and lack of demand.

At this point it still remains possible that a stream of positive will flow once the debt package is signed. Certainly the Government's two chief economic policy-makers, Mr. Cesar Virata, the Prime Minister, and Mr. Jose Fernandez, the central

bank governor, are doing their best to accommodate creditors' demands.

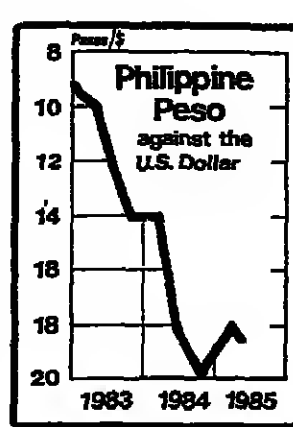
It is also apparent, however, that domestic political considerations have taken priority in certain economic decisions, jeopardising the recovery of a country saddled with \$25.6bn foreign debt it cannot easily repay.

This was starkly revealed earlier this year when the Government faced a clear choice between allowing the peso to continue sliding against the dollar, risking even worse inflation, but helping exporters, and maintaining high interest rates to defend the currency.

Anxious about his vulnerability over prices, and against the advice of the IMF, President Marcos chose the latter. Irresistible savings rates of up to 45 per cent promptly stopped speculation against the peso.

As a result the peso, unlike practically every other currency in the world at that time, actually strengthened against the dollar, and is still at 18.5, close to its highest since last October.

In a further surprise move, the President in February ordered "price roll-backs" which cut fuel and power prices. This helped calm agitated workers, but it turned out to be temporary and the overall cost has been a further slowing of investment, still weaker exports and probably another contraction in the economy this year.



The Government decided not to use the peso's artificial strength to replenish reserves because this would have broken IMF money supply ceilings. Despite this, it was unable to meet its key first-quarter targets because of a costly bail-out of a local bank, Banco Filipino—another political decision.

In a surprisingly accommodating response, the IMF has since agreed to adjust the original dates of its economic reviews and releases of money, pushing its March review back to the end of this month and agreeing to devalue more by September in order to get back on track by the fourth quarter. The IMF continues to believe that an exchange rate adjust-

ment is necessary, and is believed to be contemplating a recommendation to the Government of a realistic rate.

This is a serious step, but one which still remains contingent on the signing of the debt package by the 483 creditor banks. The package consists of a \$925m syndicated loan, a \$3bn trade facility and the rescheduling of about \$8bn in Philippines' debt falling due by the end of 1986.

The way for this was supposedly cleared last week with a compromise in the dispute over the amount National Commercial Bank of Saudi Arabia should put up in new money. Unfortunately, the troubles of Planters Products, a Philippines fertilizer company, have surfaced to baffle the agreement and must still be resolved.

Planters products is the largest fertilizer trader and distributor in the country. It owes numerous local and foreign banks an estimated \$83m, but is itself owed hundreds of millions of pesos—it claims some 600m pesos—by the Philippines Government, most of it in unpaid subsidies.

The banks originally treated it as a Government company because it had secured Government officials on its board. Their meagre emerged when the Government's subsidy policy changed and the economy deteriorated, throwing planters products into difficulty.

The foreign creditors, who include Manufacturers Hanover Trust and Barclays, now want assurances over these debts before signing the loan agreements of the rescue package.

Mr. Virata has indicated the back subsidies will be paid and the signing will go ahead, but this is still to be formally settled and will take at least until next week, if not longer.

The chances of success are any case put at only 50:50, according to one creditor. This is because of another complication: Government plans to secure the viability of state-controlled Philippines Phosphate, a competing fertilizer plant, which is classified as a "major industrial project" and thus politically sensitive.

So important has the question mark over the Government's reform commitment in these areas become that the IMF, World Bank, the U.S., Japan, West Germany and Australia have formed a sub-committee of the donor consultative group to assess the programmes so far.

The committee is expected to meet soon, but how far it will get depends on Manila's response. Already one meeting scheduled for Washington earlier this month has had to be postponed because of a lack of information; another postponement could only be expected to dismay the donors further.

Modest growth in Africa

BY PETER BLACKBURN IN BRAZZAVILLE

AFRICAN economies showed modest growth last year as terms of trade improved and exports increased, according to the Abidjan-based African Development Bank.

In its 1984 report due to be released at next week's annual meeting starting here today, the bank says that GNP in non-oil Africa rose 3.2 per cent, the largest increase for seven years.

However, with a population growth rate of 3.2 per cent, per capita GNP still fell by 0.1 per

cent and the bank warns that the continent's economic crisis remained "largely unabated."

Agricultural performance was generally "poor" as Africa continued to face its worst food crisis since 1973-74. Per capita food production continued to decline and the cereals deficit in the Sahel and southern Africa is estimated to have risen to 2.5m tonnes.

The report notes that the volume of net overseas aid fell to \$29.5bn (£24.75bn) in 1983 from \$30.5bn the previous year.

Pakistan wins extra aid pledges

By Paul Beesley in Paris

PAKISTAN secured yesterday from its Western aid consortium an increase in new financial aid commitments for the fiscal year starting July 1985 compared to the \$1.8bn (£1.49bn) in new aid commitments it received from Western donor countries for the previous year.

Details of the new aid commitments at the consortium meeting in Paris chaired by the World Bank are expected to be disclosed in Pakistan by Mr. Mahbubul Haq, the new Pakistani Finance Minister.

The World Bank in a statement after the meeting said that indications by the consortium for assistance to Pakistan for fiscal 1985 "showed a significant increase over last year's aid indications, with a larger proportion as quick-disbursing assistance."

The World Bank statement also said that the consortium had indicated it would make further special assistance to support the 3m Afghan refugees now sheltering in Pakistan. Additional special aid would also be provided to help Pakistan with its alternative crops programme in its drought-stricken areas.

The Pakistan aid consortium expressed strong interest and broad support for the Government's strategy to develop alternative crops in its growing areas and enforce stricter drug abuse laws.

Indonesia's loan needs Indonesia will need about \$5.5bn in foreign loans annually for the next three years, according to a World Bank report quoted by AP in Jakarta.

The report said that \$2.2bn of the public medium- and long-term borrowings would stem from official assistance, \$1.5bn from commercial credits and \$1.8bn from commercial loans.

S. Korea investment Foreign investment in South Korea during the first four months of this year rose 52.5 per cent on the period a year ago to \$800m, the Finance Ministry told AP in Seoul.

Japan was the biggest investor, with the U.S. slipping from second to fourth place, after West Germany and Britain.

Queensland union dispute

BY MICHAEL THOMPSON-NOEL IN SYDNEY

THE Australian Council of Trade Unions (Actu), yesterday announced plans for renewed confrontation with Sir Joh Bjelke-Petersen's anti-union State Government in Queensland.

Marking an escalation of the conflict, the Actu will today boycott all handling and carrying of freight to and from Queensland. Rail, air and road services will be affected for up to three days.

The dispute is the worst industrial confrontation since Mr. Bob Hawke's Australian Labor Party Government won power 26 months ago.

Bankers in Peking money talks

By Robert Thomson in Peking

A BEVY of bankers and a horde of foreign industrialists have gathered for a conference in the Great Hall of the People. Capital has come to the capital of China's communist state, and Premier Zhao Ziyang assured them that the "open door" would remain open and stressed the importance of foreign finance to the development of China.

Under the conference title of "China Faces the Future," the Bank of China invited the heads of 10 banks, ranging from National Westminster to Banque Paribas, to come for three-day get-to-know-you sessions with China's economic leaders.

Each group of bankers has brought a brood of industrialists with them for the conference, which is co-organised by the financial magazine Euromoney, and financial heads of China's 22 provinces have also come to talk money.

Zhao's opening speech to the conference was reprinted yesterday on the front page of the mass-circulation Peoples Daily.

Zhao told the bankers that China was revising its economic legislation to make investment easier for foreign companies.

"We attach great importance to co-operation with foreign financial circles. China has rich resources and a vast market but is short of funds," Zhao said.

China has sanctioned a stock sale to raise Yuan 1.1bn (\$385m) for building the nation's longest railway line, and reports from Peking. It appeared to be the biggest stock offering since the Communist Party resurrected the once-dormant capitalist practices last year to help finance economic development.

Free markets attracted more than 19 per cent of the nation's retail trade last year and their share is increasing as the state relaxes price controls, the official China Daily reported yesterday.

By Richard C. Hanson

In the 75 years since it was founded, Sanyo Securities has grown to be one of the top medium-sized brokerage houses in Japan. The company has now embarked on an ambitious drive to open new offices around the world. Sanyo's goal is a 24-hour-a-day trading network on which to expand its international business.

Perhaps what distinguishes Sanyo from other Japanese brokers is a firm commitment to build this network by relying heavily on highly skilled local managers—thoroughly integrated with staff from headquarters in Tokyo.

At a recent meeting in Tokyo, some of Sanyo's top international managers gathered to discuss Sanyo's global strategy, with Richard Hanson, editor of Japan Financial Report. Present were Akira Takahashi, Director and General Manager of the International Division in Tokyo; Anthony Dodge, Chairman of Sanyo Securities and Finance (Switzerland) S.A. in Geneva; Mark Essington-Boulton, Chairman of Sanyo Securities (Asia) Ltd. in Hong Kong; and from New York, Toshio Itoh, President of Sanyo Securities America Inc.

Hanson: Three years ago I interviewed your Vice President, Mr. Yoichi Tsuchiya, who described some rather ambitious plans to expand Sanyo's international network. Mr. Dodge, from your perspective in London as Chairman of Sanyo International, how has it worked so far?

Dodge: The plan was to "internationalise" the whole of the international division, and to open up further offices around the world—all of which has taken place. There have been more and more non-Japanese taken on. I think it would probably be fair to say we have more non-Japanese employees than any of the other Japanese brokers. That is both inside and outside Japan.

Hanson: How do you integrate your overseas operations with what goes on at headquarters in Tokyo? Mr. Takahashi, you're in charge of the International Division. Could you explain?

Takahashi: Let me put it this way. There are two aims. The first involves expanding the Sanyo group's international business as a whole. Looking toward the next century, Sanyo wants to provide global financial services. That's the main reason for internationalising. The second point is that expanding our overseas network is one way of boosting profits. We have four overseas subsidiaries and one representative office now. We intend from now on to open two new offices a year.

Hanson: How much of an overseas network do you think you will finally need to achieve the company's goals? Sanyo would like to see about 30% of its business overseas compared with about 10% now.

Takahashi: The idea of expanding the geographic network is to give us 24-hour-a-day trading capabilities. For example, in Asia we have our Hong Kong subsidiary. But we'd like to place office at other strategic points in the Pacific Basin. After that, the Middle East. In Europe we have London, Geneva and Paris. But we feel there's room for even more expansion into other financial centres in Europe and North America.

Hanson: What about the kinds of international business you are concentrating on?

Takahashi: That will depend on the country. Take Geneva. We plan to move from the brokerage business and into financing. A key market to address in the U.S., for instance, might be asset management. Right now our overseas offices concentrate mainly on Japanese equity and bond business for foreign investors. Depending on the market and the country, the shape of our future business is going to change from now on. We will adapt ourselves to meet the needs of our clients. For example, in China we found the best entry to be involvement in one of China's first overseas private placements, as lead manager.

A Broader Approach

The first step in internationalisation was securities brokering; the second step is to take a broader approach to include more extensive corporate finance, venture capital and investment advisory capabilities. The key point of Sanyo's policy has been to expand our network abroad using local managers and staff.

Hanson: What does expansion abroad do to the mix of your domestic business? Mr. Itoh, you're in charge of America; what does Sanyo look like from New York?

Itoh: Let me explain it this way. We basically want our domestic offices to develop in the same way as

our overseas offices. If we generate good information abroad, that should be fed back to the domestic sales force and vice versa for our international clients. The principle is to unify the company's operations.

Hanson: Mr. Essington-Boulton, how does Hong Kong see things?

Unique Strategy

Essington-Boulton: It is an absolutely unique strategy—within the Japanese securities industry—to internationalise the personnel in the overseas network. In Hong Kong, we have an increasing staff of Chinese account executives to deal with Chinese clients in Hong Kong. Because we are a regional office, we also cover Southeast Asia. A very large number of financial institutions in Southeast Asia are Chinese entities, so eventually our Chinese staff will deal with them—Chinese to Chinese. In Australia, on the other hand, we will be using an Australian sales team.

Itoh: The same thing can be said in the United States. Sanyo is one of the few Japanese companies trying to expand the office by hiring local university graduates along with experienced personnel. We are also introducing employment opportunities for Americans in our Tokyo office. We see it as an investment in personnel. In the future, the ratio of Japanese to locally hired executives could be very low.

Hanson: Mr. Nussbaumer, what about in Switzerland? How has Sanyo adapted in Geneva?

Nussbaumer: From the personnel point of view, I think that you can compare Sanyo to some of the big American brokers who in Europe have brought in European managers. The idea of hiring local managers goes straight to the idea of marketing locally. There are exceptions, but our business in Switzerland is one of long-term relations. Don't forget that in Switzerland we have three languages

and 25 different mentalities. So even among the Swiss we have difficulties. You can imagine the gap if a Japanese wants to talk to a banker in Zurich or Basel, or a Frenchman in Geneva. He has a tough time.

Hanson: Mr. Dodge, what are Sanyo's prospects in London?

Dodge: Of course, London is changing very rapidly and the competition is getting greater and greater. But I think the interesting thing about London is that the market is getting greater and greater. So while there is greater competition, the market is growing as fast as the competition is—so the real effect hasn't been seen. I suspect that those Japanese brokers who don't have a substantial proportion of their staff as non-Japanese will be hit at some point.

Hanson: So the point isn't to create a company to compete with other Japanese companies, from a Japanese point of view. But rather how can you compete with international brokers in your own markets?

International Specialists

Dodge: As a concept, what we are trying to create is an international SAS team, the elite of the British commandos. A group of truly international specialists, who can work wherever we decide to open an office. We've got to be more like the Foreign Office, with people who are sufficiently trained to fit in anywhere.

Hanson: With competition on the international side growing, will there be a shake out within the industry?

Dodge: There's bound to be. Any boom creates a bust. Because people are entering the business who haven't got the expertise, or the manpower or the money behind them to stand the strain when things get tough.

Hanson: Sanyo seems to have made quite a commitment to investing in three major areas: personnel, overseas offices and computers. How

important are computers?

Itoh: We have one international computer system, WINOS, which connects all our offices. That makes our information flow. A company report done in Tokyo can be had the same day in London without waiting for the physical delivery from Tokyo. We also have what we call the Sanyo Investment Research News Information Service—SIRNIS—installed in London and Hong Kong, and soon in New York. That is the same one available in 450 terminals throughout our domestic network. Last year we introduced the Sanyo Diffusion Index, a sophisticated stock screen, which selects oversold stocks prime for a price breakout. We feel this is a particularly important tool for selecting stocks in a market where standard fundamental and technical analysis techniques may not always apply.

Hanson: What about venture capital and other types of financial services?

Takahashi: We have our own venture capital company, Sanyo Finance. Last year, we launched our first partnership fund, of which about half the yen 4bn in funds came from foreign investors. We feel we are in a strong position. There are other new products being developed in Japan, which can be sold overseas. These will also open new opportunities.

Hanson: Will Sanyo's strategy work?

Essington-Boulton: Can I answer that? The theory is that nationality-to-nationality is one effective way to develop—so Swiss to Swiss, English to English, Australian to Australian, Chinese to Chinese. That is being proved in the field, I think. If we can make for really international teams of Japanese working closely with non-Japanese we can penetrate markets more easily than our competitors who are using all Japanese staff.

Dodge: There is another important point. Some of our overseas clients prefer to deal with Japanese staff directly. Many times the Japanese know their market best. The point is to have a coordinated overseas network to satisfy all our requirements.

Hanson: So it boils down to people?

Dodge: The securities industry is a person-to-person industry. It doesn't matter whether you are dealing with a private client or a big fund manager, at the end of the day it's your ability to get along with the guy.



Left to right: Yoshio Miyake, Managing Director of Sanyo International Ltd. in London; Michel Nussbaumer, President of Sanyo Securities and Finance (Switzerland) S.A. in Geneva; Anthony Dodge, Chairman of Sanyo International Ltd.; Hideo Mizutani, Representative of Sanyo Securities Paris representative office



Left to right: Mark Essington-Boulton, Chairman of Sanyo Securities (Asia) Ltd. in Hong Kong; Akira Takahashi, Director and General Manager of the International Division in Tokyo; Toshio Itoh, President of Sanyo Securities America Inc.



BROKERS, DEALERS, UNDERWRITERS & DISTRIBUTORS
SANYO SECURITIES CO., LTD.

Head Office: 1-8-1, Nishinabashi Kayabacho, Chuo-ku, Tokyo 103, Japan Tel. (03) 686-1233
International Business Headquarters: Tel. (03) 686-5555 Telex: 65628 (SYSEC G)
Sanyo International Limited: Roman House, Wood Street, London EC2Y 5BP, U.K. Tel. (01) 628-2931 Telex: 861297 (SYSEC G)
Sanyo Securities & Finance (Switzerland) S.A.: 26 Rue Adrien-Lachaux, Geneva, Switzerland Tel. (022) 35-59-33 Telex: 421521 (SANCY)
Sanyo Securities America Inc.: 100 Broadway, New York, N.Y. 10005, U.S.A. Tel. (212) 962-7300 Telex: 424862 (SYNY U)
Sanyo Securities (Asia) Ltd.: 40th Fl., Far East Finance Centre, 16 Harecourt Road, Hong Kong Tel. 5-281723 Telex: 63334 (SYSEC HK)

AMERICAN NEWS

Washington's sanctions will also hurt U.S. business, writes Tim Coone in Managua
Nicaragua eases into new export markets

AS THE U.S. trade embargo against Nicaragua begins to bite this week, the Nicaraguan Government has begun to devote the same resourcefulness to the problem as it did when the U.S. closed its doors to most of Nicaragua's sugar exports in 1983.

The Nicaraguans quickly found new markets in the Middle East and North Africa at preferential prices. Two years later, the Nicaraguan export products most seriously affected by the trade embargo are bananas and shellfish, worth some \$15m (\$12.5m) each in the U.S. market.

According to Sr Orlando Soleriano, the Nicaraguan Deputy Foreign Trade Minister, however: "We have already found new markets in Europe for our bananas and we are in the process of finding more."

Until the embargo, Nicaragua exported some 4m boxes of bananas annually to the U.S. According to Sr Alfredo Alaniz, the Nicaraguan Fisheries Minister, the first major shipment of shrimps and lobsters to Europe are also to be sent on the same refrigerated ships that will take to Belgium the Nicaraguan bananas that were formerly sold in California.

Nicaragua will be able to take advantage of temporary shortfalls in deliveries of bananas to Europe as a result of droughts in Colombia and shipping difficulties in other Central American countries, according to British banana traders.

But the long-term prospects for a small exporter obliged to trade outside the channels con-

troled by U.S. companies such as United Brands — which includes the British Fyffes operation — are not encouraging, they add.

No date has been fixed for the session, Galt said, but it is likely to take place later this month following a statutory 10-day period during which member states will be informed of the Nicaraguan request.

An official at the Nicaraguan diplomatic mission said his country would protest

he said was contrary to the fundamental principles of the U.S. action, which Galt said.

Stewart Fleming adds from Washington: Mr. Tip O'Neill, the Speaker of the U.S. House of Representatives, has conceded that the recent visit of Nicaragua's President Daniel Ortega to Moscow has embarrassed the Democratic Party and could lead to a House vote in favour of sending non-lethal aid to the rebel contras in Nicaragua.

Two weeks ago the House blocked the release of \$14m (\$11.7m) of aid to the contras

and vegetable fats, between \$20m and \$25m in crop protection chemicals and fertilisers, and an equivalent amount in electric machinery, pumps, transport and scientific equipment.

So for the Nicaraguans the immediate effects of the embargo will be irritating rather than devastating. According to Sr Marvin Norguera, director of the state importing agency Enimpor, which handles some 20 per cent of Nicaragua's annual import bill of \$800m, many spare parts for U.S.-made machinery can be obtained through U.S. subsidiaries over-

seas, such as the Esso oil

refinery in Managua. Where that is not possible, sections of plants will gradually be replaced by machinery from countries that have a more reliable trading relationship with Nicaragua.

The embargo will be serious, he said, "but the country will not grind to a halt." The British American tobacco subsidiary in Nicaragua, Tania, uses a quantity of U.S.-made ancillary equipment in its plant and imports chemicals from the not unduly bothered by the embargo. "We can obtain spare parts relatively easily from other overseas subsidiaries and we have raw material stocks sufficient to last a year," he said.

The immediate sectors to be hit by the embargo will be agriculture and health, says Sr Norguera. Crop protection chemicals come primarily from the U.S. and new sources of

supply will have to be found rapidly to avoid pest damage to the important export and basic grain crops.

However, practically all Nicaraguan purchases from the U.S. are on cash terms only, and so can be relatively easily substituted by other foreign suppliers, according to Sr Norguera.

The principal economic cost will be in increased shipping costs and delays in delivery he said. Shipping charges to Europe are around 20 per cent higher than to the United States.

So it seems that if the trade embargo is to really bite against Nicaragua it will have to embrace U.S. subsidiaries overseas and include pressures against other major trading partners with Nicaragua, both of which will entail heavy political battles for the Reagan Administration.

The Nicaraguan Government, by refusing to make any political concessions to the U.S., has thrown the ball back into the White House court. If the Reagan Administration now halts at pursuing the embargo to its ultimate consequences, the final word may rest with Sr Norguera.

He remarks have been interpreted on Wall Street as signalling that he favours a further easing in Fed monetary policy.

Mr Baldrige's department is less pessimistic. It expects second quarter growth to rebound to a year on year growth of around 2.5 per cent. But for the year the increase could be as low as 3 per cent or 2.5 per cent, Commerce Department under secretary for economic affairs, Mr Sydney Jones has said.

Mr Baldrige does not anticipate that the slower growth this year — the U.S. economy expanded by 6.8 per cent in 1984 — will lead to a significantly higher Federal budget deficit. But, because of the lag in the payment of tax revenues, the 1985 budget deficit will be higher.

The Administration's budget forecasts, which project a steady 4 per cent real growth over the next three years are due to be revised in July.

Baldrige admits defeat on 4% growth

By Stewart Fleming in Washington

THE U.S. economy will not achieve the Reagan Administration's 4 per cent real growth target this year, Mr Malcolm Baldrige, commerce department secretary, has said. However, acts to cut the federal budget deficit, output could expand "strongly" in the second half of the year, he said.

Mr Baldrige's comments came as Mr Preston Martin, vice-chairman of the Federal Reserve Board, warned again that the U.S. economy could be stuck in a period of sluggish expansion.

Two weeks ago Mr Martin warned of the danger of a "growth recession" ahead. This implies a rate of expansion insufficient to prevent unemployment rising.

Mr Martin said in Tokyo yesterday that he expected second quarter growth of real gross national product to rise to only 2.5 per cent compared with 1.3 per cent in the first quarter.

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Sarney promises direct elections in four years

By Andrew Whitley in Rio de Janeiro

PRESIDENT JOSE SARNEY of Brazil, who succeeded the late Gen Tancred Neves last month, said yesterday he wished to shorten his presidential term from six to four years, in line with the stated wishes of his predecessor.

Speaking at his first Cabinet meeting since taking over as President on April 21, Sr Sarney pledged to convene a Constituent Assembly "as soon as possible" to revise the national constitution, much adulterated by the military during their 21-year rule.

Its composition has yet to be determined, but the expectation is that the federal Congress, to be elected in November 1988, will itself also act as this extraordinary body.

Ordinary constitution-making in a deliberate break with the past, yesterday's Cabinet meeting was broadcast live on television, without prior warning.

Surprised early morning viewers heard the President reaffirm Sr Neves' pledge to abolish the presidential electoral college and re-establish direct elections for all offices. A constitutional amendment now going through Congress is

expected this week to restore elections for mayors of state capitals and those cities previously designated as national security zones by the military. The previous regime selected officials for this key level of local administration to preserve control in case of disturbances.

The government also reaffirmed its intention to pay Brazil's \$102bn (\$85bn) foreign debt on new, but unspecified, terms.

Sr Francisco Dornelles, Finance Minister, is due to meet M Jacques de Larosiere, managing director of the International Monetary Fund, in Washington later this week.

President Sarney said the country's creditors had to understand that repayment of the debt could not be at the expense of internal development.

In a foreign policy statement, the new Brazilian Government has reaffirmed the country's traditional independence from the U.S. over its policy towards Central America.

A Foreign Ministry statement condemned the economic sanctions announced by the U.S. last week against Nicaragua. It said they were "counter-productive".

SEC files suit against New York bond dealer

By Paul Taylor in New York

THE U.S. Securities and Exchange Commission (SEC) has filed a suit against Parr Securities, a U.S. Government bond dealer, and its president and owner Mr Gregory Herbert, alleging violation of securities laws involving millions of dollars.

In the wake of Monday's action, several U.S. banks and savings and loan associations warned of potential losses resulting from their dealings

with the New York based firm. Parr Securities, which the SEC said has \$16.1m (\$13.4m) in assets, is one of the latest in a string of U.S. securities firms to fall foul of the SEC.

Earlier this year the collapse of ESM Government Securities and Bevil Bresler and Schulman sent shock waves through the U.S. financial system.

Alfonsin warns Argentines of tough times ahead

By Jimmy Burns in Buenos Aires

PRESIDENT Raul Alfonsin of Argentina has put his full political weight behind a tough stabilisation programme, aimed at tackling the country's record 850 per cent inflation rate in line with International Monetary Fund wishes.

President Alfonsin told a packed session of Congress that Argentina had run "into tough times" and that the nation would have to accept "suffering as a daily companion for

some time to come."

He emphasised that the Government intended to restrict subsidies to state companies and trim employment in the civil service as a way of increasing savings originally forecast for 1985 by an additional 12 per cent in real terms.

Fiscal revenue meanwhile will be increased by a shortening in the payment period for value added tax and the implementation of a new "forced savings"

tax. The tax reform will accompany recent changes in the financial sector aimed at re-orientating savings and loans away from speculation and towards productive investment.

In a related development, presidential spokesman Sr Ignacio Lopez said several state company officials would soon be asked to resign so as to ensure greater efficiency in the public

The move is expected to affect numerous company presidents who had been appointed for their political allegiance rather than their technological experience.

Sr Alfonsin's speech was his second major policy statement in less than a week. He surprised a recent mass rally outside the presidential palace called by his party militants "in defence of democracy," by warning Argentines not to

expect an "improvement in your standard of living this year," — an implicit confirmation that the Government has finally abandoned its pledge of restoring real salary levels.

Wage levels announced by the Government for May have fallen behind the official inflation rate for the second consecutive month in spite of fuel and public transport price hikes of over 30 per cent.

WORLD TRADE NEWS

Cairo set to sanction deal for first nuclear power plant

By Tony Walker in Cairo

EGYPT expects to sign a letter of intent by the end of June for its first nuclear power station, Mr Maher Abaza, Minister of Electricity, said. The final evaluation of tenders for the project are well advanced.

Egypt's Nuclear Power Plants Authority (NPPA) will make the final recommendation to the successful tender to a committee on which various Egyptian ministries and the central bank are represented.

The three contenders for the el-Daba project are consortia headed by Kraftwerk Union (KWU) of West Germany, Framatome of France and Westinghouse of the U.S. (\$370m) set aside for the proposed nuclear plant at el-Daba on the Mediterranean coast 160 km west of Alexandria is secure. He said the money would not be diverted to other uses despite Egypt's hard

currency shortage.

The special fund comes from oil sales earmarked for development of Egypt's nuclear industry. Egypt has announced plans to build eight nuclear power stations by the year 2005 at a cost of \$36bn.

A Western commercial attaché in Cairo said there would be tough final negotiations on price and credit terms. He said Egypt is not in a position to allocate much more than the \$700m it is holding for the project.

Framatome has proposed building twin 1,000-Mw pressurised water reactors (PWRs) at a cost of about \$2.5bn, KWU a 1,000-Mw reactor for about \$1.1bn and Westinghouse a 1,000-Mw reactor for about \$1.5bn with the option of a second reactor.

All bids are being supported by the credit agencies of the respective governments.

France and Egypt sign \$300m wheat deal

By Tony Walker in Cairo

FRANCE has signed a comprehensive wheat and technical assistance agreement with Egypt under which it will supply \$300m (\$245m) worth of wheat and flour this year and help establish a packaging research institute.

The agreement follows a deal negotiated earlier this year for France to finance a 30,000-tonne capacity wheat silo to assist Egypt in increasing storage capacity for grain.

Egypt has also recently signed a long-term wheat agreement with Canada for annual purchases of 500,000 tonnes to the end of this decade. Canadian wheat sales to Egypt last year were 650,000 tonnes and a similar figure is expected this year.

The Franco-Egyptian protocols signed in Paris last week provide for the shipment this year of 750,000 tonnes of flour and 500,000 tonnes of wheat. There is also provision for food aid to Egypt in 1985 of 15,000 tonnes of wheat.

The project covering the establishment of a packaging research institute involves expenditure of about \$2m, according to a French Embassy official in Cairo.

Egypt's wheat imports last year totalled about 5.5m tonnes. Most came from the U.S., Australia, Canada and the EEC.

Canadian group expects to win army contract

Northern Telecom of Canada expects to sign an agreement with Egypt this month covering microwave transmission equipment for the army forces worth about \$50m (\$40.9m), writes Tony Walker in Cairo.

The Canadian company signed a letter of intent with Egypt's military in March and is in the final stages of negotiations on financing, supply, training and installation of the sophisticated equipment.

Northern Telecom is Canada's largest supplier of telecommunications equipment. It won the tender for the supply of the microwave transmission system against strong international competition.

John Elliott in New Delhi reports on the frustrations facing businessmen
Salesmen fail to crack Gandhi's code

"COMPANY AGENTS are searching for their government counterparts to take the regular payments of black money. When they can't find them they don't know whether they or their clients are being ostracised, or whether corruption has really been stopped by Rajiv Gandhi."

That summed up an expert observer of the commercial scene in New Delhi illustrated the helplessness, and part of the frustration, that is felt by many businessmen at India's major contract negotiations through a period of considerable delay.

Corruption is not the only reason for the problems. Mr Rajiv Gandhi, Prime Minister for the past six months, is bringing a youthful, direct and dynamic personal style to government and is re-examining many past decisions.

Two of the most well-known upsets are the collapse last week of helicopter orders worth \$55m for Westland of the UK and the reversal of contract arrangements on a \$1.2bn (\$1bn) cross-country natural gas pipeline.

The French have been particularly upset by the sudden change of last summer. Other airlines, computer and electronics orders have also been reassessed: many other contracts have been ended or delayed.

Part of the reason for the disarray is that the assassination six months ago of Mrs Indira Gandhi, and the subsequent elections, delayed decision-making in the major areas apart from national security.

Then the brakes were put on again with the uncovering of India's spy scandal, in which commercial and other government secrets were allegedly sold by clerks and personal assistants in key Government offices to diplomats from France and

East European countries. The offenders were sacked, a few others high officials were removed for not spotting what was happening and the rest of the civil service became frightened to talk, or help, their usual business contacts.

Next there were changes of more than 40 top-level civil servants, which further delayed decision-making. Now arguments about projects that can be afforded in India's new seven-year plan are held in secret.

In the case of the UK, the diplomatic rift with India over the activities last winter of Sikh extremists in Britain also put a brake on contract negotiations, including the Westland helicopter.

These events have exacerbated the effects of expert Indian techniques of endlessly playing one competitor off against another and delaying signing a contract till the last moment to win extra concessions.

"We've even presented the gold pen for the signing ceremony when they suddenly asked us to make another concession. The signing was delayed for three months and we had to give ground," says one aviation executive.

France's power station contractors failed at the last minute to upset a \$94m power station contract being finalised last year by GEC. But they have been soft credit covering negotiations with Austria for a hydro power station at Dul Hasti in Kashmir.

The French have few failures, although the CITI cable telecommunications company might lose a \$50m contract for a telephone exchange contract, the second of two it began to win two years

ago after persuading the Indian Government to bypass normal tendering arrangements. Even in this case, however, the French style of gentle behind-the-scenes diplomacy with a minimum of publicity is admired by Indian civil servants who hate being put on the spot.

India is not a country in a hurry. It is a proud nation aiming at self-reliance, and determined not to be overruled by foreigners, and specially not by the tactics of executives from multinational firms.

Traditionally, bureaucrats and politicians have delayed making decisions in order to protect themselves from upsetting some-

one more powerful, and to avoid taking responsibility for something that might go wrong. So an excuse to re-examine bids, to wait for a newer technology, to listen to a new tenderer, or to play one country off against another is instinctively welcomed.

The French are especially adept at making the most of this. They constantly lobby for their Aerospace Industrie Dauphin, not the favourite, against the British Westland, even after the Cabinet had decided last summer in favour of Westland. The French-led Airbus Industrie is doing the same against Boeing for \$400m to \$500m Indian Airlines orders.

Only if India desperately wants a product can a salesman successfully try harassing tactics, threatening to withdraw an offer or leave the country unless he is given an appointment or receives a decision.

Delhi's five star hotels make a lot of their money from salesmen sitting and waiting. The salesman or senior diplomat who threatens with a deadline will probably find the civil servant quietly closing his file and ending the meeting. He will then find it impossible to obtain a further appointment, quickly from the civil servant's endlessly courteous personal assistant.

All such contacts are complicated by the prevalence of corruption in the past, a European company trying to do a deal would often be visited by a "collector," possibly an ex-patriate Indian, who would ask for bribes amounting often to 5 or 10 per cent of a multi-million contract.

Sometimes the visitor would offer a package deal for a large personal fee — this could include arranging a personal

meeting with Mrs Gandhi, making sure the company won and then arranging the delivery of the kick-back to Mrs Gandhi's Congress (I) Party. Sometimes the visitor would simply say that he had been sent to collect for the Party, gently hinting it would be better next time if he were hired from the start as a full agent. Occasionally he would threaten to work against the company if he was not hired, and often the same man would offer to help competing companies.

Sometimes such a visitor did deliver the contract but at other times would produce little more than a personal meeting with Mrs Gandhi. A company could put far too much reliance in their new-found helper, which meant some big contracts were lost in the days of the last In a recent interview with the Financial Times, he said that back-handers should no longer be paid to Indian politicians, civil servants or middle men.

He said that businessmen abroad who did pay up were "being taken for a ride."

Now no one is sure whether or how much the system has changed since Mr Gandhi declared war earlier this year on corruption and black money. Corruption, however, is so deeply embedded in India, and many middle class Indians are so cynical about their country, that most people do not believe he can enforce such an approach.

For this and the other reasons, it will be some time before even the most expert company negotiator or diplomat can feel confident that he has mastered the personalities, motivation of India's new centres of power, linkages and administration.

Philips calls for action against Japanese exports

RAPID action is needed to protect the European electronics industry against Japanese competition, according to an internal study by Philips, Europe's largest electronics group, Reuter reports from Eindhoven, the Netherlands.

The study concluded that Japan has a unified industrial strategy to dominate the electronics industry in Europe and the U.S., Philips said yesterday.

The European Community should decide that its electronics industry has a right to 60 per cent of the European market for products such as video cassette recorders, compact disc players and video disc players, the study said.

It proposed a temporary rise in import duty on Japanese hi-fi equipment and video cassette recorders combined with a reduction on items such as Walkmans and portable radios, which it said were no longer made within the European Community.

This would give European industry time for restructuring to create a more unified market. The Philips study was based on publications, legal cases and remarks by Japanese politicians and business leaders.

Harsh rationalisation measures and mergers by European companies have failed to stem a tide of home electronics goods from Japan, where production costs are much lower.

Mr Eef Brouwers, from Philips, said the main thrust of reorganisation in Europe would be to concentrate production into larger units in order to compete with the united front of Japanese industry more on its own terms.

Last year Philips took control of Grundig, the leading West German electronics firm, in a \$200m deal which was seen as creating a stronger unit more able to combat Japanese competition.

The Philips report said Japan's strategy had already led it to dominate the U.S. consumer electronics industry and warned it would do the same in Europe unless there was resistance.

Japan would then gain control of other sectors, such as vehicles and parts, was able to combat Japanese competition.

This could lead to Japanese superiority in science and technology and to increasing U.S. and European political and military dependence on Japan, the report said.

Japan has pledged 12,000 truck tires to the Ethiopian famine relief effort after the United Nations said \$50m worth of vehicles and parts was urgently needed, the UN said yesterday.

Unless the logistical aid is forthcoming, relief grain distribution will be halted.

Cuba attacks Britain's export finance policies

By Frank Gray in Cuba

A SENIOR Cuban banking official has launched a stinging criticism of Britain for being too conservative in providing export finance.

Sr Jose Sanchez Cruz, a director of the Banco Nacional de Cuba, said the British position was much more narrow than that of Cuba's other Western trading partners. It did not appear to realistically take account of Cuba's growing ties with the market economy.

The British Export Credit Guarantee Department currently has a 10m short term (180 days) facility for UK companies trading with Cuba.

Sr Sanchez Cruz said Cuba

had obtained more generous terms from other Western trading nations. Spain has provided soft credit covering Cuba's advance payments.

Some nations had provided medium term coverage of two to three years to back the sale of capital goods, while others had lines of credit of up to eight years are also understood to be available.

Lord Selsdon, an advisor to the Midland Bank who is leading a London Chamber of Commerce trade mission to Havana this week, said it was in Britain's interest to be competitive, especially in a market that is closed to the

Second airline for HK planned

HONG KONG is to have a second international airline, operating initially on routes to China, a group of local businessmen announced yesterday, Reuter reports from Hong Kong.

Hong Kong Macau International Airlines sold pilots had been hired and a leasing agreement for the airline's first plane, a Boeing 737, had been signed in London last week.

The announcement followed a meeting yesterday between Chao Kuang-Pin, International Investment's managing director, and Hong Kong's civil aviation authorities.

Chao said he was confident that the necessary operating rights would be granted shortly by the Chinese and Hong Kong

U.S. launches campaign to promote wine in Japan

By Nancy Dunne in Washington

THE U.S. Department of Agriculture (USDA) is pushing its own candidate for Japan's boy "American" campaign: American wine.

Although the U.S. sells far less wine in Japan than France and Germany, the USDA and the Wine Institute are making strenuous efforts to increase the American market share. This spring they began a major promotional programme for California wines with the Institute conducting seminars for wine stewards and producing point-of-sale materials for restaurants and retail shops.

In 1983 the USDA promoted American wines, dominated by California's output, at two major

shows, and in 1984 U.S. wine exports to Japan rose by over 40 per cent, albeit from a low base, reaching an estimated value of \$2.5m (\$2m).

The new campaign comes at a time when Japan has just lowered tariffs on both bulk and bottled wine. Japan imports over 27m litres of bulk wine supplied mostly by Yugoslavia, Spain, Bulgaria and Chile, which have benefited in the past from lower preferential duties.

However, the tariff on bulk wines from industrialised countries has been lowered more than the preferential duty for bulk wine, a revision which should make U.S. bulk wine more competitive.

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UK NEWS

Importers take nearly 60% of new car sales

By Kenneth Gooding,
Motor Industry Correspondent

PROMOTIONAL campaigns by Fiat of Italy, Nissan of Japan and Renault of France helped boost the importers' share of UK new car sales last month to nearly 60 per cent compared with 53.5 per cent in April 1984.

The importers' success will cause concern among the market leaders, Ford, BL, and General Motors (the Vauxhall-Opel group) which have all been winding-down their dealer bonus campaigns this year so that incentives have been much more modest than in the early part of 1985.

Austin Rover, BL's volume car subsidiary, will in particular be pondering the fact that its Maestro saloon disappeared from the list of top 10 cars in April because there was no extra bonus offered to dealers to promote it.

A new incentive scheme was launched towards the end of April by Austin Rover which this time offers dealers an extra £150 in bonuses on the Maestro range if sales reach agreed targets.

The company's "Challenge" incentive campaign came to a climax in the middle of April and Austin Rover's penetration was also boosted by 3,000 Montego and Metro five-door models registered by its own dealers during the month as demonstration cars.

The Rover 200 range, made under licence from Honda of Japan, crept into the top 10 from the launch of models incorporating the UK company's own 1.6 litre engine. There was a rush of orders from fleet customers who had been waiting for the Rover 216.

The British Government will be watching to see if imports continue to creep upwards towards the record 63.4 per cent reached in August 1979.

The best-selling models last month were: 1, Ford Escort (12,235 registered); 2, Vauxhall Cavalier (11,222); 3, Austin Metro (10,592); 4, Ford Fiesta (9,590); 5, Austin Montego (9,026); 6, Ford Sierra (7,920); 7, Vauxhall Astra (5,881); 8, Ford Orion (5,206); 9, Vauxhall Nova (4,402); 10, Rover 200 series (4,056).

Mr Ray Horrocks has resigned from the board of Jaguar, the luxury car group - the second non-executive director to leave the company since it was returned to the private sector last August.

Mr Horrocks, 54, is group chief executive, cars, at BL and for five years was chairman of Jaguar at the time it was a subsidiary of the state-owned vehicles company.

The man BL found to succeed him as Jaguar's chairman just before privatisation, Mr Hamish Orr-Ewing, stood down in March and has since decided not to stand for re-election to the Jaguar board.

Vauxhall is laying off about half of the 5,000 workers at its Ellesmere Port works on Merseyside, where production has been hit by an unofficial strike by 180 electricians.

Privatised British Gas may pursue oil interests

By Dominic Lawson

BRITISH GAS will be given a free hand to return to the business of oil exploration and production after its privatisation in the second half of next year, the Government said yesterday.

That marks a sharp break with the Government's previous policy, which was to push British Gas out of the oil business. It forced the corporation to sell its half share in the Wytch Farm oilfield in Dorset, south England, in a deal worth about £400m. Last year it sold the corporation's offshore interests via the £400m flotation of Enterprise Oil.

Mr Peter Walker, the Energy Secretary, yesterday told MPs that the Government would introduce legislation "at the earliest opportunity" to provide for the transfer to a new private sector company all the assets of the British Gas Corporation, and for appropriate regulation of monopoly aspects of the gas supply business.

The Government will introduce the Bill privatising British Gas early in the next parliamentary session. It believes that it could offer shares to the public as early as the middle of 1985.

The Government is considering offering 100 per cent of the equity in British Gas in one vast initial offering. The shares would then be paid for in instalments. This would ensure that British Gas was entirely



Sir Denis Rooke, chairman of British Gas

ly a private sector company before the next general election. British Gas, whose chairman is Sir Denis Rooke, is likely to be sold on a yield basis as a utility stock. Although stockbrokers are beginning to talk in terms of a price tag of up to £2bn for the company, the Government has not yet decided on the crucial question of the tax treatment of a private-sector British Gas.

Last year British Gas made operating profits of £1.02bn on turnover of £5.4bn on an historic cost basis. But the Government took £521m from the Corporation in the form of the gas levy. After privatisation British Gas

will be required to charge all its domestic customers the same price. Mr Walker told MPs that a regulatory body would be set up to "oversee gas prices to the consumer and terms and conditions of supply."

Mrs Sheila Black, the chairman of the National Gas Consumers Council, warned yesterday: "We will be moving from a public sector monopoly to a private sector monopoly. The interests of shareholders are not necessarily the interests of consumers."

Mr Walker's announcement received a guarded welcome from Tory backbenchers, some of whom expressed concern that the Government had paid insufficient attention to matters of detail, such as the future of pipelines and showrooms, and the need to maintain competition.

The Labour response, while hostile, was also low-key. Mr Stan Orme, Labour's Shadow Energy Secretary, predicted that the move would create a "massive private monopoly." He did not, however, say that a Labour government would take British Gas back into public ownership - even when invited to say so by Mr Walker.

Mr Orme said there was a great deal of public disquiet about the financial propriety of the Government's privatisation programme and the huge fees earned by some financial institutions. He demanded a public inquiry before the British Gas flotation went ahead.

Thatcher urges general cuts in interest rates to aid expansion

By Ivor Owen, Parliamentary Staff

AN ALL-ROUND cut in interest rates offered the best hope for Britain and other large trading nations to avoid a damaging backlash from action taken by the U.S. to reduce its budget deficit, the Prime Minister said in the House of Commons yesterday.

Reporting on the outcome of the Bonn summit, Mrs Margaret Thatcher forcefully restated her demands that Japan must open its markets to the goods of other countries.

She acknowledged that the failure to reach agreement on the launch of a new bargaining round under the General Agreement on Tariffs and Trade (GATT) meant that, for the immediate future, Britain must rely on negotiations conducted by the EEC Commission and voluntary agreements reached by individual industries for a bigger share of the Japanese market.

Mr Neil Kinnock, the Labour leader, warned that the "no holding" summit meant that the British and other European economies - half of whose growth rate in the past year could be attributed to the opportunities provided by the American market - were still more exposed to the dangers which could result from action taken by the U.S. to cut its deficit.

Mr Michael Falloon, a Conservative MP, joined with other MPs in protesting about the methods em-

ploys by the Japanese to secure the Turkish contract for the second bridge across the Bosphorus. He called for ministerial support in securing sub-contract work on the project for Cleveland Bridge, the British member of the runner-up consortium.

Mrs Thatcher said she was sure that if there was any hope of securing sub-contract work it would be pursued very vigorously indeed. Mr Richard Hickmet, a Tory MP, insisted that despite the receptive attitude adopted by Mr Yasuhiro Nakasone, the Japanese Prime Minister, at the Bonn summit, the time had come to cut Japanese car imports by 10 per cent.

Mrs Thatcher avoided a direct response to this suggestion but said she understood why Mr Hickmet - many of whose constituents in north-east England work in the steel industry - felt so strongly. She stressed, "We have got to get free and fair trading and it cannot be true unless it is fair."

The Prime Minister maintained that it was not right for one country to expect to make enormous profits through other countries keeping their markets open, and then to use them to finance practices which prevented fair competition taking place for orders in other areas.

He argued that the Bonn summit should have been used to prepare for the contraction of the U.S. growth rate by planning simultaneous compensating action in the European economies, particularly in Britain.

To government cheers, Mrs Thatcher retorted that the heads of state and heads of government present in Bonn who shared Mr Kinnock's political views had been much more realistic and, as their records showed, pursued much more conservative policies.

An impressive aspect of the summit discussions, she said, was the conviction of all the governments represented that lasting job opportunities could only be created through the maintenance of sound financial policies and open markets and the removal of disincentives and unhelpful regulations, so as to foster a climate of more vigorous enterprise and initiative.

The Prime Minister declared: "The greatest thing that could happen to get world expansion would be the lowering of interest rates, which I believe will follow if there is sufficient lowering of the U.S. deficit."

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ploys by the Japanese to secure the Turkish contract for the second bridge across the Bosphorus. He called for ministerial support in securing sub-contract work on the project for Cleveland Bridge, the British member of the runner-up consortium.

Motorcycle plant plan shelved by Honda

By John Griffiths

HONDA, the Japanese motor company that is poised to embark on a significant expansion of its car collaboration with Austin Rover, said yesterday it had shelved its feasibility study of a motorcycle assembly plant in the UK.

The study was formally announced in the spring of last year, but had first been mooted early in 1983 during a visit to Tokyo by Mr Patrick Jenkin, then Industry Secretary.

At the time, Honda's disclosure of the study was seen in some quarters as mainly a political move. Japanese motorcycle manufacturers' over-production had been primarily responsible for substantial excess stocks and fierce discounting in all the developed world's motorcycle markets. They had received informal warnings from the European Commission that they might face unilateral action by EEC member countries that still possessed motorcycle industries, unless the level of imports was cut and disorderly marketing tactics abandoned.

Since then, Japanese motorcycle output and stocks have been cut back sharply. With all of Europe's motorcycle markets remaining depressed - the UK's, for example, is expected this year to be at only half the 1980 level of 315,000 units - there remains little incentive for Honda to pursue a UK assembly project.

A Honda spokesman said the company's negotiations with Austin Rover, the state-owned BL subsidiary, had left little time to consider seriously plans for a motorcycle plant.

Honda has acquired a 330-acre site at Swindon, Wiltshire, to be used initially as a test and preparation centre for the XX executive car which has been developed jointly by Austin Rover and Honda.

FOOD AND MATERIALS DOWN 2.5%

Decline in industry's buying prices eases inflationary forces

By Max Wilkinson, Economics Correspondent

INFLATIONARY pressures eased in April, when the prices paid by manufacturing industry for food and materials fell by 2.5 per cent compared with the level for March. Figures from the Department of Trade and Industry yesterday show that manufacturers' buying prices in April were only 6 per cent higher than 12 months ago, compared with a rise of 9.5 per cent recorded in March.

The figures also suggested that there had been little increase in inflationary pressure on wholesalers. Manufacturers' selling prices in April were 5.5 per cent higher than earlier, the same as the figure for March.

The fall in manufacturers' input prices partly reflects the usual seasonal fall in the average cost of electricity, as the spring weather reduced total demand.

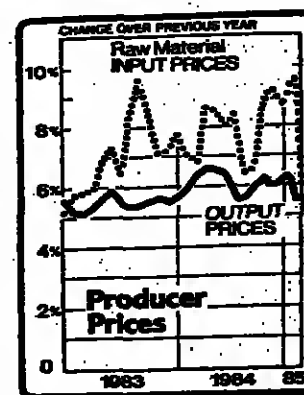
Lower prices for petroleum products also helped. But the department says that some of the easing of inflationary pressure reflects the recovery of sterling's value since January.

Between March and April the index for the cost of materials other than food and tobacco fell by 3.4 per cent, bringing the annual rise of this index to 8.1 per cent compared with 14.1 per cent in March.

The department says: "This index is made up mainly of imported commodities and was therefore influenced by the appreciation of sterling."

The fall in input prices, although partly expected on seasonal grounds, is nevertheless encouraging news for the Government at a time when retail price inflation is accelerating.

In the 12 months to March, retail prices rose by 8.1 per cent, compared with only 4.6 per cent in December. Most observers expect the



inflation figures to continue to worsen until about mid-summer, as higher mortgage interest rates and the delayed effect of last year's decline in sterling push up the index.

In the second half of the year the Government is predicting that the inflation rate will moderate again. Most independent analysts broadly agree with that, although the consensus is less optimistic than the Government's forecast of 5 per cent inflation by the final quarter of this year.

Yesterday's figures for producers' buying and selling prices support the idea that inflation will moderate after a temporary acceleration in the next few months.

That conclusion is also supported by the latest quarterly industrial trends survey of manufacturing industry by the Confederation of British Industry, the UK employers' organisation.

This survey, published earlier this month, suggested that although inflationary pressures had been increasing, costs and prices were expected to decelerate during the next four months.

'Most successful' underwriter at Lloyd's fights ouster move

By Raymond Hughes, Law Courts Correspondent

MR IAN POSTGATE, reputed to be the most successful underwriter in the history of Lloyd's, the London insurance market, yesterday began his appeal against the rulings of a Lloyd's disciplinary committee that recommended his expulsion from the market for life.

Details of the charges against Mr Postgate, arising from investigations made by the U.S. insurer Alexander & Alexander after it took over Alexander Howden Group (AHG) in 1982, were made public for the first time when the appeal opened at the National Liberal Club.

Lord Wilberforce, a former Law Lord who is conducting the appeal, was told by Mr Robert Alexander QC, for Mr Postgate, that he had been acquitted of all the serious charges against him.

They had alleged that he had been a party to plundering, siphoning off funds and shuffling figures of AHG for the personal benefit of himself and others.

He was found guilty of the very much less serious charges of accepting a bribe and some shares, knowing that they were intended to influence him to place reinsurance through AHG.

For those offences, said Mr Alexander, the penalty recommended by the disciplinary committee was the most serious one of expulsion.

Mr Postgate is the first member of Lloyd's who has chosen to have his appeal against disciplinary proceedings, which were conducted in private, heard in public. Mr Alexander said that Mr Postgate, who has been suspended from the Lloyd's market for three years while inquiries into his conduct were made, had decided on a public hearing for two reasons.

Because of the publicity that had surrounded the matter, he was concerned that the extent to which the disciplinary committee had acquitted him of serious charges should be known.

He asked what had been held to be his misconduct should be made public so that all might know the limits of the surviving charges against him, and the material on which they were based.

Mr Alexander said that Mr Postgate had been linked with serious complaints made by Alexander & Alexander against the four men principally involved in AHG's affairs: Mr Kenneth Grob, the chairman; Mr Ronald Comery, his right hand man; Mr Jack Carpenter, the senior underwriter; and Mr Allan Page, the group's accountant.

The charges concerned the alleged misappropriation of funds from AHG which were used to set up a reinsurance company, SIR, said to be owned by the four Howden men.

It was alleged that SIR funds which had come from reinsurance placed through AHG had been used to finance the purchase of shares in the Geneva-based Banque du Rhône et de la Tamise for the personal benefit of the four and Mr Postgate.

It had also been alleged that some of the defendants had plundered SIR to obtain personal benefits and had seriously falsified AHG accounts by shuffling figures.

Mr Alexander said that anyone found guilty of those serious charges would have been involved in substantial dishonesty in the conduct of the affairs of a public company as could be conceived.

"Mr Postgate was acquitted of those serious charges," he had been acquitted of knowing who owned SIR and of being a party to the misuse of funds, Mr Alexander added.

He had, therefore, been acquitted of the suggestion of any wrongdoing concerning the funds of his "names" - the members of the Lloyd's syndicates for whom he acted.

That, said Mr Alexander, was of great importance, not only for the appeal, but also for Mr Postgate's reputation for his service to his "names", for whom he had made more money than any other underwriter in Lloyd's history.

The disciplinary committee had held that Mr Postgate had received a bribe from Mr Grob, knowing it was intended to influence his future underwriting activities.

It had also held that a trust of which Mr Postgate was the beneficiary, and which he controlled, received 10 per cent of the Banque du Rhône shares, which AHG had sold to a syndicate put together by Mr Grob.

The committee held that Mr Postgate had known that he had been given the shares to influence his placing of reinsurance in favour of AHG.

Mr Postgate had also been held not to have corrected what he had known to be a false statement by Mr Grob about the ownership of the Banque du Rhône shares, made at an extraordinary general meeting of AHG in August, 1980.

Mr Alexander said that Lord Wilberforce would be asked to consider two things:

Whether the findings against Mr Postgate were justified, and whether, in any event, it was appropriate that he should lose his livelihood for good.

The hearing continues today.

Recovery in profits for Massey offshoot

MASSEY-FERGUSON Holdings, the British subsidiary of the Canadian farm equipment group, recovered profitability last year on the strength of tractor exports, particularly to North America. It said, however, that business continued to be "essentially flat."

Pre-tax profits rose from just under £1m in the year to January 31, 1984 to £38.3m last year on a 17 per cent rise in turnover to £222.5m.

MF Holdings is the largest subsidiary in the MF group, accounting for nearly half of the group tractor output and about 40 per cent of engine output. Its profits last year were well in excess of those of the group as a whole, which is still recovering from a financial crisis in 1980 and a major restructuring programme. The group made a net profit of £7.2m last year, its first profit in five years.

Tractor output at MF's Coventry plant reached 60,000 units last year, up 30 per cent from the previous year and the highest level since 1977.

Mr Mikhail Gorbachev, the Soviet leader, has written to Mrs Margaret Thatcher, Prime Minister, affirming his country's readiness to co-operate with Britain in stopping the nuclear arms race and the militarisation of space.

His message comes in an exchange of letters between the two leaders to mark the 40th anniversary of the end of the Second World War.

THE GOVERNMENT suffered its first defeat in the House of Lords on the Bill which abolishes the Greater London Council and six county councils. Peers voted 153-135 for an amendment requiring Mr Patrick Jenkin, Environment Secretary to report to parliament before abolition takes place, on his plans to protect the countryside around the councils' boundaries.

HOUSE OF Fraser, the stores group, has won full planning permission for a £45m redevelopment of the Bakers department store in Kensington High Street, in west London.

The project brings to nearly £100m the amount of capital expenditure approved by the board since the Al-Fayed family, which now controls Fraser, first purchased its 29.9 per cent holding.

BRITISH AEROSPACE (BAe) has won a contract from the Ministry of Defence to build a military communications satellite. The satellite is the third in the SkyNet 4 series and BAe will be the prime contractor and Marconi Space Systems the main sub-contractor. No value has been put on any of the SkyNet contracts.

The decision to announce the order was made by British Aerospace in the week the Government's remaining shares in BAe are for sale.

NATIONAL Westminster Bank is to raise its mortgage rates from June 1, moving back into line with the rates charged by other banks and by building societies.

The rate will rise by 0.625 per cent to 13.5 per cent for repayment mortgages and to 14.0 per cent for overdrafts (contracts linked to life assurance).

THE NUMBER of houses being built in Britain has fallen sharply, according to figures published by the Department of the Environment.

The number of houses started in the first three months of this year is 15 per cent down on the number started in the first quarter of 1984. The number of houses completed has fallen less sharply, although it is still 6 per cent lower than the first quarter a year ago.

THREAT of a strike at the Scott Lithgow shipyard on the lower Clyde receded when management reported it had received a substantial number of inquiries for voluntary redundancy. The owner, Trafalgar House, is seeking 600 redundancies because of lack of orders. Trade unions said last week that they would strike if compulsory notices were issued.

Small concentrations might stop the growth of certain marine phytoplankton, the marine equivalent of grass.

What the Paintmakers Association has suggested is a ban on sales to small boat owners of paints in which the TBT is freely released from the craft's surface, and more studies on the copolymers where the release of the defoliating agent is slower and more controlled.

Copolymers account for some 40 per cent of the TBT paint sales to UK yachtsmen, which total 250,000 litres a year worth more than £2m. (The alternative is less efficient copper-based paint.) The worldwide market for these paints, which save fuel through keeping hulls smooth, is well over £100m.

It is that which the paint companies, with International Paints, the Courtauld subsidiary, as the market leader, do not want to see jeopardised by what they see as hastily drawn-up rules.

Large coalfield discovered in Yorkshire

By Maurice Samuelson

THE NATIONAL Coal Board (NCB) has discovered a major coalfield in North Yorkshire, close to that in the Selby area which it is developing at a cost of more than £1bn.

The new coalfield, in the geological area known as the North Ouse prospect, is north of York and covers 70 sq miles.

Mr Michael Easton, North Yorkshire area director and NCB spokesman, said yesterday that the coalfield might be brought on stream some time in the 1990s. It would ensure that North Yorkshire remained one of the country's biggest coal producing regions.

He said the new field, which

would provide well over 2,000 jobs, would supply coal primarily to industrial customers rather than power stations.

The board has sunk about 30 bore holes between York and Boroughbridge. It has already begun detailed planning to extend the North of England's largest colliery at Kellingley which Mr Easton expects to be completed in five years.

The board is also planning to increase the output from the Wistow mine, one of five which make up the Selby complex. The board losses at Selby, because of the recent miners' strike and problems with water, have cost it several million pounds.

The whole Selby field, when completed, is due to produce 10m tonnes a year, all of which are likely to go to the nearby power station at Drax.

In this financial year production at Wistow is likely to reach 1.3m tonnes, compared with its scheduled output of 2m tonnes if it had not been affected by the strike and flooding.

To make up the cost in the project's cash flow, the board hopes to produce 2m tonnes at Wistow next year, rising to between 2.3m and 2.5m tonnes the year after.

The coal from all five pits in the Selby complex is brought to the surface via two spine roads

which are still in the process of construction. The first coal from the next mine in the Selby field, at Stillingfield, is due to be produced in March of next year.

When fully operational, the Selby field will have an underground workforce of 4,000 men.

THE NCB has announced it is to spend £2m on a fresh offshore exploration programme in the Dogger Bank area.

The exploration will take place in tidal waters near the Point of Ayr colliery, which produces 450,000 tonnes of coal a year and employs 700 men. It will start later this month with a seismic survey, followed by the drilling of boreholes.

Companies seek stake in plant laboratory

By David Fishlock, Science Editor

SEVERAL LEADING agro-chemical companies including ICI and Royal Dutch/Shell are interested in buying part or all of a government laboratory, the Plant Breeding Institute, which is seen as an important national centre of biotechnology research.

Their interest raises awkward questions for a Government committed to privatising state-owned resources wherever that might be done profitably because it has expressed no intention so far of selling off this Cambridge laboratory.

The Government recently withdrew its offer to sell off another laboratory, Warren Spring, which specialises in chemical engineering, after finding little private-sector interest.

But the Plant Breeding Institute has close links with the National Seed Development Organisation, a public-sector seed company owned by the Ministry of Agriculture, which the Government plans to sell. The institute is one of the re-

search centres of the Agricultural and Food Research Council, with a budget approaching £3.5m a year.

For ICI, with a growing interest in the genetic engineering of crops, the institute could be a valuable expansion of its research base in the bio-sciences.

The institute's official remit is to breed arable crops for British and, increasingly, for West European conditions, and to do the underlying science required to implement new agricultural technology.

ICI recently bought a large stake in a U.S. seed company, Garst Seed, to provide a commercial outlet for its own research. For Shell, with its own specialist seed company Nickerson, the primary interest appears to be with the National Seed Development Organisation.

The agriculture ministry is at present conducting an internal review into the sale of this company, and into its relationship with the institute.

Andrew Fisher reports on a marine controversy

Paint blamed for sick oyster-beds

MISSEAPEN oysters and tin-based marine paints are the unlikely causes of an environmental tussle that has ranged oystermen and conservationists against yacht owners and paint companies.

At first sight, the issue seems a simple one. Do the paints used by yachtsmen to stop fouling by barnacles and weeds also harm oysters, the succulent but notoriously sensitive bivalves?

Yes, say oystermen, who have convinced the Government of the need to bring in new rules that would prevent the sale of paints with organotin compounds - the most efficient anti-fouling agents - to owners of boats under 12 metres long. The Department of the Environment wants submissions from interested parties by next Tuesday.

No, or almost no, say the yachtmen and paint manufacturers, who argue strongly that the research leading to the proposed government rules was inadequate. They are, however, prepared to reach a com-

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TECHNOLOGY

Spiralling cost of faulty software

Peter Marsh on the increasing problems of unreliable computers

ENGINEERS ARE becoming increasingly concerned at the reliability of the complex software that runs modern computerised equipment, anything from cars and washing machines to weapons systems or chemical works.

While accidents caused by software faults in such equipment are relatively few, complaints around the world are growing as the escalating costs of testing the programs which often outstrip by far the effort needed to write them.

As a result, work is under way, particularly in academic centres, to devise new routines both to reduce the chance of errors and to cut the time needed to test software.

Not all companies that produce equipment based on computers may be conscious of software safety. Because of commercial pressures or lack of expertise, such companies may fail to check adequately the reliability of the embedded programs that control the hardware.

Already, several "horror stories" have emerged to illustrate what can go wrong on these occasions (see panel).

One view is that, as small, cheap computers continue to find their way into more items of consumer and industrial equipment, the problems over software reliability may become virtually unmanageable by the next decade.

Ten years ago, verification of software was considered a very far-out, long-haired type of activity, says Professor Roger Needham of Cambridge University's computing department.

But now, we have people from industry ringing us up and asking for help.

Prof. Needham says that Britain faces a severe shortage of specialists in mathematics and logic who have the skills to test the sometimes millions of lines of computer code that form the instructions needed to operate modern electronic systems.

The outlook is little better in the U.S., Mr. Larry Fewell, manager of vehicle software development for General Motors, says that the problem of generating programs is "trivial" compared with the job of testing the software.

The second task can take 10-100 times as much effort as the first, says Mr. Fewell, who is in charge of producing the programs for the tens of millions of microprocessors that

General Motors installs in its new cars every year, to control anything from radios to fuel injection.

Mr. Fewell heads a team of some 70 engineers, most of them in Kokomo, Indiana, who write the software. Before the programs enter the computers in cars coming off the production line, the software is tested by these people and also by perhaps two other teams of engineers in plants around the world.

Professor Nancy Leveson, a specialist in software safety at the University of California at Irvine, says that companies in the relatively new area of unmanned manufacturing may encounter problems in ensuring the reliability of, for example, systems that link robots to arrays of computerised machine tools.

Companies want to make sure that plants run without break-

downs that would jeopardise production and also that they do not suffer faults that could cause accidents.

"The factory-automation industry may be entering new territory that isn't at all well explored," says Prof. Leveson.

The main problem in testing software is the huge number of possible pathways through the complicated tree-structure of computer programs. This is best illustrated in the software needed to control a modern chemical works, for instance to keep track of factors such as temperature and pressure and to adjust valves and other actuators.

In such systems, the number of pathways can run to 1050, according to Dr. Philip Bennett, director of the Centre for Software Engineering, a technical consultancy based in Flixborough, Lincolnshire.

To test even a small proportion of these possible paths would take hundreds, if not thousands, of years. As a general rule, therefore, the bigger companies that run process plants insist that all computer systems which rely on software are backed up by a second system which swings into operation if the first suffers a fault.

ICI, for example, says that its chemical plants are protected by back-up systems which are based not on software but on electromechanical components ("hard-wiring") that will shut down the factory in an emergency.

Dr. Bennett says that these safety-conscious attitudes may not be shared by all of industry. About half the chemical plants in Britain do not have back-up systems, he says, and the ratio may be still less in other countries.

"Because of sheer economics, the back-up is often left out. I have been to a chemical plant where the computer control was left to three untrained software engineers whose only knowledge was gained through writing programs on a BBC Micro."

Dr. Bennett says that in many areas of industry concerned with computer control, testing of software is given scant attention or ignored because of shortages of time or expertise.

The problem may be worse in companies providing consumer equipment in which, says Dr. Bennett, microprocessors are added simply as a marketing gambit and with scant knowledge on how to make them work properly with reliable software.

Mr. Peter Brown, chief engineer at GEC Energy Systems (which makes control equipment for nuclear plant and other kinds of factories), says that when selling his company's services, customers ask him not about the cleverness of his software engineers but about procedures to assure the quality of software.

But big companies that spend time and effort testing software may sometimes find they have trouble competing with the smaller fry that cut corners on reliability of programs, says Mr. Brown.

correct sequence of computer code caused a materials-handling system for a nuclear plant to judder uncontrollably instead of smoothly delivering fuel rods to the correct positions of a reactor. The fault was spotted before the system entered full operation.

Engineering industry: network of automated systems, comprising computerised machine tools and robots for example, rely increasingly on blocks of complicated software in central computers. In commissioning a new plant, workers normally spot most of the obvious software errors, or "bugs," but can never be sure they have eradicated all of them.

Military systems: Space-tracking equipment operated by the U.S. Air Force has suffered from a series of well-publicised incidents in which errors in software gave military officials the impression the U.S. was under attack from the Soviet Union. Related to such occasions are faults in space hardware. For instance, the second flight of the U.S. space shuttle Columbia was delayed for about a week after the software in a computer refused to let a human operator take over manual control.

Health-care equipment: a patient-monitoring system in a hospital started pumping air into a patient's lungs at the wrong time, putting the person at risk. In the U.S., cases have been recorded of heart pacemakers becoming inadvertently reprogrammed to speed up, perhaps due to microwaves from anti-theft alarm equipment in stores.

Lifts: an engineer forgot to program in limits to the control system supervising a lift in a building. As a result, the lift crashed into a basement.

Process industry: an incorrect sequence of computer code caused a materials-handling system for a nuclear plant to judder uncontrollably instead of smoothly delivering fuel rods to the correct positions of a reactor. The fault was spotted before the system entered full operation.

How things can go wrong

THESE ARE some examples of software faults in areas of consumer and industrial products.

Domestic appliances: a manufacturer of washing machines found that the microprocessor controlling drum speed went wry due to a software fault. As a result, the drum speeded up to an infinite velocity. The machine contained no electro-mechanical safety system to stop this happening.

Cars: the computer in charge of a cruise-control mechanism suffered a fault, locking a particular make of car into a set speed. Thus when the driver took his foot off the accelerator, the vehicle refused to slow down.

Health-care equipment: a patient-monitoring system in a hospital started pumping air into a patient's lungs at the wrong time, putting the person at risk. In the U.S., cases have been recorded of heart pacemakers becoming inadvertently reprogrammed to speed up, perhaps due to microwaves from anti-theft alarm equipment in stores.

Lifts: an engineer forgot to program in limits to the control system supervising a lift in a building. As a result, the lift crashed into a basement.

Process industry: an incorrect sequence of computer code caused a materials-handling system for a nuclear plant to judder uncontrollably instead of smoothly delivering fuel rods to the correct positions of a reactor. The fault was spotted before the system entered full operation.



A Barclay's executive training at the bank's London "Information Centre"

Back to school for bankers

Professional Personal Computing

BY ALAN CANE

HOW DO you create and maintain computer awareness in an organisation without resident data processing professionals? How do you plan for computerisation if you have no background in information technology?

If you are a manager in Barclays Bank, you take advantage of a training service run by Radbroke Hall, the bank's management services department.

Actually, you don't have a great deal of choice—anybody who wants to install a personal computer anywhere in the bank has to get permission from David Johnson, senior project manager of the personal computing group at Radbroke.

The bank is backing its judgment that personal computer literacy is going to be a key skill for its staff to possess to the tune of £2.25m a year.

It has established a network of four "information centres" in Poole, London, Northampton and at Radbroke Hall itself, where bank staff can telephone for advice, get hands-on experience of the hardware, visit for training courses and take advantage of the specialist knowledge of the consultants.

Barclays is not unique in setting up computer training centres for its staff, but it is certainly one of the most advanced.

Two years ago there were only some 20 microcomputers in the bank—chiefly Apples—although it had a policy of making machines available to managers who could put up a case for personal computing.

Now there are more than 850. Each is bought for the user by the management services department, at a cost to the bank of about £1.5m a year. Software costs a further £250,000.

The information centres have established a product set which they feel covers almost every personal computing need. Hardware is invariably the Apple II or, more recently, the IBM PC.

The Lotus 1-2-3 integrated spreadsheet is the usual choice for the IBM; Visicalc for the Apple. PFS and Dbase II are the usual choices for filing systems and Displaywrite II is becoming standard for word processing.

"Information centre" is perhaps a little misleading; IBM's idea that companies should have a small computer for the direct use of company executives using intelligent terminals goes by the same name.

Mr. Johnson of Radbroke Hall believes the Barclays centres could move towards the IBM model in the next few years; he also thinks the facilities provided by the centres could be made available to Barclays customers as well as to its staff.

Unmanned bandsaw for alloys

MAHER, nickel alloy stockholder of Sheffield, England, has installed a computer-controlled bandsaw which can operate unmanned without fear of expensive mistakes.

The saw, built by The Addison Tool Company, is designed to cut super-hard alloys monitoring the accuracy of the cut as it does so. Conventionally, the cutting of these super-hard billets has been a manned operation because the presence of hard spots in the metal can cause the blade to run off course.

Human operators can spot single occurrences and make corrections for the next cut. But an unmanned saw without blade deflection monitoring could ruin a £20,000 billet in a single night.

The worst that can happen according to Mr. Geoff Watts, Maher's works manager, is that the monitor detects an abnormality during cutting and shuts the machine down automatically.

Petroleum analysis

PHILIPS ANALYTICAL has developed an automatic gas chromatography system for hydrocarbon-type analysis in petroleum fractions.

According to Philips the PU4500 is simple, rugged and capable of producing highly repeatable results. It gives a measure of the total aromatics content of the sample and of the saturated paraffins and naphthenes by carbon number up to C11.

Detailed analysis of the aromatic components can easily be performed separately by conventional capillary chromatography, Philips says.



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High	Low	Company	Price	Change	Gross Yield	P/E	Folly
144	123	Asa, Brit. Ind. Ord.	144	—	6.6	4.4	6.0
151	125	Asa, Brit. Ind. CULS.	148	—	10.0	8.7	—
77	51	Airgroup Group	54	—	5.4	11.9	6.0
42	26	Armstrong & Rhodes	34	—	2.3	5.5	4.2
145	108	Barton Hill	145	—	3.4	2.3	14.6
58	42	Soy Technologies	52	—	2.5	7.8	6.3
201	170	CCL Ordway	170	—	12.0	7.1	—
152	110	CCL 11pc Conv. Pref.	110	—	15.7	13.8	—
1200	100	Carborundum Ord.	1185	—	49.0	4.1	5.9
88	84	Carborundum 7.5pc Pf.	88	—	10.7	12.2	—
72	49	Deborah Services	49	—	6.5	13.3	4.7
320	182	Frank Horrell	320	—	—	—	12.9
268	170	Frank Horrell Pr.Ord.87	260	—	9.6	3.7	10.4
32	25	Frederick Parker	29	—	—	—	—
38	33	George Blair	37	—	—	—	3.8
50	21	Ind. Precision Castings	21	—	2.7	12.9	6.9
126	105	Ide Group	105	—	15.0	6.1	7.3
124	101	Jackson Group	104	—	4.9	4.7	4.6
289	213	James Burrough	238	—	13.7	5.9	8.4
53	51	James Burrough Spd Pf.	53	—	12.9	14.5	—
87	71	John Howard and Co.	85	—	5.0	5.9	6.7
223	100	Lingaphone Ord.	223	—	—	—	10.8
100	53	Lingaphone 10.5pc Pf.	85	—	15.0	18.3	—
650	300	Minicore Holding NY	650	—	8.5	—	28.4
120	31	Robert Jenkins	53	—	5.0	9.4	—
60	28	Scruttons "A"	34	—	5.7	16.9	17.9
444	330	Trevian Holdings	330	—	4.3	1.3	18.8
30	17	Unilock Holdings	30	—	1.2	4.3	14.6
98	61	Walter Alexander	98	—	7.7	7.7	11.8
247	216	W. S. Yates	223	—	17.4	7.9	6.3

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RESOURCES REVIEW

The case for trading power in Europe

By Andrew Holmès

EUROPEAN ELECTRICITY TRADE

	(1984 figures, in Gigawatt hours)	Imports	Exports	1984	1983
Austria	5,481	6,785	+1,304	+2,490	—
Belgium	4,433	4,143	-290	-495	—
Denmark	7,045	2,190	-4,855	-4,267	—
Finland	8,608	422	-8,186	-4,705	—
France	5,397	36,058	+30,661	+13,414	—
West Germany	15,449	15,449	-1,100	-10,395	—
Greece	2,559	30	-2,529	-1,853	—
Italy	21,937	1,080	-20,857	-11,082	—
Luxembourg	2,890	369	-2,521	-2,395	—
Netherlands	4,136	673	-3,463	-4,646	—
Norway	682	5,556	+4,874	+13,362	—
Portugal	n/a	n/a	n/a	-1,810	—
Spain	5,294	2,999	-2,295	+1,110	—
Sweden	5,585	5,585	-383	-4,948	—
Switzerland	16,396	21,001	+4,605	+5,250	—

Source: FT European Electricity Quarterly.

THE UK's cross-channel electricity link with France, which comes into full operation next year, marks a further advance in hooking up the grids of continental Europe.

Almost every European country is involved in cross-border electricity trading. The volumes involved are increasing yearly. In most cases, electricity interchanges simply allow utilities to supplement power supplies at peak periods. But in some countries, electricity imports are becoming a basic supply source. For government and utility planners, this presents a dilemma, as imports are perceived as a threat to domestic power industries.

There are two interconnection networks in Europe. The Scandinavian countries operate a self-contained system called Nordel. Continental European countries are grouped together through the union of electricity producers and transporters (UCPTE), which aims to further co-operation between electricity producers. The two systems are interlinked through Denmark. In addition, Austria and Finland have grid connections with East Europe's integrated grid.

Trade within UCPTE, until recent years, consisted of off-takes by neighbouring countries of cheap hydro-electricity from Austria and Switzerland and of West German coal-generated power. With the onset of France's nuclear power programme, this has changed. France is now by far the largest net exporter of power, with nearly 25 Tera-watt hours (TWh) (One Tera-watt hour is equal to 1,000 million watt hours) sold last year, compared with 13 TWh in 1983.

Recently-set government targets call on state utility Electricite de France to double this by 1990 and to further increase exports beyond that date. The UK will undoubtedly be a contributor to this increase and so will Italy, which doubled its electricity imports between 1983 and 1984, to become the largest net importer within UCPTE.

Italy's new energy plan, drafted by the industry ministry and now being considered by the parliamentary energy commission, betrays a good deal of nervousness over imported power. The Italians remain as nervous as ever about oil power generation and have been trying in vain for the past five years to get a substantial nuclear programme under way. While import prices remain

secret, it is well known that imported French power is cheaper than any Italian electricity except that generated by hydropower. Government planners are caught between this need for cheap supplies and the worry that imports might discourage the construction of power stations in Italy.

A slightly different worry faces the UK. The country is not involved in a major power station construction programme and the French link is unlikely to influence the Government's decision over the proposed Sizewell pressurised water reactor. The link, however, will place in the CEGB's "merit order", which governs the sequence in which power stations are brought on line as demand increases.

Cross-channel electricity will almost certainly be high on the list — perhaps just below the UK's own nuclear-generated electricity. In this case, it will displace coal-fired stations near the bottom of the merit order, taking a substantial bite out of power station demand for UK coal. In constant use, the link might displace some 4m tonnes of coal annually.

While the link presents the UK with an embarrassment of riches in choosing its electricity sources, other countries import out of necessity. In Greece, for example, electricity demand is increasing by over 6 per cent a year — faster than any other European country — while the state utility PPC seems unlikely to succeed with its lignite exploitation programme which was intended to soak up rising electricity demand.

Greek electricity imports have risen from 0.7 TWh in 1982 to 1.8 TWh in 1983 and 2.5 TWh last year, when imports accounted for over 9 per cent of total electricity consumption. The Soviet Union and Albania are the main suppliers, along with Austria and Italy. A pricing dispute led to Albanian imports being cut off in April last year. PPC has ambitious plans for a chain of lignite-fired power stations, to come into operation by the 1990s. But even if these go ahead — and the odds so far are not good — imports will play an important, and probably increasing, role for the remainder of the 1980s.

Austria, once a substantial exporter of electricity, is fast moving towards being a consistent net importer. Its attempt to get a nuclear power programme underway was stopped dead by a 1978

referendum, while the mainstay of its electricity economy, hydropower, has run into severe environmental opposition. Austria is tied into the East European grid system through a link at Burauhr. Its main suppliers are Poland and the Soviet Union. A contract signed with Poland for 400 Mw a year, runs until 1999, while a contract for 800 Mw a year from Russia came into operation this year and will run for 20 years.

The prospect of large volumes of East bloc electricity coming into Western Europe has been raised many times but the Austrian experience shows the unlikelihood of this happening in the near future. Eastern European countries, including Poland, were barely able to meet their own requirements during the hard winter of 1984-85 and supplies to Austria were disrupted. Switzerland and Germany stepped in to fill the gap. If Czechoslovakia's plans for a massive nuclear power programme become reality, the prospect of links to the West may improve but there are indications in the past 18 months that the Czechs have run into trouble. East Europe's own insatiable appetite for electricity will, in any case, have to be satisfied first.

For the foreseeable future, France will be the "house" of the UCPTE member countries, although Switzerland and West Germany may also have increasing amounts of current to sell as their nuclear expansion continues. UCPTE itself is no more than a loose grouping of countries with a common interest in the market. Decisions on import levels re-

main with national utilities and governments. Given the nationalism of the electricity industry, it is likely that imports will continue to be seen as a necessary evil and a substitute for, or threat to, the ideal of electricity self-dependence. Nevertheless, the advantages of an integrated grid system have been conclusively demonstrated by Nordel, which aims to promote co-operation in electricity production among its member countries. Norway, Denmark, Sweden, Finland and Iceland. Nordel was founded in 1963 but its origins go back to 1915, when a submarine cable link was laid between the grids of Denmark and Sweden.

The Nordel system comprises 13 interconnections between member countries (excluding Iceland) along with two between Denmark and the UCPTE system. A further link between Finland and Sweden is planned for completion in 1990, with a capacity of 420 MW. This will bring interconnection capacity within Nordel to over 5,000 MW.

The Nordel hook-up allows the member-based generating systems of Finland and Sweden to be tripped up with Norwegian hydropower. Denmark's largely coal-based system enjoys a similar benefit. Taken as a unit, the four main Nordel countries have a near-ideal generating profile. Nordel proved its value in December 1983, when a sub-station fire at Enköping, west of Stockholm, plunged 7m of Sweden's 8m inhabitants into darkness. The fire caused a grid imbalance which forced 10 of Sweden's 10 nuclear reactors to shut down under emergency conditions. Blackouts lasted up to eight hours in some parts of the country, no laughing matter.

in the depths of a Swedish winter. As well as turning on every available hydro unit and auxiliary turbine, the Swedish power board was able to call in emergency supplies from the rest of Nordel.

Coping with grid malfunctions is a subsidiary purpose of electricity interchanges. Their main benefit is to smooth out imbalances in different countries' generating capacities. It is clear that, among European countries, these imbalances are becoming more marked. At one extreme is France. Even if it orders no more nuclear stations, France's nuclear capacity will double by the end of the century as units now under construction come on line. At the other end of the scale, Italy and Greece face problems in power station construction which look intractable.

There are no technical obstacles to ironing out the imbalance in a way which could satisfy all concerned. Switching and transforming equipment has reached an extremely sophisticated level, so that current can be re-routed almost instantly. Yet obstacles to increased electricity trade remain.

The notion that a country should be independent in electricity production is very tedious. Countries whose im-

port levels far outrun their exports tend to be cheapish about the fact, and to assure the world in general that such a situation is no more than a temporary expedient. Electricity utilities are expansionist by nature and react strongly against anything that threatens their capacity building plans. They argue that security of supply is threatened by dependence on external producers.

If the self-sufficiency argument holds sway, and power station construction continues apace, while demand stagnates, Europe will be building itself into a position of massive surplus. If, on the other hand, the countries' generating profiles can be seen as a unity and the surpluses in northern Europe be allowed to cancel out the shortages in the south, utilities which are already financially stretched can be saved further problems resulting from capital expenditure on power station construction. At the same time, northern European power stations capable of producing cheap power need not lie idle.

For this situation to come about, utilities and energy departments will have to teach themselves — or be taught by international bodies such as the EEC and IEA — to stop worrying and love imported power.

Adapted from the Editor of FT European Energy Report.

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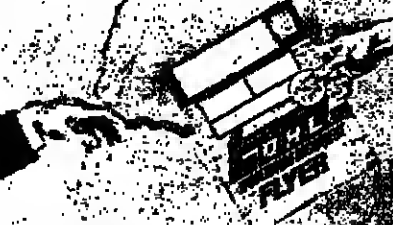
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EUROPEAN INDUSTRY

Creditanstalt cleaves away from its industrial holdings concern

BY PATRICK BLUM IN VIENNA

MAJOR CHANGES are on the cards for the industrial holdings of Creditanstalt Bank, Vienna's largest bank. These will include further restructuring of the group, selling some of the holdings and a Government cash injection aimed at pulling the most troubled companies out of the red.

Creditanstalt will shortly decide on plans to distance the bank from its affiliates and ensure the survival of those of its industrial holdings which are most in trouble, with the help of Government aid. Dr Hannes Androsch, the bank's director-general, wants a clearer distinction between the banking and non-banking businesses.

A management company with overall responsibility for the non-bank holdings, or "concern", as they are called, is to be set up. Creditanstalt will remain legal owner of the concern, but the move will reduce the direct involvement of senior bank executives in its affairs.

Special reserves

The move has the support of the Finance Ministry, which believes that it will help the bank's image internationally, but for domestic reasons it also wants Creditanstalt to remain ultimately responsible for its industrial holdings. "We don't want to find ourselves directly involved or financing individual companies. Creditanstalt has to remain responsible," one official says. To that effect future government assistance will be provided to the management company through the bank.

Some of the bank's industrial holdings have been losing money for years. Dr Androsch says that they have cost the bank some Sch. 100m (\$471m) in the past 14 years in write-offs, special reserves for losses, loan losses, and refinancing costs. He evidently thinks that enough is enough. "They've got to make money. We must get a fair return on our investment," he says.

The future of the concern is important for Austria. It

employs 42,800 workers, roughly 7.7 per cent of the country's industrial workforce. It accounted for sales worth Sch 52.2bn (\$2.48bn) last year up Sch 600m on 1983—with a sizeable amount going for exports.

Some of the concern's losses were made good by the Government but neither Creditanstalt nor the Government can afford to finance losses indefinitely. Dr Franz Vranitzky, the Finance Minister, has made it clear that future state support will depend on improvements and he has asked for a full report from Creditanstalt and its companies outlining plans to restructure the concern. Reports from Maschinenfabrik Andritz (industrial plant construction and engineering) and Maschinenfabrik Held (machine tools and agricultural equipment)—two of the major loss-makers—were delivered to the Ministry in April. A report from Steyr-Daimler-Puch, the troubled motor and engineering group, is expected soon.

Dr Androsch says that the bank will require Sch 7.3bn from the Government to restructure the concern fully. In support he argues that there has already been a significant improvement in the concern's fortunes.

According to recent figures the concern's losses were cut by about two thirds from Sch 2.1bn in 1983 to under Sch 700m last year. Dr Androsch believes that the concern could show a consolidated profit of Sch 500m in 1985.

This would represent an important turnaround, but Dr Androsch wants each company to make a profit, and that will mean tough decisions for at least four companies: Maschinenfabrik Andritz, Maschinenfabrik Held, Steyr-Daimler-Puch, and Stoizle-Oberglas, which manufactures glass.

Last year these four together had losses totalling over Sch 2bn. Semperit, the troubled tyre group also owned by the bank posted a loss of Sch 114m, but it is considered now to be mending well, following substantial restructuring and with financial help from the Government. Semperit will also benefit from the sale earlier this year of its 50 per cent share in Semperit-Kern of



Dr Franz Vranitzky, the Finance Minister, has made it clear that future state support for the holdings will depend on improvements.

Canada, and of a small manufacturing plant in Wimpassing, near Vienna. Hutter und Schranz, another concern company which made a small profit last year, sold off one of its plants in Klagenfurt in March.

Andritz and Steyr are the most problematic of the companies. Stoizle-Oberglas is expected to overcome its difficulties without Government help, with a new cash injection likely from Creditanstalt. Steyr and Andritz will require Government help. Steyr has made losses since 1981. These climbed to Sch 690m in 1982, fell to Sch 280m in 1983 and remained at just under Sch 300m last year. The company suffered from the decline in the European bicycle and moped industry, from difficulties in its overseas operations and from Government restrictions on arms sales. Losses may climb further following problems with a deal struck last year to sell China some 2,000 lorries. The deal was worth Sch 1.8bn, but higher-than-planned production costs are now expected to result in losses over the contract. Steyr is seeking a commitment from the

Government for guaranteed sales to the Austrian army for the next 10 years with a total value of Sch 8bn. Failing that the company will require Government financial aid or face the closure of some of its operations.

Andritz is currently the biggest loss-maker. Accumulated losses since 1982 forced the Government to choose between paying for the losses or facing the company's closure. In 1982 losses were about Sch 300m. They surged to Sch 1.47bn in 1983 and Sch 1.33bn last year. These were too much to swallow even for Creditanstalt and the Finance Ministry agreed to provide up to Sch 2.8bn to keep the company afloat.

Andritz's problems are manifold: Herr Ludwig Pfeiffer, its recently appointed managing director, says that there was poor project management and that the company had over-reached itself by taking on responsibility for turnkey projects for which it had no former experience. This, combined with inadequate marketing, a downturn in work markets and unforeseeable problems caused by the Iraq-Iran war, which led to heavy losses on contracts in Iraq, compounded the company's difficulties.

Need for more money

Herr Pfeiffer believes that he can turn the company round, but before that happens, he says, he will need more money. He is convinced that Creditanstalt will give him the necessary support. "My argument is simple. We were given Sch 2.8bn for the past, so why not give us a few additional hundred million schillings for the future?" That, he says, makes sense from everyone's point of view. The bank and the Government have agreed in principle, providing Andritz's plans for the future stand up to close scrutiny.

Dr Androsch, for his part, will have to convince the Government that it will not be throwing good money after bad when he asks for more subsidies later this year.

هنا من العمل

This announcement appears as a matter of record only.

7th May, 1985



U.S.\$70,000,000

Nippon Oil Company, Limited

(Nihon Sekiyu Kabushiki Kaisha)

3 per cent. Convertible Bonds 2000

Issue Price 100 per cent.

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1984

Swedish Annual Reports

1984
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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

FOR A man who is confronted with turning round a company that lost FF1.1bn (£95.6m) last year, a turnover of FF1.5bn (£113m), Serge Michel is remarkably confident.

Michel's challenge is to revive Société Générale d'Entreprises (SGE), the loss-making construction subsidiary of St Gobain, France's nationalised pipes, glass and engineering group where Michel is a top executive.

In a depressed industry from which other companies are rapidly escaping, Michel, by contrast, wants to strengthen its construction activities, and to deepen its expertise and involvement in the projects it builds.

His argument is that actually to build a harbour, airport or railway is only a moment in the life of a project. So successful construction companies in future will have to become involved not just in financial engineering to help projects be born, he says, but also in aftercare, maintenance and management.

SGE is already involved in a venture called Hospital Advisory Services, to help maintain and run hospitals it has built. Its next vertical diversification could be into tourism, as an extension of hotel-building. It already owns one of France's top travel companies, CGT.

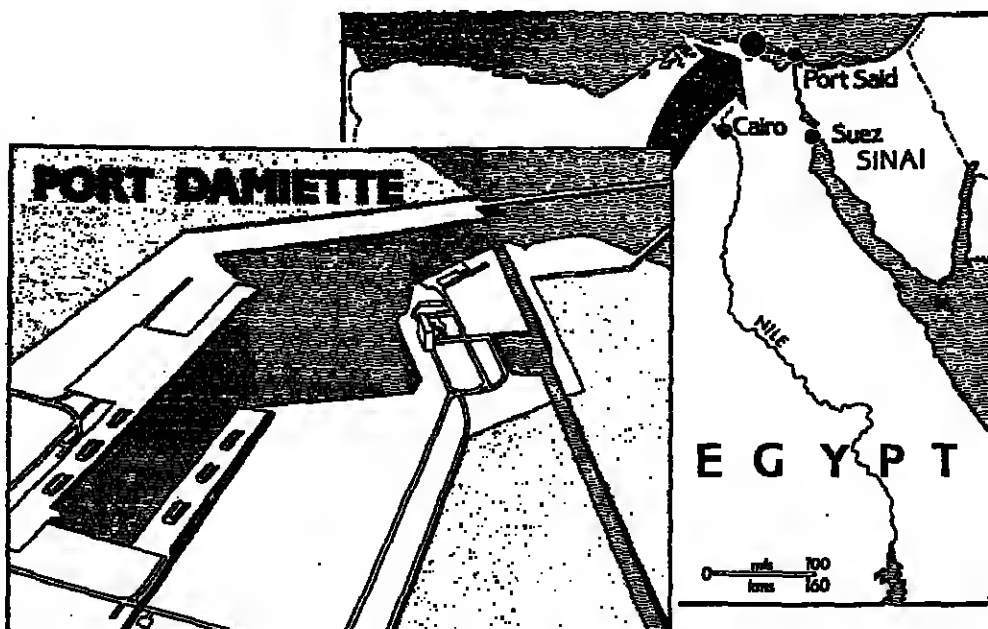
"There are more and more projects where if you want to make a building work you have not only to construct it but also make it live and bring in customers," says Michel. "We are trying to make connections with tourism companies, so we build and run hotels ourselves just as we do hospitals."

St Gobain acquired an initial 25 per cent stake in the troubled SGE from its former major shareholder, Compagnie Générale d'Entreprises (CGE) for FF1.5bn at the end of 1983. It subsequently increased its stake to 58 per cent at the end of 1984 at a cost of FF2.25bn—and is convinced it got a bargain.

As St Gobain vice president José Bidegain puts it, his company had wanted to increase its involvement in construction and "the stake in SGE gave us the chance to do so without paying too much because in effect we bought it from CGE for nothing."

This was because, when St Gobain's audit of its acquisition revealed a loss of FF450m (£39.1m) in 1983 and FF1.1bn (£95.6m) in 1984, the original FF1.5bn purchase price was regarded as a long-term loan to SGE.

"Now we have something special," says Michel, as SGE has been put into an industrial



SGE maintains that cheap government loans help, but cannot be relied on, to win contracts like that for the port of Damiette in Egypt (above)

SGE: re-appraising its raison d'être

Joan Gray on the French construction company's survival strategy

group where it will strengthen St Gobain's existing smaller-scale building and civil engineering activities and give it an organisation more able to compete in international markets.

It will also strengthen the market for St Gobain's own building material products—such as glass fibre insulation, pipes and glass—and make it possible for St Gobain to offer turnkey packages for large industrial projects.

For example, explains Michel, if St Gobain wins a contract to build a float-glass plant—such as the \$100m project it is currently negotiating in Egypt—SGE will be able to build the factory, infrastructure and roads.

Michel is embarking on an extensive reorganisation of SGE to "restructure it, clean it, and develop it as a construction company."

For the real cost to St Gobain is the money it is now having to put into SGE. It has already invested FF400m and is to inject another FF600m-700m

by the end of the year. "St Gobain is also going to give SGE all its former activities in contracting," says Michel. The details have still to be finalised, but the move will include its two major construction companies, Sobea and TISO.

One reason for St Gobain's confidence in SGE's future is that the losses were not diluted throughout the company. As Michel puts it: "88 per cent of the losses were generated by 12 per cent of the turnover, mainly by two subsidiaries Thinet and Salmat et Brice."

As a result of insufficient central control in the formerly loosely organised and unprofitable SGE group, these had each managed to lose FF300m (£26.1m) on contracts worth that amount.

To make sure the error is not repeated, St Gobain is introducing tighter management controls—and Thinet has been 49 per cent sold to a Saudi Arabian company, Saudi Al Minarat.

With help from this new local partner, Thinet has al-

ready won a FF500m contract to build a stadium in Saudi Arabia. And Michel has a string of new contracts lined up for SGE in 1985-86—provided he is successful in setting up the financial arrangements to back them.

These projects include a \$300m contract for civil works for the Caracas metro in Venezuela; FF1.5bn for building two sections of the Algiers metro; a FF1.2bn extension to Jakarta airport in Indonesia; and FF1.5bn for building underground shelters for fighter aircraft in Abu Dhabi.

St Gobain's confidence in SGE's future is also boosted by the fact that the two major building and construction companies in the group—SGETPI and SGECE, now to be amalgamated in the reorganisation—have remained profitable. They can, as Michel puts it, "still carry out hard work and heavy duties."

SGE's biggest project, being carried out by SGETPI, is the new Cairo metro, currently financed at FF2.2bn with

another FF1.1bn to come. This involves building a 4.5 km underground railway through the heart of Cairo, to carry 70,000 people an hour.

SGETPI is also carrying out the FF2.2bn project to build Egypt's new port at Damiette on the Mediterranean, to handle grain imports and take the strain off the overloaded facilities at Port Said. The contract includes building an initial 100,000 tonne grain silo, and 12 deepwater wharves in an area 25 km square levelled from the sand and marshy shore.

SGE has also built the showpiece 850-bed University Hospital of Ain Shams in Cairo—a FF300m contract—and is now starting work on the 1,000-bed Kasr el Aini hospital in Cairo, a FF60m project.

A key factor in winning all these contracts has been the generous loan finance provided by the French Government. As Professor Shoukri, the founding force behind Ain Shams hospital puts it: "The French had the coffers and the loans, so we went to a French company."

Since many of the hospital staff trained in England, speak English, and are accustomed to English hospital systems and equipment, he would also have been interested in working with a British contractor.

"The English came and couldn't offer help, whereas the French came with a loan and a design and a contractor all tied together," says Shoukri.

Michel too emphasises the vital importance of continuing government finance in winning overseas projects but he stresses that relying on government support with cheap and ready loans is not enough.

He is also concentrating on developing SGE's skills in putting financial packages together and on developing expertise in barter and counter trade.

SGE is also helped in bidding for overseas projects by the fact that it can turn to examples in its home market. The company has, for example, worked on all four French metros, in Paris, Lyons, Marseilles and Lille.

So when it was bidding for the Cairo metro contract it was able to invite Egyptian ministers and officials to visit the metro line it had built in Lyons which used a similar cut and cover construction technique.

St Gobain is hoping that SGE will at least break even in 1985. But Bidegain emphasises: "St Gobain is 80 years old. It was born in 1905 and its first president was a minister of Louis XIV. We have learnt in that long period that things need time, and that if you don't make time you make bad business."

Public finance budgets

A case for reform?

BY SIR FRANK COOPER

TONY WILSON, late of the accountants Price Waterhouse, has now spent some six months in Whitehall as head of the Government accountancy service and as accountability adviser to the Treasury. He will no doubt in those months have found his Treasury colleagues able and congenial, of high intellectual calibre and frequently addicted to music. It has been publicly reported that he is conducting a detailed study of how Whitehall budgets public money and that he is leading a team examining the progress of the financial management initiative.

It is profoundly to be hoped that Wilson gets the support and help he deserves and requires. If that support is forthcoming he has the opportunity, backed by his own professional knowledge, to bring about some much needed real changes and get away from much of the froth that surrounds the Financial Management Initiative.

Three or four milestones stand out.

First, there are the commendable 1984 proposals for the reform of the structure and of Government expenditure reports, put forward by Andrew Lickierman and Peter Vass of the London Business School. They included suggestions for publishing expenditure proposals covering three years, for the UK budget to cover both expenditure and its financing, for each Government department to publish an annual report, and for a major effort to be made to improve the presentation and the content of Government financial reports.

They also suggested that there should be at least one Green Paper on public expenditure and taxation during the lifetime of each administration. These suggestions are modest enough in all conscience but they encourage a public debate on priorities, enable Parliament's Select Committees to operate more effectively, and provide more intelligible background information for a wider public.

The idea of each department having to produce an annual report has a great deal to commend it. After all, companies are required to report annually to their shareholders. Why

should not government departments? Why should they be absolved from this necessary discipline? Does it not make sense for the Minister of each department to make a chairman's report in terms of a narrative review of the past year and a look forward to the next? Would it not be helpful for statisticians' appendices to produce both data and performance indicators?

Some of this happens in one or two government departments already. But it is by no means general. Annual reports would surely be worthwhile in terms of public accountability, public commitment, public information and public education. The extent of the work seems a minor, trivial, price to pay.

One particular area where Wilson, and his cohorts, could be especially helpful would be in ensuring that financial information was presented in a relevant, clear and concise way. Indeed, there is a need to go a good deal further and seek some changes of substance.

Benefit

It would be of great benefit if public expenditure programmes were published under the heads of capital expenditure, operating expenditure, transfer payments and debt servicing. It would be of even greater benefit if the first three parts of this division could be applied to the various functions and programmes within departments.

If this were done, then if not at a single glance certainly with a series of glances, it would be possible to understand very much more clearly the way in which the taxpayers' money was disbursed. Why should the taxpayer, and the informed and constructive critic of government expenditure?

Ideally, this concept should be taken a stage further in that the total cost of public programmes involving high capital expenditure should also be displayed by indicating their total cost over a period of actual expenditure on a year by year basis and perhaps—rather along the lines of the US system—seeking initial parliamentary authority for expenditure which

is in effect being obligated by the original decision.

These changes, though major in terms of public visibility, would not be particularly difficult to introduce, if necessary phased over a shortish period of time. They would increase the understanding and perception of government expenditure, provide at least some grounds for judging what is, or is not, value for money, indicate the growth area, and provide some indicators about efficiency.

They would produce a higher visibility of what public money was being spent on and encourage that long-sought debate—at least by some—for a more meaningful discussion about priorities. They would also add a new dimension to the Financial Management Initiative and provide a modest step towards the aim of greater accountability.

These would be useful steps but, of course, Wilson will need practical help as well as political push. In particular, he will need help over the role of accountants in government. It is, of course, the kiss of death to have anything called the Government Accountancy Service.

By definition this reduces accountants to a secondary or even lower role.

Accountants will only play their proper role in government—and where else is so much money spent without accountants being responsible for the financial aspects of business—if three criteria are fulfilled.

First, they must be set by which all major spending departments should have as their principal finance officer a qualified accountant. Second, qualified accountants should be directly recruited into the elite of the administration group. Third, the government should deliberately recruit good graduates, as administrative trainees, on the basis that each year some will be sent to train as accountants.

These are long-term policies but, without them, the fuss and brouhaha about the role of accountants in government will go on indefinitely and government and the taxpayer will suffer from their lack.

Sir Frank Cooper is the former permanent secretary to the Ministry of Defence.



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A Member of the Anglovaal Group

The Boards of Directors of Rand Leases (Vogelstruisfontein) Gold Mining Company Limited ("Rand Leases") and Durban Roodepoort Deep Limited ("DRD") announce that an agreement has been concluded relating to the sale by Rand Leases to DRD of:

- The entire mining title held by Rand Leases on the farms Vogelstruisfontein No. 231 I.O. and Roodepoort No. 237 I.O. situated in the magisterial district of Roodepoort, mining district of Johannesburg; and
- Certain mining assets comprising the Nos. 6 and 11 Shaft headgears, shaft buildings and shaft offices

for a consideration of R1350,000 (one million three hundred and fifty thousand Rand), payable against delivery of the mining assets and registration of transfer of the mining title in DRD's name.

The agreement is conditional upon:

- The necessary consents being obtained from the Minister of Mineral and Energy Affairs; and
 - Approval by the Rand Leases shareholders in general meeting; and contains the following main provisions:
- DRD shall at its election, be entitled to settle the purchase price by the allotment and issue to Rand Leases of fully voting, paid-up ordinary DRD listed shares or by the payment of cash or a combination of cash and DRD shares;
 - DRD's right to use surface on the farm Vogelstruisfontein No. 231 I.O. is restricted mainly to shaft areas;
 - All the mines, dams, sand and waste rock dumps, houses, hostels and other buildings are retained by Rand Leases.

Johannesburg
7 May 1985

DIVIDENDS EACH YEAR SINCE 1912

The Board of Directors of ENSERCH Corporation on April 16, 1985, declared a regular quarterly dividend of 40 cents per share of common stock, payable June 3, 1985, to shareholders of record May 17, 1985.

For additional information, please write to
Benjamin A. Brown, Vice President,
Financial Relations, Dept. L, ENSERCH
Center, Box 999, Dallas, Texas 75221.

ENSERCH CORPORATION

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American Express Bk.	12 1/2%	C. Hoare & Co.	12 1/2%
A.B.N. Bank	12 1/2%	Hongkong & Shanghai	12 1/2%
Bank of America	12 1/2%	Johnson Matthey Bkrs.	12 1/2%
Bank of Canada	12 1/2%	Knowles & Co. Ltd.	12 1/2%
Bank of China	12 1/2%	Lloyds Bank	12 1/2%
Bank of India	12 1/2%	Edward Manson & Co.	12 1/2%
Bank of Japan	12 1/2%	Marshall & Sons Ltd.	12 1/2%
Bank of Korea	12 1/2%	Midland Bank	12 1/2%
Bank of London	12 1/2%	Morgan Grenfell	12 1/2%
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Bank of Portugal	12 1/2%	National Westminster	12 1/2%
Bank of San Francisco	12 1/2%	Northern Bank Ltd.	12 1/2%
Bank of Spain	12 1/2%	Norwich & York	12 1/2%
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HALF YEAR'S RESULTS TO 30th MARCH 1985

Half Year Profit £137 million
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All companies contributed to the improved profits.

Interim Dividend increased by 36%
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The anticipated trading conditions, coupled with the introduction of new offshore products, should ensure a creditable performance for the year as a whole.

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Company Notices

London American Energy N.V.

Notice to Shareholders

A distribution of \$45 per share by way of a final repayment was made to shareholders at the Annual General Meeting of the Company on 6th May, 1985 and is payable on 17th May, 1985. Payment on registered shares will be made in dollars or to the order of the holders of record on 7th May, 1985. Payment on bearer shares will be made in dollars by cheque or by transfer to an account maintained by the payee with a bank in New York City against presentation of Coupon No. 9 at the offices of J. Henry Schroder Wagg and Co. Limited, 120 Chancery Lane, EC2V 6DS or J. Henry Schroder Bank and Trust Company, One State Street, New York 10015 or Banque Generale du Luxembourg SA, 14 Rue Aldringen, Luxembourg.

London American Energy N.V.
8th May, 1985

JAMES CREAM PLC

INCORPORATED IN GUYANA
REGISTERED NO. 6232

This announcement complies with the requirements of the Companies Act, 1985. It does not constitute an offer or invitation to subscribe for or purchase any securities. The ordinary shares of the company are listed on the London Stock Exchange. The ordinary shares of the company are listed on the London Stock Exchange. The ordinary shares of the company are listed on the London Stock Exchange.

By Order of the Board
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FF 100,000,000

Notice is hereby given to the holders of the above-mentioned loan that the amount of FF 100,000,000 is to be repaid on 1st July, 1985.

Amount outstanding: FF 25,000,000.

Luxembourg, May 8, 1985.

THE TRUSTEE

FINIMTRUST S.A.

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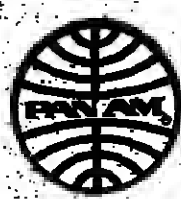
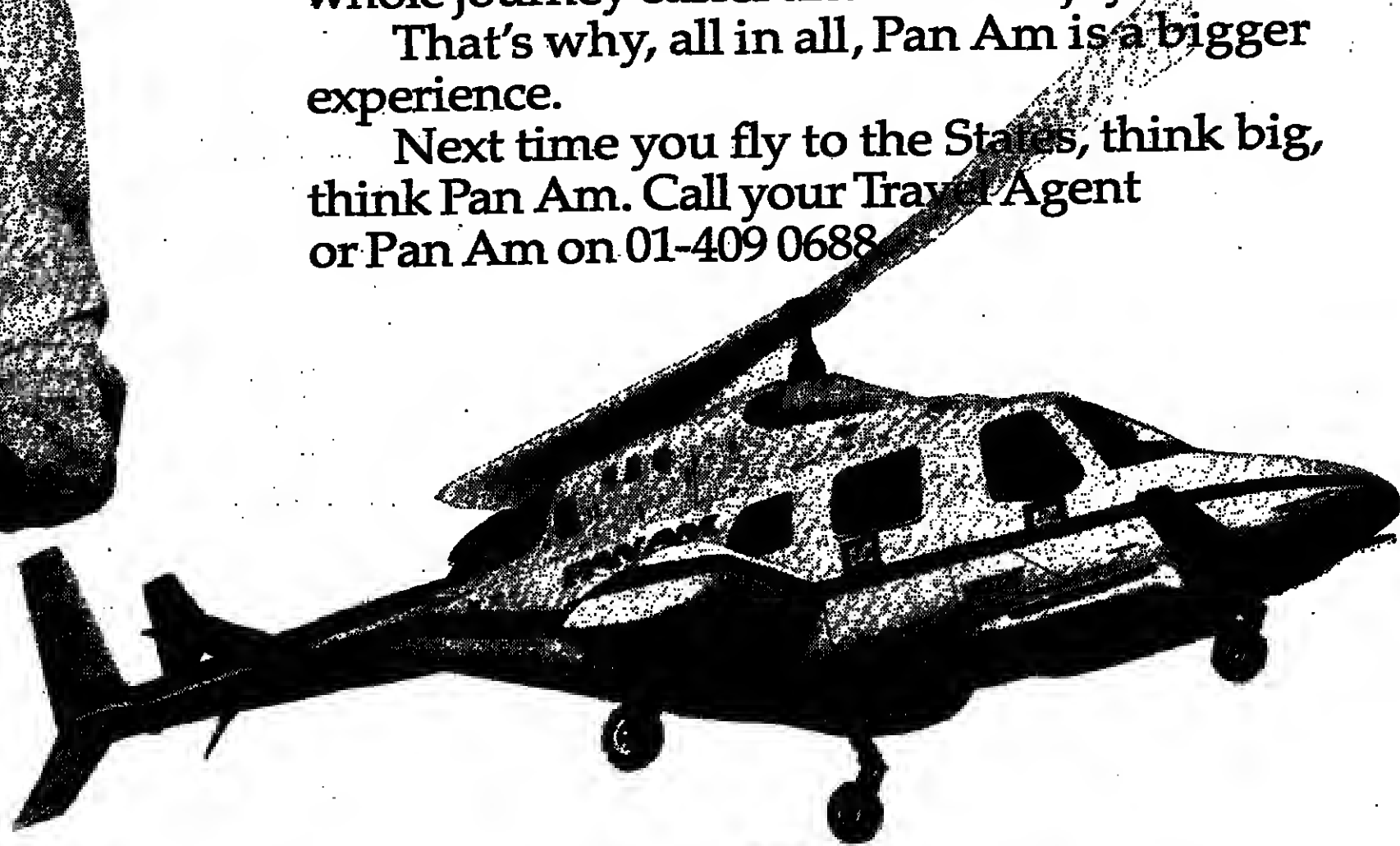


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THE ARTS

Television

The way it was in '45

My spirits sank when I first saw this week's "Radio Times" and "TV Times". Pictures of fighter pilots in leather flying hats, Winston Churchill giving the Victory sign, and David Niven and Noel Coward gazing steadily into the spotlights from beneath tin helmets, seemed to fill every page. Closer inspection lowered the spirits further: we were promised that "Vera Lynn is sure to bring a tear to the eye" and that the Royal Family played during those dark days. The reference of course, was to the days before VE Day which, occurring 40 years ago this week, was going to give rise to what would, it appeared, be an orgy of sentimental reminiscence and jingoistic nostalgia.

Having been born during the war my experiences of the dark days have been gathered entirely at second hand, first from books such as "The Wooden Horse" and "The Scourge of the Swastika", fascinated and terrified me when I was about 18; then movies such as "To Hell and Back" and "Sands of Iwo Jima", in which the war was won respectively by Audie Murphy ("most decorated soldier of World War II") and John Wayne; and more recently from television programmes, most notably that excellent ITV series "The World At War".

From this week's billings, however, it looked to me as though the programmes commemorating VE Day would be inspired more by the attitude of sober inquiry lying behind "The World At War". On "The Last Clear Ones" Ludovic Kennedy suggested that those who have grown up since 1945 feel they have heard more than enough about it, and that is certainly true for me as regards those programmes which luxuriate in the war.

Presumably one of the reasons why there is such nostalgia for the war years is that for many who lived and fought through them they were, in many respects, the best of their lives: there was danger, of course, and often dreadful loss. But it seems there was also high excitement, a deep sense of national purpose, powerful comradeship, and a unique community spirit. Furthermore, although the means of transport, housing, and recreation were limited, the other side of that coin was the relinquishment of much day-to-day decision-making about food and clothing, travel and entertainment which, apparently, to have come as quite a relief to some.

Such thoughts, so deeply contrary to the tacit national agreement among the older generation to depict war as being monopolised by sacrifice and hardship, are found more easily in print than in television, and I did not expect television to pay much heed to them this week. I was right. Moreover, the opening item in the television's four-day blitzkrieg, the 1942 movie in which we serve on BBC1, was precisely the sort of cloying propaganda which one had feared from all that publicity: Noel Coward, whose accent even by the standards of the day seems to have been remarkably plummy, played the saintly Captain, worshipped by wife, son, daughter, and every single member of his ship's company.

"My experience of the war has been gathered entirely at second hand... for many of us, television is the chief way we're going to know about VE Day," says critic Christopher Dunkley — a toddler in 1945 — looking at the way it was 40 years ago.

It was stately, stilted, diffuse and the Panglossian view of the Royal Navy—thoroughly, if understandably, dishonest. It seemed, sure enough, that we were in for four days of flag waving over our glorious past that moment things better and better; so much so that I felt obliged to go and preview tonight's two final BBC programmes — "Timewatch: The Battle For Berlin" on BBC2 and "The Day We Won The War" on BBC1 — to see whether the improvement could possibly be maintained. It is, and I urge you to watch both programmes.

First stage in the improvement came with "The Way Ahead" on Monday, a 1944 movie directed by Eric Ambler and Peter Ustinov and directed by Carol Reed, which was clearly supposed to do for the Army what Coward's film had done for the Navy, thereby, indeed, with a far more artificial speech about the duties of the infantryman which sounded as though it had been written by a committee in the War Office PR department. That aside, it was a far more honest and consequently in-

teresting work, since it started from the premise that conscripts were variously riven by class consciousness, intent upon deferment, and constantly grumbling. It was a vividly recognisable picture, and even if the rousing finale with everyone fixing bayonets to advance together into the smoke of a North African battle was a conventional morale booster, it still did not appear dishonest.

Next—for me, anyway—came the Granada/ITN compilation "Victory In Europe". This programme, which packs an astonishing amount of material into two hours, is being distributed worldwide simultaneously as a broadcast programme and a video cassette, the latter form being the one in which British viewers will have to see it at present. It is written and narrated by Max Hastings and presented in 11 sections: D-Day, The Battle of Normandy, The Road To The Rhine, etc. Whereas "The World At War" suffered from having the voice of a hired actor to read its scripts, "Victory In Europe" gains immensely from Hastings' reading as an expert on modern warfare. When he explains the superiority of German tanks, or the skill and tenacity of Rommel's troops, it is an eye-opening surprise after all the familiar chauvinism.

Much fuss was made about yesterday's D-Day to Berlin on BBC1 because it was based on colour footage shot by George Stevens as a private adjunct to his work as an official war cameraman, and only recently rediscovered. But although the colour was certainly good, one was left with the feeling that all the important moments had been recorded on the official black-and-white cameras. Consequently the strength of this programme was in "home movie" atmosphere, showing the unofficial face of front line warfare.

By this stage I felt as though I was on a television crash course on the end of World War II, and a review of ITN's coverage today in "Victory Remembered" greatly enhanced that feeling: the sheer scope of the archive inserts prepared by ITN broadened the picture gratifyingly, bringing in not only the "Forgotten Army" fighting in Burma but also prisoners of war in the Channel Islands, and scenes from the home front with women in knee-length frocks and ankle socks, and the WVS doing their stuff. It is a great pity the credit not only of ITN but of television



How it looked when war ended in Cologne, May 1945

generally that throughout these programmes the significance of the Nazi concentration camps, both in their own hideous right and as a symbol of what the war was fought against, has been neither skirted nor sensationalised.

Best of all the programmes that I have seen is tonight's "Timewatch: The Battle For Berlin". Not only has producer Peter Mannan employed the excellent reporter and commentator Charles Wheeler (who was on the spot at the time) as presenter, he has also tracked down the astounding Major Anna Vladimir Nicolaia and interviewed her about her part in the assault on Berlin. Both a soldier and a political commissar in the Red Army, this tough old lady—she was 40 when she fought the war—explains how she planted the Russian flag on top of the Berlin Chancellery.

It is not only coups of this sort which make the programme so valuable, though. Above all, it is the insights: the Russian lost so many millions of soldiers; the military reasons why the Soviets were allowed to take Berlin; the speed with which they then installed Communists in the local government system; and all the post-war political con-

sequences which have resulted. It is a model of the way in which television can use history not to wallow in nostalgia but to illuminate the world of today.

Peter Ceresole's "The Day We Won The War" is fractionally closer to the stereotype that might have been expected, with "Land Of Hope And Glory" over pictures of the cheering crowds outside Buckingham Palace 40 years ago today, a former POW recalling spotting the white cliffs of Dover from the mid-Atlantic, and finally giving him a lift home; and finally even Vera Lynn who could surely bring tears to anyone's eyes at any time, war or no war.

Yet here, too, we heard from an intelligence officer who helped relieve Neustadt and found a young girl alive under 38 bodies, and from Wynford Vaughan-Thomas on the final meeting of the Red Army and the Western Allies, the Russian officers putting a pole across the road. "The first clang of the iron curtain was ringing down across Europe," says Vaughan-Thomas. When you think of the way in which the subject could have been handled, remember those dispiriting programme

billings, and consider the approach towards Nazism (and the sins of the fathers) exemplified recently by Britain's mass circulation newspapers in their treatment of the Princess Michael story; it is surely time to recognise and salute the way in which television has handled this subject responsibly, instructively, and with admirable variety.

Understanding conflict

Evelyn Waugh's "Sword of Honour" trilogy, J. G. Ballard's "Empire of the Sun", and John Keegan's "The Face of Battle" are among 20 titles chosen from a list of 200 for "Writers on War", a Book Marketing Council promotion highlighting the authors' contribution to an understanding of armed conflict.

Selected by Norman Stone, Professor of Modern History at Oxford, Max Hastings, the war correspondent and journalist, and Jill Neville, novelist and critic, the 20 books will be stocked and displayed in bookshops and libraries throughout the UK from May 13-23.

Flowers/Sadler's Wells

Michael Coveney

In her *Notes on Camp Susan* Sontag claimed that Genet's ideas in *Our Lady of the Flowers* were maintained too grimly, their expression too successfully elevated, for them to qualify as "Camp." Lindsay Kemp's famous homoerotic distillation puts paid to that problem, divesting Genet of his melismatic wash of obscene reverie and descriptive drive to provide a perfect charade of onenist gesture, tatty chariot ("Somewhere Over the Rainbow," naturally, in the Pigalle striptease scene) and self-pitying gloom.

This is not to deride *Flowers*, which is in many ways a most remarkable piece of theatre and one which, after 12 years and countless European tours, still packs a powerful subcultural rallying punch, as the enthusiastic Friday night Wells audience testified. "Camp" has now come out of quotation marks and gone lower case. In the tiny Bush Theatre of 1974, where I first saw *Flowers* sitting cross-legged on the floor, Bowie ("Eheu Jugosce"), the show seemed to herald a new era; I timorously ventured on this page that sort of thing might catch on.

You only have to consider the theatre of rock and modern dance, the good and the bad, to see how immense Kemp's influence has been. His slow and supplicating progress from the depths of the stage as the

betrayed and tragic Divine, dispensing lovers in a welter of red voile, knee length bridal shroud pouring from a bald and powdered head and torso, eyes powdered blackly in their sockets, mouth twitching in a slow motion of sorrow and resilience—this progress, to the accompaniment of a Pink Floyd medley, is one of the great sights of the contemporary stage.

Flowers may be a period piece, it may even now be something of a theatrical anachronism. But it embodies the essence of Lindsay Kemp's art and brings his season in Rosebery Avenue to a resounding climax. A lot of it is not my kind of camp—look how that little red tress along now—but the opening, the finale, and the graveyard dance for homosexual mourners, pimps, relatives and umbrellas, are truly memorable sequences.

As *The Cotton Club* opens in London, the old piece itself might be more gracefully celebrated in the presence at the Ritz Hotel (in the Wednesday and Friday night supper cabaret spot this month) of Adelaide Hall, one of its most accomplished and attractive survivors. Even when she steps to Ralph McTell's "Streets of London," the 40-minute set is a joy, all due tribute sung and "scatted" to Gershwin, Ellington and Eubie Blake.

Tennstedt/Festival Hall

Andrew Clements

The London Philharmonic's programme at the Festival Hall on Sunday evening consisted of two Beethoven symphonies, the sixth and seventh. The conductor was Klaus Tennstedt, the combination of a popular programme and a conductor whose reputation continues to grow ensured a full house. What the audience, however, was hard to quantify. In purely technical terms there was no doubt as to the quality of both performances. The LPO played extra-ordinarily well for its music director, producing satisfyingly rich textures even without the wind doubling that a number of conductors habitually introduce in both these works, while throughout the concert there was a lapse of ensemble or intonation.

No doubt either of the sheer vitality which Tennstedt's interpretation brought to the music, or of the "first movement of the Pastoral" being taken under firm control and at a fast tempo so that its momentum was never allowed to falter for a moment; the third had a springing,

impetuous tread; the finale of the Seventh was an exuberant explosion of energy with the wind detail pungently emphasised. For such familiar works there was never a moment when the conductor's re-fashioning of the symphonies just as blatantly as Karajan did in the same hall with the Fourth just over a week ago. Does Tennstedt's treatment of Beethoven differ in any essential from his approach to Bruckner, or Brahms, or Mahler? Does he not generate the same inner tensions, charge the climaxes with the same febrile intensity, shape the solos with the same self-conscious exuberance? In short, does he offer any insight specific to the composer being performed, instead of demonstrating the conductor's ability to galvanise an orchestra into giving full-blooded, romantic performances.

The Sleeping Beauty/Covent Garden

Clement Crisp

On Monday afternoon, the Sadler's Wells Royal Ballet gave an account of *The Sleeping Beauty* altogether tauter and more assured than at last week's gala. Where previously there had seemed something clouded in performance, now clarity, energy and that most valuable quality of SWRB interpretation, a true sense of ensemble playing, illuminated the work.

With only 50 or so dancers, Peter Wright and his designer, Philip Prowse, have achieved marvels in dressing the stage in splendour and making each scene so that nothing looks paperish; the only serious failing in the production is that the Prince's panorama journey is mere trailing through clouds of mist. At every other moment we can appreciate the dramatic momentum of the work; and the SWRB artists are bold and generous in style, from Anita Landa's hafelet Carabosse, like a homicidal diva, to the White

Rabbit scurrings of Michael O'Hare as the Prince's tutor. There is, too, a uniformity of artistry, a common drive to words, while the SWRB dancers playfully care about what they do and how best they may do it.

The matinee marked the London debut of Evelyn Hart as Aurora. After a moment of geisha coyness when she first meets her suitors, and an over-complicated collapse when the spindle takes its fatal effect, Miss Hart demonstrated her entire right to the role, with nothing hurried, with gesture and dance both allowed to flower, with her exceptional lightness of physique and style giving the choreography a translucent grace, she presents an Aurora of great refinement. The shaping of the dance in the entrée to the last act duet (with Henry Jurriens a dutiful partner, though low in temperamental key) was exemplary—

the structural logic of the scene, its grandeur of symbolism as well as of effect, bore the stamp of an individual and poetic gift.

The company performance showed brave and buoyant dancing. I admired the six couples in the garland waltz, the joyous account of the last act quartet from Lili Griffiths and Jennifer Jackson, Russell Malphail and the soaring Iain Webb, and the Bluebirds of Susan Lucas and Pette Jacobson. But dominating the afternoon was Sandra Madgwick's dancing solo as the fifth of the Prologue's fairies. No Royal Ballet dancer in my experience has set out its sharply pointing finger gestures or its spirit with such wit or such assurance. The only reason as complete in its command of great refinement, as if re-cut for the occasion, was that of Lyudmila Alexeyeva with the Kirov Ballet in 1961. Miss Madgwick gave us dancing at its most exhilarating.

Mahler's Eighth/Brighton Festival

Ronald Crichton

Two days after big Berlioz, big Mahler, Brighton is not mean. On Sunday evening the Dome was pecked to bursting for the Eighth Symphony. Norman Del Mar conducted the Festival Chorus and Boys' Choir, the London Symphony Chorus, the Bournemouth Symphony Orchestra and Sinfonietta, extra brass, and a phalanx of vocal soloists to numerous to list, three of them velvet last-minute replacements. Nobody presumably linked the symphony with the festival theme of clowns and clowning, but there is always a case for re-examining major musical monsters when funds and forces are available.

From a stalls seat under the projecting balcony, the impact of double chorus and large orchestra was sharp but short on resonance. One got the full force of the choir on the right (and was aware that the sopranos' top notes were often

below pitch) but could hardly hear the chorus opposite—antiphony was stretched to the furthest limits. Bells and mandolins were loud, celesta and (more important) soft string tremolos and frizzles. With the players stretched out so wide, such accidents of balance are inescapable.

The frankly joyful setting of the hymn, "Veni, Creator Spiritus," combining choral polyphony with orchestral virtuosity went with a vigour that, at least for the time being, dispelled suspicions that Mahler's hysterical clamour for love, divine grace and illumination covers an aching void of despair. The opening of the symphony's second part, in which Mahler chose as his text the final scene of Goethe's *Faust*, paints a romantic Grünewald landscape with rocks, trees, tame lions, anchorites, floating angels and

blessed boys circling in the atmosphere; serenely effective after the preceding turmoil.

These passages went well on Sunday, but the Goethe movement as a whole did not have quite the necessary polish, precision and clean intonation. Without these, there are times when one wonders why some people are superior about Gounod, let alone Liszt. The epilogue to the letter's Faust symphony, using the same famous words, makes a stronger effect than Mahler's "chorus mysticus" because Liszt placed it not after a long vocal movement but in contrast to an orchestral scherzo of sulphuric smokiness. Mahler wanted everything, yet it was observed on Sunday that "everybody" did not please everybody. Some of the audience that had earlier besieged the Dome fell fast asleep.

Arts Guide

Music/Monday. Opera and Ballet/Tuesday. Theatre/Wednesday. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

May 3-9

Theatre

NEW YORK

La Cage aux Folles (Palace): With some timely Jerry Herman songs, Harvey Fierstein's adaptation of the French film manages, barely, to capture the feel of the sweet and hilarious original between high-kicking and gaudy chorus numbers. (757 2622).

Strange Interlude (Nederlander): Glenda Jackson carries on an appreciated tradition of bringing American classics to New York from London in this marvellous production in which director Keith Hack wisely makes the asides an integral part of the conversation. Limited engagement ends May 5. (921 8000).

Cats (Winter Garden): Still a sellout, Trevor Nunn's production of S. E. Eliot's children's poetry set to Broadway music is visually startling and choreographically felicitous, but classic only in the sense of a rather staid and overblown idea of theatricality. (239 6262).

42nd Street (Majestic): An immodest celebration of the heyday of Broadway in the '30s incorporates gems from the original film like Shirlie Off To Buffalo with the appropri-

ately brash and leggy hooking by a large chorus line. (977 9020).

Torch Song Trilogy (Helen Hayes): Harvey Fierstein's ebullient and touching story of a drag queen from backstage to loneliness incorporates all the wild histories in between, down to the confrontation with his dying Jewish mother. (944 9450).

Dreamscape (Capetown): Michael Bennett's latest musical has now become a stalwart Broadway presence despite the forced effort to recreate the career of a 1960s female pop group, La Supremes, without the quality of their music. (239 6200).

Brighton Beach Memoirs (Neil Simon): If he wasn't sure before, playwright Neil Simon can expect a long run of his funny as well as touching childhood reminiscences now that the Nederlander organization has generously decided to name the theatre after the generation of outstanding box office draws. (757 8640).

The Real Thing (Plymouth): After 14 months in London, Tom Stoppard's latest giggle at the English intelligentsia, with a new-found attention to the heart that beats beneath the veneer, directed at a fast clip by Mike Nichols. (299 8906).

Sunday in the Park with George (Booth): Inspired by the Seurat painting, Stephen Sondheim fashions a musical with dots and dashes of song that and too soon but work well with Tony Straiges's pretty set and James Lapine's book which changes gears in the second act. (239 6262).

Noises Off (Brooks Atkinson): The closest Broadway gets to the British farce tradition is this import of Michael Frayn's funny backstage view of all the alarming doors and dropping drawers. (245 3430).

Barstool in the Park: The Japanese version of Neil Simon's play directed by Yutaka Kobayashi. Long Run Theatre, Shimbokuzawa. (414 0961).

Cosette (Marble): A one-man show on the life of Jean Cocteau by Jean Marais (in French) Sogefia Hall, one of Tokyo's most beautiful buildings, a flower-arranging school designed by architect Tange (Mon, national holiday, 2pm). (467 8238).

Starlight Express (Apollo Victoria): Andrew Lloyd Webber's rollercoastering folio has 10 minutes of Spielberg movie magic, an exciting first half act and a dwindling reliance on indiscriminate rushing around. Dis-

neyland, Star Wars and Cats are all influences. Pastiche score nods towards rock, country and hot gospel. No child is known to have asked for his money back. (834 8184).

On Your Toes (Palace): Rodgers and Hart's 1936 musical is a genuine tonic. American jazz dance collides with the Ballets Russes. Gems include *There's a Small Hotel*. Glad to be unhappy and the Balanchine ballet for Slaughter on Tenth Avenue. (437 6834).

42nd Street (Drury Lane): No British equivalent has been found for New York's Jerry Orbach, but David Merrick's tap-dancing extravaganza has been rapaciously received. American Clare Leach is a real find as Peggy Sawyer, and Margaret Courtenay has a field day (838 8106).

Me and My Girl (Adelphi): Sleek, efficient and enjoyable revival of Brit-ain's biggest war-time musical hit with Robert Lindsay in the Lapine Lane role emerging as the best new musical star since Michael Crawford. (838 7811).

Other Places (Duchess): Colin Blakely and Dorothy Tutin in a reassembled trilogy of Pinter plays: *A Kind of Alchemy* in which a victim of sleeping sickness awakes after 39 years; *Victoria Station*, a funny throw-back to

Pinter's early revue sketches; and last year's *One for the Road*, a chilling piece of intimidatory police state confrontation with first Pinteresque intimations of political despair. (838 8243).

The Government Inspector (Olivier): Striking but unimpressive revival with under-equipped TV comic Rik Mayall playing the posur as a shrieking nose-picker. Richard Eyre's production for the NT lacks either comic tension or true delirium but, with John Guter's imposing design of bureaucratic bunnies, the show has a sort of monumental starkness as well as nightmarish tedium. New translation by Adrian Mitchell. (929 2232).

Barnum (Victoria Palace): Michael Crawford returns to London with his breathtaking performance as the circus impresario, adding one or two new tricks in a likeable manner of a musical. (834 1317, 828 4739).

Amsterdam, De Stalhouders (Eerste Bloedstraat 4): The English Speaking Theatre of Amsterdam with Krasp's *Last Tape* by Samuel Beckett. (Fri, Sat, Wed, Thur). (26 22 55).

Saleroom/Antony Thorncroft

All eyes on New York

All the excitement in the salerooms is at present in New York. On Thursday, Christie's will test the oddly muted demand for Old Master paintings by offering 20 very good ones, bought over the past few years by an Oklahoma oil man, S. T. Fee.

The oil business is not what it was. Mr. Fee is disposing of his pictures rather rapidly. They include a view of Warwick Castle by Canaletto and Christie's believes it might make over \$3m. If so, it will easily be record for an artist. An oil sketch by Tiepolo for a fresco depicting the arrival of King Henry III of France at the Villa Contarini, at Mira could sell for \$2m, while one of Cuy's best works could also make \$2m.

The danger of putting works of art back in the saleroom within a few years of purchase was shown up at Sotheby's in New York over the week-end. Two important and expensive items of French furniture, a Louis XVI mahogany bureau, by Riesener, and an Empire dress-

ing table, auctioned respectively in 1981 and 1979, failed to find buyers this time around, and an early Louis XV commode, attributed to Charles Cresset, only raised its 1980 price of \$160,000 to \$231,000.

Top price was the \$352,000 (225,871) paid for a Louis XV commode, by Bernard van Risenburgh. The sale saw 30 per cent unsold, a high figure for what has been a strong sector of the market.

In contrast, the auction of Sotheby's in New York was a wonder. This is always a fickle market, but a total of \$13,358,925 with 16 per cent unsold, was an impressive achievement, especially as 18 artists established auction record prices.

Francis Bacon was among them. The price paid for his "Landscape" near Mablethorpe, was also a record for any living British painter — sculptures by Henry Moore have sold for more.



IMPORTANT LETTER TO STOCKHOLDERS OF GULF RESOURCES & CHEMICAL CORPORATION

from the Board of Directors

May 6, 1985

Dear Stockholder:

As you may know, an insurgent group calling itself "The Stockholders Committee For Leadership and Maximum Value" has indicated its intention to wage a disruptive proxy contest to oust your Board of Directors. You may be assured that your Board of Directors and management will act vigorously in what we believe to be the best interests of all stockholders. To that end, we have initiated litigation to enjoin what we consider to be serious violations of law which may have been committed by members of the insurgent group.

We believe that our record deserves your continued support. We urge you, if you have not yet done so, to sign, date and mail the WHITE proxy card on behalf of your Board.

WE HAVE KEPT OUR PROMISES

At the 1982 Annual Meeting, nine of the current thirteen directors were elected to the Board on a pledge to pursue the following program:

- To cause the Company to retain a nationally recognized investment banking firm to recommend alternative strategies for the redeployment of some or all of the Company's assets.
- To vigorously implement a plan for the redeployment of assets of the Company in order to maximize the value of the stockholders' investment.
- To make changes to improve overall management performance and eliminate unnecessary costs.

Our record clearly demonstrates that your Board of Directors has kept its pledges to the stockholders of the Company.

WE HAVE REDEPLOYED ASSETS

■ Shortly after taking office in June 1982, the Board of Directors retained Goldman, Sachs & Co., a nationally recognized investment banking firm, to recommend alternatives relating to the redeployment of the Company's assets or the sale of the Company in its entirety. Following the receipt of the October 1983 Goldman, Sachs report, the Board concluded at that time that a sale of the Company in its entirety would not produce attractive values given the depressed state of the economy, particularly in the industries comprising the Company's primary businesses. However, based in part on the Goldman, Sachs study, a number of operations were sold or slated for disposition.

■ Within five months of taking control, we took the final steps to rectify the severe cash drain of supporting the shut-down Bunker Hill operations by completing the sale of all of its assets for \$15 million.

■ In May 1984, the Company sold its IRECO Chemicals subsidiary for \$45,000,000, at a gain of \$7,420,000, net of income taxes.

■ Last fall, the Board retained Citibank, N.A. Capital Markets Group to find prospective purchasers for a significant subsidiary of the Company. Citibank also explored the possibility of the sale of the Company in its entirety. In light of the unenthusiastic response to Citibank's inquiries, the Board decided not to pursue the sale of the Company in its entirety.

■ Since June 1983, the Board has been pursuing the sale of the Company's unprofitable engineering services operations, BS&B Engineering Company, Inc. Those operations lost money from the date first acquired by prior management in 1979.

■ The Board is currently negotiating with several prospects concerning the sale of certain of the Company's properties and will continue to vigorously pursue like opportunities.

WE HAVE CUT COSTS AND ELIMINATED PERQUISITES

Since taking office in June 1982, your Board of Directors has reduced operating expenses by:

- Disposing of the Company's jet airplane.
- Disposing of an executive suite at the Regency Hotel in New York City.
- Eliminating eight unnecessary home office management positions and associated support positions.
- Reducing the number of employees involved in continuing operations from 1,940 as of the end of 1981 to 1,550 as of the end of 1984.
- Closing unproductive offices in Bermuda, Hong Kong and Madrid.
- Reducing the cost of management meetings by holding them locally rather than at remote resort locations.

WE HAVE IMPROVED FINANCIAL PERFORMANCE

As you know, your Board of Directors first obtained control of the Company in mid-1982. From the end of 1982 to the end of 1984, several significant improvements can be noted:

- Income from continuing operations (before extraordinary items) has increased 24%, from \$11.6 million to \$14.4 million.
- Long term debt has declined 20%, from \$223.9 million to \$177.4 million.
- Stockholders' equity has increased 30%, from \$90.8 million to \$117.6 million.

WE PROVIDE INDEPENDENT LEADERSHIP

■ Only one of the thirteen management nominees is an officer of the Company. The objectives of your Board are aligned with your objectives. The Company's largest stockholder is a member of the Board. Maximization of stockholder value is the foremost concern of the Board.

■ Your Board has vigorously pursued the implementation of the program it launched in 1982. During 1984 alone, the Executive Committee of your Board held twenty-nine meetings.

■ The Board of Directors has recently elected Donald D. McCuaig as President and Chief Executive Officer and a member of the Board of Directors of the Company. Mr. McCuaig has substantial experience in oil and gas and investment banking, having been previously associated with Exxon Corporation and The First Boston Corporation.

■ In October 1984, the Board of Directors approved the appointment of Peat, Marwick, Mitchell & Co. as the Company's independent public accountants for 1984. This decision in no way reflected any dissatisfaction with the services of the Company's prior accountants, but was based upon the belief that, as those accountants had served continuously as the Company's outside auditors for the past thirty years, a change was then in order.

THE INSURGENTS ARE INEXPERIENCED

■ The self-proclaimed "Stockholders Committee For Leadership and Maximum Value" was organized ostensibly to present an "alternative slate of nominees." Yet the insurgents have only proposed nine nominees for a board of directors composed of thirteen members.

■ The insurgents' partial slate is comprised of persons with no apparent experience in the management of a U.S. publicly held corporation such as Gulf Resources.

■ Members of the insurgent group own less than 6% of the outstanding Common Stock of the Company, substantially all of which was acquired within the last three months. In comparison, members of your Board have owned more than 20% of the outstanding Common Stock continuously for over three years.

■ In 1982, the Co-Chairman of the insurgent Committee, McKane, was a participant in an unsuccessful proxy contest to oust the then current Board of Directors.

THE INSURGENTS HAVE NO PROGRAM

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Wednesday May 8 1985

Spain's role in Nato

SPAIN and the U.S. have both given ground to avoid what could have blown up into a dangerous row about the future of American bases in Spain and, by implication, about the Spanish role in Nato.

During President Reagan's visit to Madrid the Spanish side dropped its insistence that negotiations must start quickly to achieve a progressive reduction of the U.S. military presence in Spain which consists of four bases and some 12,000 soldiers, sailors and airmen.

In its turn the American side showed some readiness to engage in preliminary talks. Both sides have chosen the path of patience and diplomacy.

Mainstream
It is a welcome change from the anti-American and anti-Nato slogans at a giant rally in Madrid last Sunday. It is also a necessary one if Sr Felipe Gonzalez, the Spanish Prime Minister, is to achieve his avowed objective of bringing Spain into the mainstream of western Europe.

The negotiations with the EEC have been brought to a successful conclusion. But the difficulties confronting Sr Gonzalez in dealing with Nato and the bases must not be underestimated. He himself is a convert to membership in the military alliance. Only his authority as party leader persuaded the Socialist Party to drop its opposition to Nato last December.

He has undertaken to submit the question to a referendum early next year and much of his conduct must be seen as the tactical preparation for the appeal to the electorate. Sr Gonzalez cannot afford to lose that referendum. Doing so could seriously impair his chances in the general election due next year, quite apart from the damage such a loss would do to Spain's links with the other European democracies.

Available public opinion polls on the matter are contradictory. But large blocks of voters are divided over the previous, non-Socialist government's decision to join the alliance.

On the democratic Left, not to mention the Communists, the U.S. bases are associated with the Franco dictatorship which first permitted their establishment. Inevitably, such anti-American feeling spills over

into a dislike of Nato. On the Right, and not only there, a feeling is widespread that Spain has no convincing reason to approve the Soviet Union to point rockets at Spanish targets.

This isolationism is shared among many members of the military, though not in the high command which believes that bringing Nato can provide the armed forces with access to joint procurement and production programmes, with valuable strategic information, and above all with a role in the modern world.

In the face of widespread anti-Americanism, Sr Gonzalez has himself been forced to finesse. He wants Spain to stay in Nato but to remain aloof from military integration. He wants to reduce the U.S. military presence but to preserve the bases. He wants to have the best of both worlds.

All the indications in Madrid are that the Spanish interest is taken to include the continued existence of the bases. The implication is that Sr Gonzalez is looking for a compromise. Spanish membership in Nato makes little sense from a military point of view if the bases cannot operate efficiently. Spain's importance to the alliance lies in having the role as a starting post between America and the potential theatre of war in Europe.

Symbolical
It follows that the Spanish formula of non-participation in military integration needs to be deduced carefully. If Spanish membership in Nato does not mean that there are agreed plans for every military contingency, then that membership will have little value beyond the symbolical.

The first priority must be to ensure that the Spanish electorate does not vote itself out of Nato when the question is put. But membership should not only be symbolical. The alliance between Spain and Nato is a full co-operation of the Spanish forces, and Spain has an interest in giving its soldiers an up-to-date role rather than letting them meditate on the past. As regards the U.S. bases, Sr Gonzalez must have no doubts about personal authority to ensure that these essential links in North Atlantic defence continue to function properly.

How to tackle market failure

THE Trades Union Congress has called for an inquiry into the Government's privatisation programme. Given that further big denationalisations — of National Bus, British Airways and British Gas — are planned, the idea has its attractions. But the TUC which is mainly exercised by the low prices raised for public assets and the large fees earned by City institutions. As the British Telecom sale showed, these worries are not without foundation. Nonetheless the real need is to examine closely a whole range of economic problems which have always been with us but which are now more pressing because of the scale of privatisation.

These problems might be grouped under the general heading of competition and regulation policy. So far one of the few organisations to grapple seriously with these issues has been the Institute for Fiscal Studies (IFS) which last week devoted a one-day conference to the topic.

Privatisation
Mr John Kay, the IFS director, suggested to the conference that the terms of reference of bodies like the Monopolies and Mergers Commission (MMC), the Office of Fair Trading and perhaps even OfTel, the telecommunications regulator, have been drawn too tightly. Since the last year, British competition policy has been increasingly shaped by a concealed and false premise: that the only (or at least the principal) reason why markets fail to produce efficient outcomes is monopoly — excessive market power on the part of one or more companies. Indeed, the MMC is virtually unable to intervene in competition cases unless a *prima facie* case of market dominance can be established.

Monopoly, not least because of the privatisation programme, will remain a vital concern of regulators; a strong merger policy aimed at preventing anti-competitive take-overs is essential but as a glance at any modern economics textbook will reveal, monopoly is only one of many sources of "market failure." A market can be competitive, in so far as there is no

dominant company, and yet fail to generate efficient outcomes for a range of reasons. If the Thatcher government's aim is the creditable one of attempting to make markets operate more efficiently, then it needs more than organisations watching for predatory pricing and monopoly: other forms of "market failure" have to be brought within the net.

The aim should be to remedy the underlying sources of market dominance which serve to aggravate. Markets can fail, for example, because of asymmetries of information between buyers and sellers and because of externalities where a firm fails to take account of the impact of its actions on third parties. Competition, for example, between detergent manufacturers, can generate excessive branding and product differentiation: prices can remain above efficient levels because all competitors are locked into excessive advertising.

An example of how lack of information rather than monopoly as such can create inefficiencies was cited at the IFS conference: the market for cash registers. In a case investigated by the European Commission, a company was found to be overcharging for spare parts and after-sale care. Yet it had only 5 per cent of the market. The problem was that purchasers of cash registers (like purchasers of motor cars) often did not know the real price of what they were buying because they lacked information about after-sale costs. The solution is not to insist on more competition in an already competitive market but to ensure that sellers provide full information about costs.

Greater emphasis on market failure would have several advantages. It would be an action that only market dominance is a source of inefficiency. Freed from this strait-jacket, competition authorities could legitimately investigate a range of issues currently smuggled in under dubious headings. The momentum of the privatisation programme makes the fashioning of a more modern and embracing competition and regulation policy a matter of some urgency.

SHIPPING tea in the cool courtyard of his Omdurman guest house, Sadiq el Mahdi, Sudan's Prime Minister in the 1960s and a leading contender in the parliamentary elections scheduled for next year, acknowledges the formidable array of problems that face his country in the wake of last month's coup.

Drought and famine affect 4m Sudanese and some 1.5m refugees from neighbouring countries; the economy has all but collapsed; the country cannot service a \$80m external debt; and a powerful rebel movement in the south is capitalising on the country's regional and religious differences. But all that the mood is unusually upbeat. "There is the story told," says Sadiq el Mahdi, "of Marshal Tito on his deathbed, with tubes and drips and other devices keeping him alive. How are you a visitor enquired? 'Considering the alternative,' replied Tito, 'Very well.'"

"The Sudanese people," observed the great grandson of the man who overwhelmed General Gordon of Khartoum 100 years ago and who today leads the Umma (Peoples) Party, "have seen the alternative."

The disaster which threatened Sudan under President Jaafar Nimeiri went beyond the problems of famine and economic mismanagement that trouble so much of Africa: his mismanagement of deep-rooted religious and regional differences came close to eviscerating the country apart.

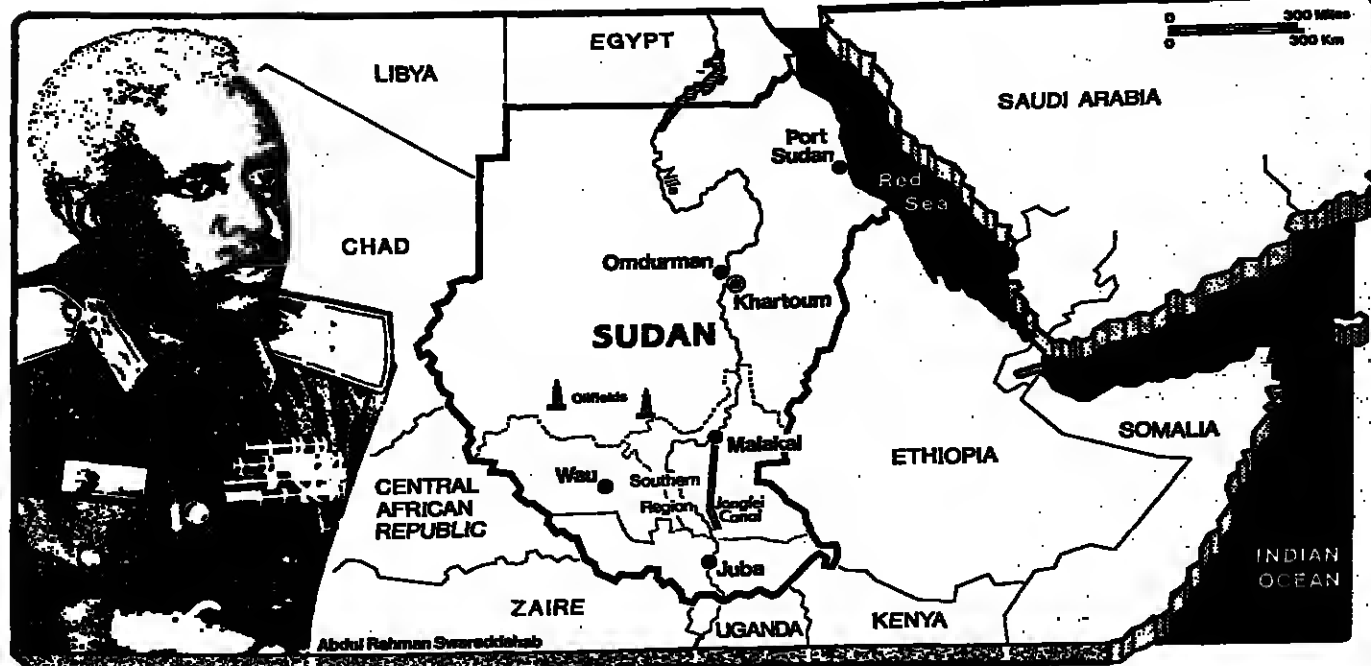
At stake is the stability of Africa's largest state, which plays a key strategic role in the Horn of Africa, with all that implies for the Middle East notably neighbouring Egypt and Saudi Arabia, a leading aid donor. The signs that the new government may be shifting from the pro-Western stance inherited from Nimeiri — significantly diplomatic relations with Libya have been resumed after a four-year break — is of obvious concern to the United States and its allies.

In particular, Sudan is of vital interest to Egypt because of the possible control a hostile government could exert on the upper reaches of the Nile, which runs the length of the Sudan. It represents a tempting target for Libya seeking to exploit a potential breeding ground for Islamic fundamentalism in a country in which two-thirds of the 22m population is Moslem. And it is deeply resented by the Eritreans because of Khartoum's support — so far for the guerrilla movements of Tigray and Eritrea seeking autonomy or independence from Addis Ababa.

The country's new 15-member cabinet (13 of whom are civilians) is a testament to the challenges it must try to stem the economic decline and begin to heal the political divisions by opening negotiations with the Sudanese Peoples' Liberation Army (SPLA) which is waging a guerrilla war in the south.

At the same time, the cabinet has to preside over what promises to be a tumultuous 12-month transition to full civilian rule. It must lay the groundwork for free and fair elections under a new constitution, and hold the ring as over 35 political parties and more than 40 unions jostle for power after a 17-year period when only Nimeiri's discredited Sudanese Socialist Union was allowed to function.

SUDAN AFTER THE COUP



Bob Hutchison

The fear of history repeating itself

By Michael Holman, recently in Khartoum

It would be a demanding task for the best of cabinets, but most of the new administration, answerable to the military council led by General Abdul Rahman Swaredah, has little experience of government.

The consequences of failure to act decisively and effectively can be seen in Sudan's own history. It was just over 20 years ago in October 1964, under circumstances which had much in common with the April 6 overthrow of President Nimeiri, that General Ibrahim Abboud, the military leader of the day, handed over power to a transitional government of civilians committed to early elections.

Five years later, after a series of political crises, a young colonel took power in May 1969 — Jaafar Nimeiri. At the time, according to one study of the period, he was welcomed by most Sudanese, impatient with the slow pace of the military government and the deteriorating economic situation and the growing problems of the south. Only gradually did this support evaporate, to be replaced increasingly by the loathing which ended in last month's coup.

Thus, behind the near euphoria that marked Nimeiri's overthrow lies a critical question: what can be done to ensure that Sudanese history does not repeat itself? There are two immediate issues which cannot be avoided, and which have far-reaching implications: the necessity for an agreement with the International Monetary Fund (IMF), and the need to draw up terms

which will bring about a ceasefire in the south and bring the SPLA into the transition. The cabinet, which is officially described as a "steering committee," does, however, have a better breathing space. Saudi Arabia, anxious that a moderate state as much Arab as African should not be lured by offers of economic assistance into a closer association with Libya, immediately released after the coup some \$2m of pledged but undischarged aid, which, among other things, eased the petrol

shortage. And there are three other important signs of confidence in the new administration: the IMF reached an all-time low earlier this year when Sudan failed to meet the targets attached to a Fund loan and fell into arrears in repayments.

Sudan has also been failing to meet its commitments to government and commercial debt rescheduled in 1984 by the Paris and London Clubs. With an IMF agreement, further rescheduling will be impossible, and the already heavy burden of a \$5.9bn external debt will become crippling.

The temporary cabinet has few illusions about the task and will doubtless recall one of the slogans chanted by the crowds of Khartoum, demonstrating in the week of the coup against increases in food prices: "We would be ruled by the IMF." In Sudan, as elsewhere in Africa, one of the major conditions attached to IMF loans is the reduction in subsidies of foodstuffs. Not surprisingly, the country's new Prime Minister, Dr Dafalla al Gzouli, has indicated that he will approach IMF negotiations with caution.

But in the view of most economists, local and foreign —

which it also has major economic ramifications. Unless the new Government can bring the rebels of the SPLA into the transition, efforts to rebuild Sudan will barely get off the ground.

Rebel activity in the south has effectively cut road, rail and river links and severely hampered two multi-billion dollar projects which on completion would provide a major boost to the economy. Work has been brought to a halt on the 220-mile Jonglei Canal which would drain the Sudd (swampland) and open up more irrigated farmland. Rebels have also forced the U.S. company Chevron, which has already invested nearly \$1bn, to suspend exploitation of the most promising oil areas in the south with an initial potential of at least 75,000 barrels a day and concentrate on less promising sites further north.

The initial response by Col John Garang, the SPLA leader, to the military council's overtures was not encouraging. The generals — who retain ultimate authority — represented no more than a Nimrodi regime without Nimeiri.

Col Garang put it when his unrealistic ultimatum that the military hand over total power to civilians within seven days expired, a temporary ceasefire in the south ended. There are some in Khartoum who believe it would be premature for Col Garang to leave his stronghold in the south. "He is the only factor that can force the generals to keep to their commitment to hand

over full power after a year," says one northern politician not entirely convinced that the military mean what they say.

It is just possible, however, that the SPLA can be diplomatically outmanoeuvred. The generals have been hinting at a quid pro quo which could, if implemented, cut off the SPLA from the sources of supply — mainly Ethiopia and Libya. Though yet to be spelled out, the proposal that appears under consideration is that Sudan would end its assistance to the Eritrean and Tigray guerrilla movements in Ethiopia if Addis Ababa ends its assistance to the SPLA. A similar quid pro quo agreement could be reached with Libya, ending Sudan's support for the anti-Gaddafi National Front for the Salvation of Libya.

Whether a transitional administration can embark on such a far-reaching shift in foreign policy remains to be seen. It requires mending fences with hitherto hostile neighbours, possibly putting at risk the close relationship with the U.S. the country's leading donor which is not averse to the spectacle of the Marxist government of Mengistu Haile Mariam being drained by internal conflicts.

Certainly every policy move the caretaker government makes will be closely monitored by the country's political parties, preparing for a general election after some 16 years under military rule.

Leading the field are two northern-based traditional parties, the Umma Party which draws heavily for its support on the Ansar sect, and the National Unionist Party, backed by the Khartoum sect, neither of which is likely to secure power on its own.

In the south, the Southern Sudanese Political Association, the provisional chairman of which is Samuel Lado, a veteran politician, member of the transitional cabinet and deputy prime minister, is a coalition of former southern parties which may seek an electoral pact with the SPLA. The key minority parties will be the Communists, and the recently-formed National Islamic Front of Dr Hassan Turabi, leader of the fundamentalist Moslem Brotherhood, which welcomed President Nimeiri's introduction of an especially harsh form of Sharia Law in 1983, a move deeply resented by the Christian south.

Officials of both Umma and the National Unionists believe that Sudan will remain an Islamic state — though emphasising that the Sharia punishments such as amputation for theft should end, and promising tolerance of Christianity. For them to say otherwise would severely undermine their own political prospects, for most observers believe that the introduction of Sharia was broadly welcomed in the north, despite scepticism about Nimeiri's motives and misgivings about its application in the south.

Whether such modification will satisfy the south remains to be seen, but unless the new constitution guarantees both the south's autonomy — which President Nimeiri attempted to evade — and restores the Christian minority with an Islamic state, the divisions will remain, and perhaps intensify.

It is a tall order for the untested cabinet. If it fails to make a satisfactory start on the long road towards reconstruction, the temptation for the generals to provide "strong government" may be overwhelming, and history could indeed repeat itself.

Shop window for nuclear power

The one point on nuclear power most people would agree about is that they would like to be better informed about its virtues and hazards.

Britain's nuclear power industry has now risen to that challenge. This week it hopes to pick someone to run a new five-year "shop window" in London's West End designed to inform the world about the activities of its 40,000 employees.

A small sector of society contends, of course, that those employees and their work does no harm. The industry recognises that many more people have worries, which it is failing to dispel. Sir John Hill, doyen of the nuclear industry, and president of the British Nuclear Forum, the industry's trade association, acknowledges, "some difficulties in public attitudes."

He warns its members that the industry has been less professional than it might about handling public fears. Now the industry has decided it will pay around £30,000 a year to ensure that it slays those fears — on a short, three-year contract.

But Peter Cobb, Director of Cockburn, clearly feels that he has something special with his 1983 vintage which is now being tasted for the first time in London. He says "1983 was a year of idea weather conditions. Moreover, the vintage itself was carried out in some of the most perfect weather that anyone can remember."

Certainly Cockburn's 1983 has had to compete against a galaxy of stars. The shipper has taken the opportunity to show every Cockburn vintage of the 20th Century — plus the venerable 1883.

Mindful of the fact that "even we cannot presume to do God's work for him every year," Cobb says that Cockburn's has invested in an additional 500 acres in the Upper Douro, Portugal, to ensure the quality of the standard ports, even when weather conditions are not as ideal as in 1983.

Men and Matters

The targets are to be schools, universities, and learned societies, as well as the man-in-the-street. The Central Electricity Generating Board member to whom the appointee will report. So, if Baker's "bureau for ideas" — as he sees the new centre — is to be fact, it can expect short shrift from the intellectuals.

Baker says, "It is not a dramatic headline-seeking campaign." Rather, its sights will be set upon the 1990s when the industry hopes to have a dozen new nuclear stations under construction.

As for the 1983 wine itself, Cockburn modestly calls it, "a vintage of excellent colour with plenty of backbone and body — a fine and very well-balanced wine."

Peacemakers
Even the computer room was given a special prayer when Hugh Montefiore, Bishop of Birmingham, blessed the new headquarters of the Midlands region of the Industrial Society for its director, and old school chum, John Garrett.

The fast-growing and independent society, pledged to improving understanding between management and workers, expects revenue next year, at £7.6m, to be more than double that of three years ago.

Montefiore, who has sought advice himself from the society before passing judgment on the car industry strikes that have divided his diocese in the past, led a peripatetic service of blessing — moving — each time with a different piece of scripture and a prayer — from conference rooms, through offices, kitchen and dining area, computer room, into reception. There, perhaps, was delivered the message of most relevance to its militant industrial relations but now noted for its moderation.

"Remember to show hospitality. There are some who, by so doing, have entertained angels unawares" (Hebrews 13-2).

Nest-egg

Some five months after he left the National Goal Board pension funds to run Heron International's North American business, one of Hugh Jenkins' investment nest-eggs has hatched out profitably for Hobart House.

Five years ago, Jenkins gave his pension funds' backing to former computer salesman Tony Banks, in setting up an equipment leasing company. He put in £3.2m in debentures and preference shares — all of which has been repaid as the company doubled its profits year by year. He also bought 5,000 £1 shares in the venture.

The company, Combined Lease Finance — with Jenkins' successor as head of the NCB pension funds, David Prosser, now chairman — has just raised £7m with a private placing. Three former NCB men, Lionel Anthony, Jonathan Thornton and Steven Gurrin, each now involved in different venture capital concerns, were among those who took an interest in CLF.

On the basis of CLF's new capitalisation, the £5,000-worth of shares which Jenkins bought for the NCB pension funds in 1980 are now worth just under £2m.

Some talk of...
Any casual visitor to the Whitehall Room in the basement of the National Liberal Club this week is likely to be rapidly reduced to a state of bewilderment.

It is not just that the proceedings going on there — an appeal by Ian "Goldfinger" Postgate against a threat to expel him for life from the Lloyd's insurance market — are complicated. The confusion is made worse by the names of those involved.

To begin with there is Robert Alexander, QC, talking about how Alexander and Alexander took over Alexander Howden. He is opposed by Peter Scott, QC, who has no connection with Sir Peter Scott or his explorer father.

Presiding is Lord Wilberforce, who is descended from William Wilberforce, the man who fought for the abolition of slavery. Those names apart, there is also frequent mention of Postgate's "names" — ie those members of the underwriting syndicates for whom he acted.

Observer

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EUROPEAN HELICOPTERS

Now, an Anglo-Italian axis

By James Buxton in Rome



A HIGH-LEVEL meeting two weeks ago on HMS Britannia, the Royal yacht, has given a major impetus to the plans of Britain and Italy to create a co-ordinated, rationalised helicopter industry that would be the biggest in Europe.

The two countries already look likely to develop between them a new version of the A 129 Mangusta anti-tank helicopter built by Agusta of Italy. They may also collaborate in improving the Westland W 50 transport helicopter. Now the two governments want Agusta and Westland to integrate their marketing and export strategies.

Anglo-Italian co-operation in the helicopter industry is a response to the growing collaboration between France and West Germany in helicopters and other defence fields, and to the current difficulties of both Westland and Agusta.

Britain believes it may also help ease the way towards the Sea Harrier jump jet to the Italian Navy. Italy sees it as part of the upgrading of its substantial defence industry into a major Nato supplier.

Britannia was in Italian waters for the visit of the Prince and Princess of Wales, a visit that opportunistically included the Agusta plant near Milan. Agusta is, like Westland, Italy's only major helicopter maker. It was built up by the Agusta family after the war, mainly using licences from U.S. helicopter manufacturers, and did well until a few years ago, selling mainly in developing countries, markets, especially in the Middle East.

But the recent decline of the company's market share, financial mismanagement, and the company's move to designing its own helicopters brought about a crisis that exploded last year. Some 4,000 of the company's 10,500 labour force had to be put on state subsidised lay-off, and the state holding company Elim, which had bought Agusta in 1973, pushed its stake in the company up to almost 91 per cent.

An important cause of Agusta's problems was the A 129. The company spent 1,700m (£300m) on developing this anti-tank helicopter without a partner in another Nato country. The helicopter itself is the latest advanced of its type in Nato, but the U.S. does not have an equivalent, but so far only the Italian Army has ordered it, to the tune of 40 aircraft.

Worse for Agusta, France and

West Germany decided last year to design, develop and build their own anti-tank helicopter, named the PAH 2, rather than buy or improve upon the Italian model. What Italy saw as the French refusal to acknowledge Italian primacy in anti-tank helicopters caused great bitterness, and the French collaboration with West Germany revived Italian fears of a Franco-German "directorate" in Europe.

The Italian Government realised that the best hope for the A 129 and for Agusta itself was collaboration with Britain, which needs more than 100 anti-tank helicopters for its army in the 1990s. The British were impressed by the A 129 but felt it would need developing to meet the army's requirements for a heavier machine, capable of carrying more armaments.

Both Britain and Italy have now instructed their air staffs to produce a joint target or outline requirement of the kind of Mark 2 of the A 129 they would like to see. It should be ready in two months. Next, Agusta and Westland will be asked to produce a feasibility study of an aircraft to meet the specifications — which will take a further nine months to a year.

Westland itself, now subject to a takeover bid from a consortium led by Mr Alan Bristow, is suffering from a collapse of

state-owned Aerospazio group is currently the largest helicopter manufacturer. Westland of the UK is second, followed by Agusta of Italy (its A 129 is shown above) and Messerschmitt-Bölkow-Blohm of West Germany.

The world helicopter market is complicated by a number of licensing agreements between the large, established helicopter manufacturers in the U.S. and Europe and other countries, especially in the developing world. Brazil for example has a helicopter industry through its collaboration with Aerospazio of France.

sales similar to that of Agusta, and there are serious doubts over the future of its transport helicopter, the Westland W 50 — recently rejected by India.

But its future is partly secured for the 1990s by another project on which it is already working in a 50-50 partnership with Agusta. This is the EH101, a large helicopter whose prototype will fly in 1987.

The British Government also believes that the much criticised W 50 could if properly developed still form the basis of a troop and transport helicopter for Nato forces in the 1990s, a requirement code-named NH 90 which Britain, France, Italy, West Germany and the Netherlands are all examining.

The more the two helicopter companies collaborate on specific projects the more obvious the need becomes for them to rationalise their marketing and sales operations. The two companies would have a combined turnover of over £700m. Much, however, depends on what Westland's prospective new owners want to do. Westland and Agusta last month signed an outline co-operation agreement, details of which should be announced at the Le Bourget show at the end of this month.

Aerospazio deals never come

without strings. If Britain went ahead with joint production of the A 129 Mark 2, thereby helping out Agusta, it would hope to win another aerospace order for up to 18 British Aerospace Sea Harriers from the Italian Navy. But here Britain is getting into the most sensitive issue in Italian defence politics today.

The Italian Navy should take delivery early next year of the Giuseppe Garibaldi, a 13,000-ton through deck cruiser — a mini aircraft carrier rather smaller than Britain's Invincible, of Falklands fame. The Garibaldi has all the equipment, including a modest ski-jump, for handling vertical take-off and landing aircraft (Vstols). At the moment, however, she is destined to carry only helicopters.

This is because under a law of 1923 the Italian Navy is forbidden to operate aeroplanes. For more than a year military men and politicians have been arguing whether the law should be abolished. Broadly, the Air Force is opposed and the Navy, naturally enough, is in favour.

Sig. Giovanni Spadolini, the Minister of Defence, has now asked Parliament to give its opinion on the issue, though it probably will not do so for several months. But the view is gaining ground that the Navy will in the end get its way.

The navy is known to prefer the Sea Harrier as the most suitable maritime Vstol aircraft available. But here things become difficult. Aeritalia, the other major Italian aerospace company, has little to gain from an order for Sea Harriers.

Given the rivalry between Aeritalia and Agusta, and the delicate political balance between the two state-owned companies, a potential Sea Harrier order would probably be divided up between the two. But there are few obvious projects available.

One possibility, however, is the £350m European fighter aircraft project for a new Nato fighter (EFA). Here the dispute is between French and British designs, the latter broadly supported by West Germany, Spain and, significantly, Italy. Whether EFA survives as a five-nation project or whether France goes its own way should be decided next week at a defence ministers' meeting in Rome. The outcome of that meeting could be crucial to Anglo-Italian co-operation.

EUROPEANS, concerned about stagnating employment levels, have increasingly focused on the U.S. where 15m additional jobs have been created in the last 10 years. There is a widespread belief that this is attributable to the greater "flexibility" of American employment relationships. Policy makers and commentators seem to believe that U.S. employers are free to discharge workers at will, and for this reason, they are willing to hire workers freely. In Europe, where discharge is restricted and expensive, employers are afraid to expand employment for fear that they will be stuck with surplus labour if demand subsequently turns down.

This view is based upon a widespread misunderstanding of the nature of the U.S. employment relationship. It is true that American employers are free to vary the level of employment in a way in which Europeans, and especially French employers are not, but they can only do so in accord with a complex set of rules and procedures designed to protect employee rights and insure equity in the distribution of jobs. Adherence to this imposes certain costs for lay-off and discharge and inhibits expansion in precisely the same way as the European rules.

Broadly speaking, U.S. restrictions centre on the allocation of work within the enterprise. Management is free to vary the level of employment, but does not control which particular workers will remain on the job when employment turns down and how the work which remains will be distributed among them. These are governed instead by a collective bargaining agreement negotiated with the union or, in non-union establishments, by a set of rules modelled on those in the unionised sector. These contracts and rules also require that if employment subsequently expands, previously discharged workers must be rehired before the jobs are opened to new employees. The rules, moreover, tend to give very great weight to seniority relative to other criteria.

The prototype of the system in terms of which these rules are conceived is one in which all the jobs in the enterprise are lined up in rank order according to the wage which they pay, from the highest paying job at the top to the lowest paying job at the bottom. Workers are then assigned to these jobs by date of hire; the worker with the earliest date of hire gets the top paying job, the worker with the second earliest date the next highest paying job and so on. If the top paid worker dies or quits, then every worker moves up one job.

The principal cost of this system is the "cost of movement": if there are 150 jobs

Labour mobility



The U.S. can be inflexible, too

By Michael J. Fiore

in the enterprise, then in the extreme, to replace one worker, 150 people must move to a new job: to reduce employment by one person, the employer could be required to transfer 149 people to new jobs. If the workers have not previously held the jobs, then the cost is even greater because the employer must pay for training.

The costs of changes in employment under this system are in fact so great that the prototype is virtually always compromised in practice. There are three principal modifications. First, jobs are grouped together in classes, and employee rights are tied to job classes. Second, the enterprise is divided into districts and employment rights are confined to one of these districts. Third, the application of seniority in job allocation is modified in one way or another, to take explicit account of workers' abilities and previous experience. The system even with these modifications entails substantial movement and the cost of that movement acts as a deterrent to variations in the level of employment. The deterrent is especially strong for short-run variations in employment levels.

It is hard to compare these costs to those of restrictions prevailing in European countries. They may or may not be greater than the cost of severance pay or administrative proceedings which deter variations of employment levels in Western Europe. But they are very real. Employers talk about them freely, with each other,

with unions, and with scholars (although apparently not with Europeans).

In addition to the cost of short-run employment fluctuations, there is a second, hidden cost to this system, about which American employers are now even more concerned. Because employment security and income are so tightly bound to job assignments, workers and their unions must be very solicitous of the integrity of job definitions. Employers are as a result tightly constrained by work rules, not only when employment levels vary but in the moment-to-moment operation of the production process. These restraints have become increasingly irksome in the last decade as a more and more flexible production process has been required to respond to that climate efficiently.

Thus, in recent years, a debate about flexibility in employment relations has emerged in the U.S., just as it has in Europe, but when American employers talk about "rigidity" it is the rules constraining work assignments to which they refer. They look toward Europe for a more flexible system and attribute the stagnation in labour productivity in the U.S. which contrasts sharply with gains in Europe, to Europe's greater flexibility.

Not all American employment relationships are structured by the same prototype. Indeed, the "seniority system," as it is called, is typical only of blue collar employment, and even for blue collar work, there are

some enterprises which are exceptional. But the few American employers who have escaped these internal work rules appear to do so by providing exactly the same kinds of protection against lay-offs that prevail in Western Europe. The so-called blue-chip firms like IBM and Texas Instruments, for example, guarantee continuous employment to their blue collar labour force. If work rules and seniority systems are largely absent in white collar work, it is primarily because, until quite recently, employers have seldom had to reduce white collar work.

In the absence of a precedent, implicit employment guarantees have developed for professional and managerial workers in large enterprises which, again, are like those prevailing in Western Europe. In the past five years, when professional and managerial jobs have been eliminated in large numbers, employers felt compelled to offer enormous severance pay and provide special, individually tailored programmes for retraining and job search. To avoid the appearance of favoritism, they offered these settlements to all comers, or on a first-come first-serve basis.

The only type of U.S. employment which actually conforms to the European picture of the American labour market is low level clerical and retail jobs held largely by women. The rapid introduction of electronic data processing in banking and insurance may, for the first time, lead to large lay-offs among such workers. But clerical employment is the one sector of the U.S. labour market where management still feels actively threatened by unionisation, and it remains to be seen whether employers will feel free to carry out a substantial employment cutback without large severance payments to forestall resentment and retain the loyalty of those workers who remain.

The lesson to be drawn from the American system is not that changes in employment systems are impossible. Indeed, quite the contrary. But U.S. labour history does make clear that labour is not a commodity. Different structures are possible, and it is probably possible to alter structures to accommodate shifting economic pressures as well as to move from one type of structure to another. But the attempt to abandon social restraints completely in order to accommodate economic pressures is likely to lead to the imposition of a new system of some kind. The lesson which American managers tend to draw from their own experience is one about just how much more constraining the new system could become than the ones prevailing in Europe today.

The author is Professor of Economics at Massachusetts Institute of Technology, specialising in labour economics and industrial relations.

Spending time on pensions

From Mr A. Shope

Sir—A considerable time was spent by management and officials prior to the introduction of the state earnings related pension scheme (Serps) in 1978 to ensure that a company's pension arrangements fitted with the new scheme. Similarly, considerable time was spent examining the Crossman pension proposals prior to 1970 and the Joseph proposals prior to 1974. Time that was in fact wasted as the proposals were totally scrapped.

In contemplating the scrapping of Serps, I hope the Government will bear in mind the amount of time the same people will have to spend in preparing for the introduction of any successor scheme.

Serps is known to be too expensive and to have many faults, but abolishing the scheme and starting again is unnecessary. Adjusting it and amending it can achieve the desired result with the advantage that any unproductive time will be minimised.

Prior to coming into office, the Government was committed to freeing employers from excessive, unproductive and unproductive activity. The Government must not forget this commitment.

Anthony W. Shope, South End Mills, Liverpool.

Taxation of benefit

From the Executive Director, Managerial, Professional, and Staff Liaison Group.

Sir—Although the Chancellor's Budget held the status quo it appears that certain economic and political commentators are intent on preparing the ground for a future Chancellor of the Exchequer to impose additional taxation on anyone who holds a mortgage, or pays into a pension scheme, or receives "benefits" from an employer, such as health insurance.

The commentators usually make no attempt at analysing the justice of making proposals for additional tax, possibly because none is available to be made. Instead they seek to make prejudice to their cause by such statements as "mortgage relief is equivalent to giving away £100m" or "nothing has been done about the privileged position of pensions."

Surely, if there is to be a proposal to change the tax position of pensions, mortgages and benefits it should be based on a reasoned argument regarding the relative advantages to the community, not on unreasoned prejudice. Changes which would work against home ownership, against provision for retirement, and against the efficient de-

Letters to the Editor

ployment of a professional workforce, changes which would cost the community much more than they would save should not even be contemplated before they have been tested at a general election, and subjected to detailed analysis by those who can speak on behalf of those most closely affected.

David Ward, Agincourt, Twickenham, W.C1.

Africa at the summit

From Mr W. Ward

Sir—Your leader "Africa at the summit" (May 1) highlighted the need for Western countries to respond to "the disastrous state of the economies of Africa." At present, however, there is little evidence to suggest that bilateral donors will pay more than lip service to the new approach to African development encouraged by among others, the World Bank. It is more than likely that policy reform will remain merely a one-way street with African Governments undertaking painful policy adjustment while donors continue to provide diminishing volumes of aid in the traditional poorly co-ordinated and inappropriate manner.

The British aid programme, for example, is planned to decline in the current financial year by about 3 per cent compared to last year. In contrast to the unprecedented generosity of the British public the Government's response to the African famine has come solely from switching funds to emergency use from within the overall shrinking aid budget.

There are equally significant qualitative concerns. Far too little of Britain's longer term development aid to sub-Saharan Africa is devoted to agriculture. In 1983 a mere 27 per cent of Britain's agricultural sector was devoted to the agricultural sector and a low proportion of that was available to rain-fed (that is mainly peasant) farming.

British aid to sub-Saharan Africa is becoming increasingly inflexible. Support for local costs, for example, particularly important for projects which help the poor has suffered decline in cash terms of 25 per cent (even greater after allowing for inflation) over the period 1980-85. Similarly programme aid, another more flexible form of assistance used for balance of payments support has suffered a 55 per cent cash reduction in the four years from

1978-80. In addition procurement of programmes aid to British goods has resulted in a two-year delay in full disbursement undermining the central objective that such aid should be spent as rapidly as possible. The British Government has indicated its full support for the World Bank's special programme of action for sub-Saharan Africa and has accepted other donor proposals for improved donor co-ordination. It is not enough to embrace these commitments on paper without the intention to fully implement them. Even less acceptable is the propensity for donors to lecture African Governments about domestic policy reform if their own aid performance is not also subject to similar critical scrutiny.

David Ward (Campaigns Officer, World Development Movement), Bedford Chambers, Covent Garden, W.C.2.

Diplomacy and trade

From the Co-ordinator, One Arab Partnership

Sir—I am aware that the Foreign Office attaches significant importance to the promotion of Britain's commercial interests (Mr Meyer, April 28). However, the fact that performance in this area leaves something to be desired.

I am also aware that all new commercial officers "undergo an intensive five-week course". I have played a minor part in helping with this. This course, however, takes the form of a series of briefings rather than a course in commercial issues and management. Other nations seem to take the view that this is a professional role and prepare their people accordingly. There is more interchange between home and overseas government departments, and between government and the private sector.

The mere provision of manpower — whether on the right scale or not — does not answer the needs.

Richard Oake, 13 Fitzroy Street, W1

Decontrolling rents

From Mr B. Crofton

Sir—Dr Graham Hallett (April 27) misses the point. Rent decontrol will not increase the supply of private rented

housing. The reason for this is not uncertainty about permanence of decontrol, but the economics of housing supply.

Private investment and housing for rent has been relatively unattractive since the rise of financial institutions catering for the long term investor early this century. The evidence is that the original introduction of rent control in 1915 was an effect, not a cause, of housing shortage.

After the 1957 Rent Act decontrolled private sector rents, the rate of decline accelerated as landlords took the opportunity to sell into owner occupation. There is no reason to expect that anything different would happen if the experiment were repeated.

The response to the Government's assured tenancy scheme — based on market rents — has been insignificant. In the four years since the scheme was introduced, only a handful of dwellings have been provided under the scheme.

To make building for rent as attractive for the private market as building for sale, the Government would have either to scrap owner-occupied tax relief or to subsidise the private landlord. The Prime Minister's recent statement on mortgage tax relief seems to favour the latter. The former, and her attitude to public spending precludes the latter.

Rather than grasping at another half-baked proposal which will exacerbate the problem of the private rented sector, the Government ought to admit that the shortage of rented accommodation can only be met by allowing local authorities and housing associations to build more homes.

Bernard Crofton, (Head of policy and resources branch, Greater London Council Housing Department), County Hall, SE1.

Burdens on business

From Mr A. Napier

Sir—The letter (April 20) and article (April 10) on the Government report "Burdens on Business" imply that only managers and entrepreneurs were consulted about the effect of these burdens on employment creation.

There is no way I can pay myself and an employee and still keep below the VAT registration limit of £10,500 of turnover. There is therefore no way that I am going to take on even one employee. This is absolutely without discrimination as to race, sex, marital status, age or anything else.

No one took evidence from me on job creation. Alec W. Napier, Wrexham Grange, Wrexham, Shropshire.



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FINANCIAL TIMES

Wednesday May 8 1985

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Uniroyal in \$750m buyout to fend off Icahn

By William Hall in New York

UNIROYAL, the fourth biggest U.S. tyre manufacturer, has fought off an unwelcome takeover bid from Mr Carl Icahn, the New York financier, by agreeing to go private in a \$750m leveraged buyout.

Uniroyal, which only four years ago was on the verge of bankruptcy before a dramatic recovery, has been seeking a friendly suit for some time following Mr Icahn's \$18 a share offer for majority control. Its shares, which had reached a low of \$3.13 in 1980, have been rising in recent days as take-over speculation mounted.

A friendly merger with Ethyl Corporation, a Virginia-based chemicals group, broke down on the question of price but late on Monday evening the beleaguered tyre company announced that it had agreed to be acquired for \$22 per share cash by Clayton & Dubilier, a private investment company which specialises in leveraged buyouts.

Uniroyal's management, headed by Mr Joseph Flannery, will remain and will have a stake in the new company.

Mr Icahn, who had acquired almost 10 per cent of Uniroyal following his unsuccessful but profitable bid for Phillips Petroleum earlier this year, has agreed to back the leveraged buyout and in addition to an estimated \$10m profit on his stake will receive \$5.9m for his expenses and co-operation.

Uniroyal, which is highly dependent on its sale of tyres to General Motors, has slimmed down the size of its business considerably and slashed its borrowings in recent years under Mr Flannery's direction. In the first three months of the year it earned \$21m from continuing operations on sales of \$500m. Tyre sales account for roughly half the group's revenues. Its chemicals, rubber and plastic materials operations account for nearly a third of sales and the balance comes from engineered products and services.

Although Uniroyal has managed to fight off Mr Icahn's unwelcome attentions, the battle has once again highlighted the doubtful value of the various anti-takeover devices that vulnerable companies have been erecting.

Uniroyal's shareholders narrowly approved the company's proposals for staggered terms for its directors and a "fair price" provision under which all its shares would be valued equally in any takeover. Mr Icahn was challenging the shareholder vote on the anti-takeover amendments in court.

U.S. and Spain plan to review military ties

BY DAVID WHITE AND REGINALD DALE IN MADRID

THE U.S. and Spain yesterday announced a "broad overall review" of their military relationship but agreed to disagree over Nicaragua. Both sides were at pains to play down differences over Central America and the future of U.S. bases in Spain - the two most contentious issues during President Reagan's two-day visit.

However, Spain's divergence with the U.S. on Nicaragua will be highlighted at the weekend, when President Daniel Ortega of Nicaragua is due to visit Madrid on his way back from Eastern Europe. Sr Felipe Gonzalez, the Spanish Prime Minister, is expected to meet President Ortega during a "technical stopover" on Friday or Saturday.

While Washington is clearly not pleased by this visit, Mr George Shultz, U.S. Secretary of State, said its final reaction would depend on the extent of the welcome given.

Mr Reagan and Sr Gonzalez, in

formal declarations, both accepted the existence of differences but emphasised the importance of maintaining close and friendly relations.

Both Mr Shultz and Sr Fernando Moran, the Spanish Foreign Minister, stressed their agreement on long-term objectives in Central America - support for democratic pluralism and a negotiated solution through the four nation Contadora peace process.

But they disagreed over how far Nicaragua had already slipped towards a totalitarian regime and towards a Soviet camp - and thus on the likely impact of last week's U.S. trade boycott.

Sr Moran described the boycott as "dangerous" and cited the precedent of similar pressure policies against Cuba. Mr Shultz denied that the U.S. had requested Spanish intervention or mediation in the conflict.

Spain has meanwhile apparently backed down from its demands for early formal negotiations on reducing the U.S. military presence in the country.

The two administrations are to embark first on what Sr Moran called "pre-negotiations" through diplomatic channels to establish their starting positions and to study the political and technical considerations involved.

Mr Shultz said Spain had made "no provision at all" on the possible extent of U.S. base cuts during the talks. He said the review process would take place well in advance of formal negotiations which have to start before the current base agreement expires in three years' time. Both sides said it was premature to go into details.

Picture, Page 2; Nicaragua's new markets, Page 4; Editorial comment, Page 16

Midland raises \$500m in FRN issue

By David Lascell, Banking Correspondent, in London

BRITAIN'S Midland Bank moved yesterday to repair the damage caused by the losses of Crocker National Bank, its Californian subsidiary, by raising \$500m of new capital in the Euro market.

It is also preparing to sell part of its stake in Techhaus and Bankhardt, its West German merchant bank, in a deal that could yield about £25m (\$30m).

The Euro market issue consisted of the newly popular perpetual floating rate notes which the Bank of England now recognises as primary capital. Modelled on Lloyd's Bank's pioneering issue last week, the Midland notes would be treated as preference stock if the bank went into liquidation. Interest payments can also be suspended if Midland passes its dividend.

The notes pay 1/4 per cent above the offered rate for six-month Eurodollar in the London interbank market. This is similar to the Lloyd's issue, which was generously priced to attract investors to a novel instrument. The notes, brought to market by Samuel Montagu, Midland's merchant bank, were trading around par yesterday afternoon.

The proceeds of the issue more than cover the \$350m that Crocker has lost over the last two years. Earlier this year Midland injected another \$250m into its Californian subsidiary and provided a \$125m revolving credit.

Midland's is the third perpetual issue in less than a week. The Lloyd's issue totalled \$70m, and Standard Chartered issued \$40m.

Mr Robin Leigh-Pemberton, Governor of the Bank of England, said yesterday in his first public comment on the new market that the success of the issues showed that the central bank's proposals for perpetuals were not too rigorous, despite the criticism that greeted them last year.

"We recognise that we are being rigorous, but we firmly believe that this is in the long-term interests of the banking community," he told a London banking conference.

In Diselshof, Trinka and Burkhardt said that it was altering its structure from a partnership into a corporation. This will enable Midland to reduce its 82 per cent stake to around 70 per cent, a level which it says is more appropriate. Midland acquired 70 per cent in 1981 but was obliged to buy the additional interest from another partner under the terms of the deal.

Trinka does not publish full financial details. However, it is one of Midland's more profitable subsidiaries. Last year it is believed to have made a profit of about DM 50m (\$20m).

Our Trade Editor writes: A contest to arrange a £200m British line of credit for Iraq has been won by the Midland Bank.

The bank secured the mandate in competition with a group led by Morgan Grenfell, the London merchant bank, which arranged the previous credit line under a joint government protocol.

A £100m general purpose medium-term loan is being made available to the Rafidain Bank of Iraq to fund UK exports of capital goods and equipment. Another £150m is in the form of a buyer credit for projects nominated by the Iraqi Government and there is a £50m short-term credit for the supply of pharmaceuticals and medical supplies.

The Midland group includes the National Bank of Kuwait, UBAF Bank, Chase Manhattan and Manufacturers Hanover. The mandate was awarded under a protocol signed last November.

International bonds, Page 19

British money supply soars above target

Continued from Page 1

per cent target range set for the current year.

UK authorities' anxieties about the inflationary danger of a credit boom were underlined yesterday by separate figures showing that consumer credit reached a record in the first three months of the year.

Advances rose to £3.15bn against £2.94bn in the final quarter of last year. The total of loans outstanding rose to £17.5bn at the end of March, which was 18 per cent more than a year earlier.

Just as higher bank lending has been channelled into investment, so increased consumer credit has helped to maintain the momentum of consumer spending. Revised retail sales figures for March also showed a 1 1/2 per cent bounce back from the slightly depressed volume of sales in February.

THE LEX COLUMN

April downpours from the banks

So the Bank of England was right after all. Yesterday's UK money supply figures for banking April vindicated last month's cautious line on interest rates but unfortunately the central bank had not a moment spare to savour the occasion. Confronted with the largest monthly rise in sterling M3 since the corset was removed five years ago, the Bank and the Treasury spent the entire afternoon deafening the market with mitigating factors.

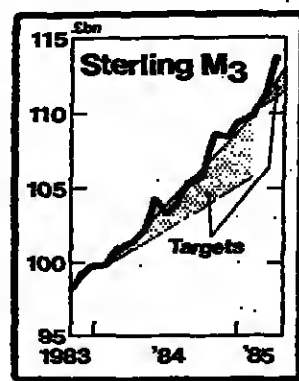
Far and away the most plausible of these was the additional borrowing incurred to take advantage of the higher 1984-85 investment allowances. The official guess is that this item contributed roughly £1bn of the £2.8bn increase in sterling bank lending and there is no reason on the face of it to doubt that number. The March trade figures suggested that capital goods imports were running at a very high level just ahead of the tax deadline, while other indicators have also pointed to a buoyant domestic economy towards the end of the quarter.

But, even allowing that the capital allowance distortion was responsible for a full £1bn of extra lending and that the effect will be fully unwound later in the year, sterling M3 was still growing at an underlying rate of about 2 per cent during the month and that is well above target.

It is easy enough to speculate on other possible distortions but none of them sounds quite convincing. April is a month of exceptionally heavy seasonal adjustments - the crude public spending borrowing requirement was probably £2bn higher than the reported figure - but if the adjustments are wrong they could be wrong in either direction. The discount houses noticed some round-tripping early in the month but this should broadly have been counteracted by the unwinding of previous arbitrage positions. To judge from the FLS figures, banks won deposits at the expense of building up their cash balances.

What appears to be very general growth in personal sector lending, if the corporate sector has indeed been running up sterling debt instead of remitting foreign currency earnings, it has not mentioned the fact to anyone.

The impression remains that the broad monetary aggregates are growing faster than they should be at a time when calls on the equity market for an embarrassing bill mountain make it peculiarly difficult for the Government to over-



fund. While the prospect of a cut in base rates has now receded, an increase is not an attractive - or necessarily effective - option. It is too early in the year to predict any widening of the monetary targets but what the Treasury might call a more long-term approach must now look mighty appealing.

Stores

To trade Marks & Spencer against British Home Stores is the most natural of occupations for any fund manager who plays the stores sector at all. Oduous as the comparison no doubt seems to both companies, it is all but irresistible to investors, and unavoidable when their profit figures happen to collide in the market place. Perhaps BHS had a slightly better bearing in the City yesterday: its shares were marked up 11p to 235p while Marks shares slipped a couple of pence to 134p. Yet in the light of Marks' aggressive and expensive new strategy - which will involve spending nearly £500m in upgrading and expanding its stores over the next two years - it would take a pretty convinced adherent of BHS to argue that the market movement was saying much about the longer term.

Despite Marks' well-ventilated problems in women's wear last autumn, the actual figures for the year to March were impressive enough: even clothing volume was 8.8 per cent higher, and net margins on more than £3bn of sales were maintained at a fraction under 11 per cent. Most encouraging, the growth in food sales seems to be no nearer reaching any natural limits, while Marks is evidently managing to develop its homeware lines in a successful and rapid invasion of ter-

ritory that Habitat once had all to itself. Given the generally positive consumer response to elements of Marks' new recipe - the consumer credit operation, the introduction of specialised satellite stores to BS estate existing space for better focused fashion displays, and the concentration on food in some of the smaller sites - it seems evident that Marks now has the ability to move up a gear. If this year's pre-tax increase of £24m - to £304.4m - seems a touch pedestrian, it has to be recognised that Marks is already feeling the burden of a rising depreciation charge, up 27 per cent in the year before the spending programme really takes off. Though there is a warning message in that increase, it is not only or even primarily intended for Marks' own shareholders.

British Home Stores, after all, is now trying to play Marks at its own game. Through a refurbishment of stores costing £60m last year and a more up-market buying policy, pre-tax profits rose 18.5 per cent to £81m on turnover of £550m. Stripping out inflation and new selling space, sales rose by 5 1/2 per cent, and more than that in the refurbished stores. Clothing has been the most successful area, with some lines seeing sales growth of over 20 per cent. And on the food side, the so-called "natural foods" are 13 per cent up on last year, but BHS is still no match for Marks here - its food turnover was £28m compared with Marks' £1.2bn, and even from a much lower base, it only rose by 9 per cent, while Marks managed 14.6 per cent.

With a younger management aided by no fewer than three management and design consultants, BHS is certainly trying to shake off the dowdy, unadventurous image that has dogged it in the past. On the financial front, it is controlling costs, improving stock turn and productivity, and arranging sale and leasebacks on two old Woolworth stores so that it can spend another £60m this year on refurbishment without having to touch its £35m net cash.

Judging by the performance of the recently redesigned stores this expenditure should pay off. But looking at Marks, it is also clear that BHS still has a long way to go. At 290p, up 1p, and assuming profits for this year of £73m, the shares stand on a prospective p/e of just over 13 - a discount of nearly 20 per cent to its rival.

De Havilland wins Caribbean contract

By Canute James in Kingston

LEEWARD ISLANDS Air Transport (Liat), an island hopping commuter based in Antigua, has concluded the purchase of five Dash 8 aircraft from De Havilland of Canada, bringing to an end a bitter row with the European Community over which aircraft it should buy.

The purchase of the 37-seat aircraft, costing £242m (\$30.6m), is being financed by soft loans from the Canadian Government through the Export Development Corporation in Ottawa. In purchasing the turbo-prop aircraft, Liat will have a buy-back option for the 50-seater stretched version of the Dash 8.

The Canadian offer was made while the airline and the 13 Commonwealth Caribbean governments which own it were locked in a wrangle with the EEC over the use of a \$20m loan from the European Commission.

The Commission insisted that Liat purchase four of the new ATR 42s, built by Aerospatiale of France, while Liat said the ATR 72, built by British Aerospace, would be more suitable as it had several ageing Avros in its fleet.

In seeking alternative financing to purchase the British aircraft, Liat obtained a \$9m loan from Citibank.

The British Government has provided another \$10m for Liat to complete the purchase of the four British Avros.

The purchase of the Canadian aircraft has brought the simmering row between Liat and the EEC to an end.

"The fleet will be streamlined to comprise the four Avros, the five dash 8s and two Twin Otters." All the others would be disposed of according to an official of one of the Caribbean governments which own the airline.

In addition to five aged Avros, Liat's fleet has been comprised of a pot-pourri of British Norman Islanders and Trilanders, Twin Otters, Cessnas and Brazilian Bandeirantes.

The airline serves 16 islands in the eastern Caribbean, but is facing growing competition from commuter airlines based in Puerto Rico.

Nuremberg peace rally puts star wars on trial

Continued from Page 1

past often seemed curiously remote.

True, Herr Willy Brandt, the SPD chairman, Nobel peace prize winner and foe of the Nazis, dwelt heavily on the responsibility Germany still bore for what happened between 1933 and 1945.

National socialism, he pointed out, was the largest mass movement ever to emerge in the country. Terrible things were done not in the name of Germans, but by Germans.

Yet the "discussion on peace," as the gathering was called, revealed nothing so much as the contemporary abyss which separates the SPD from the Chancellor and his ruling centre-right coalition - not just over the handling of Bitburg but over defence strategy in general.

Yesterday in Nuremberg, Washington, if unnamed, was the defendant; not of course for the events of two generations ago but for the threat its Euro-missiles and dreams of SDI are held to constitute for the future.

"Let no heaven be the auto-chamber of hell" declared Herr Gerhard Schill, the Mayor of Dresden. He was not referring to the Allied

bombs from sky which annihilated his city on February 13 and 14 1945, but to the risk of nuclear war should the Americans develop their space-based weapons system.

Other speakers from the Soviet Union, Poland and Czechoslovakia as well as East Germany kept up the pressure. Those who try to win military superiority by aiming for space will experience a fiasco," warned the deputy mayor of Volgograd, formerly Stalingrad, where one of the bloodiest and most decisive battles of the war took place.

Such views of course were to be predicted; but even from West German speakers not a word was to be heard in support of Washington's counter-arguments, which the Bonn Government broadly supports.

Instead the SPD proclaimed its own "Nuremberg manifesto", underlining the party's commitment to Ostpolitik, castigating those voices on the German right which have talked loosely about changes in the frontiers of post-war Eastern Europe, and not disguising hostility to the very principles of SDI.

"We expect," Herr Brandt declared, "that negotiations will proceed for space weapons to be dropped."

U.S. warns on missile

Continued from Page 1

"Rail-mobile deployment could follow by one to two years," the report said.

Soviet missiles are designated by the West according to the sequence in which they are discovered, with the "SS" denoting a surface to surface weapon and the "X" standing for experimental.

Mr Reagan's Strasbourg speech is intended as an historic attempt by the president to define the whole framework of U.S.-Soviet relations in the late 20th century. Mr McFarlane told reporters yesterday.

The speech would test the intentions of the Soviet leader, Mr Mi-

khail Gorbachev, to see if he will agree to a new superpower relationship based on continuing strong deterrents, accompanied by reduced tension and negotiated solutions to problems, according to U.S. officials.

Mr Reagan will stress that the U.S. is not seeking strategic superiority, a stepped up arms race or the detachment of the East European countries from Soviet control. Mr McFarlane said. Other U.S. officials, however, have said that he will make it clear that a united and free Europe should ultimately stretch from Lisbon to Moscow.

World Weather

Area	Temp	Wind	Cloud	Precip	Area	Temp	Wind	Cloud	Precip
Alaska	14	57	10	0	Malaya	24	10	80	0
Algeria	18	57	10	0	Mali	28	10	80	0
Argentina	11	63	10	0	Mexico	28	10	80	0
Australia	23	12	10	0	Mozambique	28	10	80	0
Bahamas	28	86	10	0	Nigeria	28	10	80	0
Bangladesh	27	88	10	0	Romania	18	64	10	0
Barbados	28	86	10	0	Russia	18	64	10	0
Belize	28	86	10	0	Saudi Arabia	28	10	80	0
Bolivia	23	73	10	0	Senegal	28	10	80	0
Brazil	23	73	10	0	Sierra Leone	28	10	80	0
Bulgaria	18	64	10	0	Singapore	28	10	80	0
Cameroon	28	86	10	0	Slovakia	18	64	10	0
Canada	11	52	10	0	Slovenia	18	64	10	0
Chad	28	86	10	0	Sri Lanka	28	10	80	0
China	18	64	10	0	Taiwan	28	10	80	0
Columbia	28	86	10	0	Tanzania	28	10	80	0
Costa Rica	28	86	10	0	Togo	28	10	80	0
Croatia	18	64	10	0	Tunisia	28	10	80	0
Czechoslovakia	18	64	10	0	Turkey	28	10	80	0
Dominican Republic	28	86	10	0	Uganda	28	10	80	0
Dominica	28	86	10	0	Ukraine	18	64	10	0
Ecuador	28	86	10	0	USA	28	10	80	0
El Salvador	28	86	10	0	USSR	18	64	10	0
Equatorial Guinea	28	86	10	0	Yugoslavia	18	64	10	0
Ethiopia	28	86	10	0	Zambia	28	10	80	0
France	18	64	10	0	Zimbabwe	28	10	80	0
Germany	18	64	10	0					
Ghana	28	86	10	0					
Greece	28	86	10	0					
Haiti	28	86	10	0					
Honduras	28	86	10	0					
Hungary	18	64	10	0					
India	28	86	10	0					
Indonesia	28	86	10	0					
Iran	28	86	10	0					
Ireland	18	64	10	0					
Israel	28	86	10	0					
Italy	18	64	10	0					
Jamaica	28	86	10	0					
Japan	18	64	10	0					
Jordan	28	86	10	0					
Kazakhstan	18	64	10	0					
Kenya	28	86	10	0					
Korea	18	64	10	0					
Kuwait	28	86	10	0					
Laos	28	86	10	0					
Latvia	18	64	10	0					
Lebanon	28	86	10	0					
Lesotho	28	86	10	0					
Lithuania	18	64	10	0					
Luxembourg	18	64	10	0					
Madagascar	28	86	10	0					
Mali	28	86	10	0					
Malta	28	86	10	0					
Mauritania	28	86	10	0					
Mauritius	28	86	10	0					
Mexico	28	86	10	0					
Moldova	18	64	10	0					
Mongolia	18	64	10	0					
Montenegro	18	64	10	0					
Morocco	28	86	10	0					

Area	Temp	Wind	Cloud	Precip	Area	Temp	Wind	Cloud	Precip
Alaska	14	57	10	0	Malaya	24	10	80	0
Algeria	18	57	10	0	Mali	28	10	80	0
Argentina	11	63	10	0	Mexico	28	10	80	0
Australia	23	12	10	0	Mozambique	28	10	80	0
Bahamas	28	86	10	0	Nigeria	28	10	80	0
Bangladesh	27	88	10	0	Romania	18	64	10	0
Barbados	28	86	10	0	Russia	18	64	10	0
Belize	28	86	10	0	Saudi Arabia	28	10	80	0
Bolivia	23	73	10	0	Senegal	28	10	80	0
Brazil	23	73	10	0	Sierra Leone	28	10	80	0
Bulgaria	18	64	10	0	Singapore	28	10	80	0
Cameroon	28	86	10	0	Slovakia	18	64	10	0
Canada	11	52	10	0	Slovenia	18	64	10	0
Chad	28	86	10	0	Sri Lanka	28	10	80	0
China	18	64	10	0	Taiwan	28	10	80	0
Columbia	28	86	10	0	Tanzania	28	10	80	0
Costa Rica	28	86	10	0	Togo	28	10	80	0
Croatia	18	64	10	0	Tunisia	28	10	80	0
Czechoslovakia	18	64	10	0	Turkey	28	10	80	0
Dominican Republic	28	86	10	0	Uganda	28	10	80	0
Dominica	28	86	10	0	Ukraine	18	64	10	0
Ecuador	28	86	10	0	USA	28	10	80	0
El Salvador	28	86	10	0	USSR	18	64	10	0
Equatorial Guinea	28	86	10	0	Yugoslavia	18	64	10	0
Ethiopia	28	86	10	0	Zambia	28	10	80	0
France	18	64	10	0	Zimbabwe	28	10	80	0
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Dominican Republic	28	86	10	0	Uganda	28	10	80	0
Dominica	28	86	10	0	Ukraine	18	64	10	0
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Barbados									

SECTION II - COMPANIES & CAPITAL MARKETS

FINANCIAL TIMES

Wednesday May 8 1985

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Renault cost-cutting axe falls on ceramics research

BY PAUL BETTS IN PARIS

RENAULT, the financially troubled French state-owned car group, has decided to abandon a venture in high-performance ceramics for car engines in south-west France.

The move reflects efforts by M. Georges Besse, Renault's new chairman, to cut costs at a time when the car group has just reported record losses of FF12.55bn (\$1.25bn) for 1984.

The decision to abandon the ceramics venture is also significant because it marks a change in Renault's earlier strategy of seeking to build up inside the group major production of new high-technology products and to form partnerships with other companies to secure the necessary know-how in these areas.

However, M. Besse now appears intent on refocusing Renault's activities on its traditional car assembly operations. Apart from the ceramics venture at Tarbes, another venture with the Stanley company of Japan to develop liquid crystals for dashboards in Savoy has been suspended for the time being.

Renault decided to acquire the Tarbes ceramics facility last year from the nationalised French CGE electronics group. This operation is now expected to be taken over by Rhin-Poulenc, the nationalised chemicals company. The French Government is understood to have pressed the chemicals group to take over from Renault to help save jobs.

Renault had also considered setting up a joint venture in high-performance ceramics with Norton of the U.S. This joint venture, called Cerachem, was part of Renault's earlier plans to expand its high-tech activities in the ceramics sector.

Salomon forecasts continued growth

BY DAVID MARSH IN PARIS

SALOMON, the French company which is the world's leader in oil fittings, boosted net consolidated group profits to an estimated FF15.5bn (\$1.55bn) in the year ended March 30 from FF10.7bn in 1983-84.

Sales rose to FF1.65bn from FF1.11bn in 1983-84.

The company, which is just about to launch a rights issue on the London stock market to raise FF1.25bn, said it aimed to boost group profits over a further 33 per cent in 1985-86, with profits expected to increase by 25 per cent.

Salomon, which has an estimated 47 per cent of the world market in oil fittings, has been one of France's leading growth stocks in the last few years thanks to quadrupled sales since 1980 and net profits

averaging 10 per cent of turnover. With 45 per cent of its sales in foreign currency - 37 per cent in dollars - the group has benefited greatly from currency changes. Only 11 per cent of sales are in France.

The company is issuing 160,000 new shares of a nominal FF125 at a price of FF1,000 on the basis of one for each seven existing. The offer will open on May 13. It is also making a one-for-five scrip issue in September. The two operations will raise the company's nominal capital from FF2.2bn to FF3.4bn. About 30 per cent of capital is currently held by the public.

M. Georges Salomon, chairman, said the company - which launched its stock market listing at the end of last year by purchasing the U.S. club market Taylor-Made - had not ruled out further diversification.

Paribas edges ahead despite Becker loss

BY DAVID HOUSEGO IN PARIS

PARIBAS, the French international investment bank, last year registered a modest increase in net consolidated profits after suffering substantial losses from its former Becker subsidiary.

The bank reported an 11.9 per cent increase in profits to FF1.72bn (\$172m) after accounting for losses of FF1.68bn by Becker, which was added to Merrill Lynch in September 1984. This compares with losses of FF15m incurred by Paribas as a result of Becker's trading activities in 1983.

Last year's rise in profits was

sharply down on the 40 per cent increase announced by the group for 1983. The 1984 profits include a 9.8 per cent rise in provisions to FF1.27bn.

The total balance sheet rose last year by 17.8 per cent to FF1.54bn. Lending increased by 9.7 per cent to FF1.30bn, while deposits rose by 17.4 per cent to FF1.45bn.

The results make allowances for changes in the accounting system to reflect the fact that Paribas regained a majority stake in Paribas Suisse, and the living off of Becker.

Strong profits gain continues at Bayer

BY JOHN DAVIES IN FRANKFURT

BAYER, the West German chemical and pharmaceutical concern, has substantially increased its profits in the first quarter of this year in addition to the sharp gains made in the last two years.

The group's worldwide pre-tax profit reached DM 820m (\$282m) in the three months to March 31, up 28.9 per cent on the same period last year. Sales revenue was 11.1 per cent ahead at DM 12.04bn.

The Leverkusen-based parent company showed a 23.4 per cent rise in pre-tax profit to DM 395m, on sales revenue 6.9 per cent ahead at DM 4.85bn.

Since the severe setback in the chemical industry in 1982, Bayer has more than doubled its group worldwide pre-tax earnings to DM 2.11bn in 1983 and achieved a further 34.1 per cent rise last year to DM 2.9bn.

Like Hoechst and BASF, the other big chemical companies, Bayer has benefited from economic recovery and buoyant export earnings aided by the high U.S. dollar. But it

has also carried out major restructuring in recent years to overcome problem areas.

Herr Hermann Josef Strenger, the chief executive, said, however, that Bayer must continue to improve its profitability, as the earnings yield in relation to sales at 6.7 per cent was still less than in the early 1970s. The earnings yield of the big German chemical groups was less than achieved by counterparts in the U.S., Switzerland and the UK, he said.

Herr Strenger cautioned against excessive optimism in view of uncertainties about the U.S. economy and currency exchange rates, but was confident that this year would prove to be as good as last year.

All three major West German chemical companies increased their dividend on last year's earnings for the second year in succession. All remained in step as their dividends rose to DM 9 per share from DM 7 the previous year.

Hoechst last week reported a

	1984	1975
Sales	%	%
North America	24	12
West Germany	21	22
Other EEC	21	22
Other Europe	12	14
Asia	9	4
Latin America	8	5
Middle East	9	3
Africa	2	3

strong start to this year with a 28.2 per cent rise in group pre-tax profit to DM 820m on sales 8.7 per cent ahead at DM 12.04bn. BASF is expected to disclose its first quarter results later this week.

Herr Strenger said that the only pressing problem area he could see at Bayer now was its Metzeler rubber and plastic products subsidiaries, which made total losses of DM 53m last year.

He said that Bayer had taken steps to deal with the problem of Scheldt Chemie, taking over the stake of Ciba-Geigy of Switzerland, its former equal partner, on undisclosed terms. Scheldt Chemie suf-

fered a major setback through its failure to bring on stream a big anthraquinone plant to produce materials for use in dyestuffs.

Up to the end of this year, Bayer would suffer a burden of nearly DM 600m as its share of Scheldt Chemie's losses, Herr Strenger said. Further small losses were expected in 1985 and 1987, but investment carried out during those years would produce profits for Scheldt Chemie from then on, he said.

EC Erdchemie, the petrochemical products company in which Bayer and the BP group of the UK each have a 50 per cent interest, made a profit of DM 137m last year. However, Herr Strenger warned that the European petrochemical industry had hard years ahead of it with Middle East products likely to be imported in greater volume.

Herr Strenger said that Bayer's research spending of DM 1.95bn last year exceeded its investment spending (DM 1.84bn) for the first time, while 11 years ago Bayer spent only half as much on research as on investment. The change resulted from Bayer's strategy of concentrating more on highly developed special products, such as pharmaceuticals and plant protection materials.

As part of this trend, Bayer planned to set up a new division for "special areas and new products" from July to market innovative products and processes which did not fit easily into Bayer's other divisions.

In terms of D-Marks, Bayer's North American sales revenue of DM 10.2bn exceeded its West German sales for the first time last year.

Bayer's operations in Brazil, Mexico and Argentina also made profits last year, although the group was working at the moment to overcome worries which had arisen in Argentina, he said.

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Agfa-Gevaert develops brighter financial picture

BY PAUL CHEESERIGHT IN BRUSSELS

AGFA-GEVAERT, the Belgian-German film, photographic equipment and office systems group, is maintaining the rapid growth pattern established last year.

First-quarter 1985 sales were on the same trend as last year, said Mr André Laysen, the group president.

Last year, Agfa-Gevaert achieved a 188 per cent rise in pre-tax profits to FF12.7bn (\$1.27bn) on turnover 19 per cent higher than 1983 at FF14.5bn.

Continued growth suggests that Agfa-Gevaert is out of the woods. Mr Laysen thinks so: not only are profits running at the same relative level as those of Agfa-Gevaert's two main competitors, Kodak of the U.S. and Fuji of Japan, but he added, Agfa-Gevaert is "the jewel in the crown of Bayer".

What has happened is a substan-

tial restructuring under the wing of Bayer, the German pharmaceutical group, of which Agfa-Gevaert is now a wholly owned subsidiary.

The problems at Agfa-Gevaert were always less to do with technical products used in offices and hospitals than with the consumer side of films and cameras. Agfa-Gevaert sought to build up the technical side, with the main production centre near Antwerp, while pruning and reorienting the consumer side in Germany.

The group has withdrawn from camera production. At its worst the German side of the business lost DM 260m (\$26m). That was in 1983 when the cost of plant closures was heaviest. That loss was whittled back last year to a point near break-even, and there could be profits this year.

But over the same period Agfa-Gevaert brought in a new series of film products which were compatible for processing with those of Kodak and Fuji. Agfa-Gevaert had been losing market share because it lost the battle of standardisation.

"The problem is marketing. In some markets our share was down so much that we have had to rebuild. That's the task of the next few years, and it's a long haul," said Mr Laysen, "especially since the market is static - partly a result of the recession - so that Agfa-Gevaert's expansion to regain its traditional place in the market is a competitor's retraction."

Around two thirds of Agfa-Gevaert's turnover will continue to come from technical products, which is a faster growth area than

the consumer sector. And here the crucial importance of the U.S. market for Agfa-Gevaert becomes clear.

This is not only a question of the strength of the dollar - which, when translated into Belgian francs, was a considerable factor in boosting the 1984 profits - but of investment. Agfa-Gevaert has sought to strengthen its position in the area where photography ties in with electronics.

Three years ago it took a majority holding in Compagraphics, whose sales started to move upwards in 1982 after a couple of flat years and then climbed sharply to reach \$391m in 1984. A 1981 loss of \$15.2m has been turned round to a 1984 pre-tax profit of \$34.3m.

In a further development to strengthen both its technological

base and its U.S. position, Agfa-Gevaert last year purchased an 8 per cent stake in Matrix, a fast-growing New York maker of medical diagnostic equipment.

A strong presence in the U.S. is needed by Agfa-Gevaert to offset the lack of a major home market. Mr Laysen noted that 83 per cent of the group's production had to be exported, while for Kodak the proportion is 40 per cent and for Fuji only 33 per cent. In the case of the Belgian plants, 97 per cent of production is sold outside the country.

Europe is Agfa-Gevaert's natural base but, complained Mr Laysen, there simply is no common market. "You can't drive a truck from here," he said at his Antwerp office, "for more than an hour and a half without being detained for hours at a frontier."

Deposits of troubled Canadian bank fall

By Bernard Simon in Toronto

CANADIAN Commercial Bank, the Edmonton-based institution hailed out by the Canadian Government and the country's six largest banks at the end of March, has lost almost a third of its deposits in the past six weeks, Mr Gerald McLaughlin, the bank's president, told a parliamentary committee in Ottawa.

The Bank of Canada confirmed recently that it had provided large amounts of liquidity to CCB as a further measure to improve its chances of survival. At the time of the bailout, Mr Gerald Bouey, the governor of the central bank, stressed that the authorities would come to the aid of any Canadian bank in difficulty to maintain the stability of the country's banking system.

Criticism of the Government's efforts to prop up CCB, the 10th largest of Canada's 14 domestic banks, has grown recently. Mr Richard Thomson, chairman of Toronto-Dominion Bank, one of the six institutions that contributed to the CCB's \$187.5m rescue package, said last week that CCB should have been allowed to fold.

The last Canadian bank failure occurred 52 years ago, but there is concern that the CCB rescue and other measures recently to maintain public confidence in the financial system will set awkward precedents. The Government last week agreed to pay out depositors in a bankrupt Saskatchewan trust company, even though their deposits were higher than the maximum amount insured by the Canada Insurance Deposit Corporation.

Mr Thomson said that the collapse of CCB would not have damaged the stability of Canada's banking system. CCB's assets totalled only C\$3.1bn at the end of January. Its ownership is widely spread among pension funds

All these Bonds have been sold. This announcement appears as a matter of record only.

NEW ISSUE

April 1985

EUROPEAN INVESTMENT BANK
Luxembourg

Swiss Francs 150,000,000
6% Bonds 1985-1995

Kredietbank (Suisse) S.A.
Soditic S.A.
Banque Gutzwiller, Kurz, Bungenier S.A.

Nordfinanz-Bank Zürich
Clariden Bank
Lloyds Bank International Ltd.
Amro Bank und Finanz
Bank Cial (Schweiz)
- Crédit Industriel d'Alsace et de Lorraine AG -

Armand von Ernst & Cie AG
Banca di Roma per la Svizzera
Banque Générale du Luxembourg (Suisse) S.A.

Algemeine Bank Nederland (Schweiz)
American Express Bank (Schweiz) AG
BA Finanz (Schweiz) AG
Banca Unione di Credito
Bank Heusser & Cie AG
Bank Leumi le-Israel (Schweiz)
Bank Oppenheim Pierson (Schweiz) AG
Bankers Trust AG
Banque Bruxelles Lambert (Suisse) S.A.
Banque Kleinwort Benson S.A.
Banque de Participations et de Placements S.A.

Crédit Commercial de France (Suisse) S.A.
Samuel Montagu (Suisse) S.A.

Banque Nationale de Paris (Suisse) S.A.
Internationale Genossenschaftsbank AG
J. Henry Schroder Bank AG

Banca di Credito Commerciale e Mobiliare
Banca del Sempione
Banca Solari & Blum S.A.
Bank in Hattwil
Bank in Ins
Bank Langenthal
Bank in Langnau

Banque Indosuez, Succursales de Suisse
Banque Morgan Grenfell en Suisse S.A.
Caisse d'Epargne du Valais
Fuji Bank (Schweiz) AG
Gewerbekasse Baden
Handelsfinanz Midland Bank
Hypothek- und Handelsbank Winterthur
Maerkli, Baumann & Co. AG
Sparkasse Schwyz

Banque Scandinave en Suisse
Chemical Bank (Suisse)
Citicorp Bank (Schweiz) AG
Compagnie de Banque et d'Investissements, CBI
Crédit des Bergues
First Chicago S.A.
Great Pacific Capital S.A.
Hottinger & Cie
Manufacturers Hanover (Suisse) S.A.
Morgan Guaranty (Schweiz) Ltd.
The Royal Bank of Canada (Suisse)

Midland Bank launches \$500m floater

BY MAGGIE HURRY IN LONDON

MIDLAND BANK was yesterday's borrower in the Eurodollar perpetual floating-rate note market, bringing a \$500m issue. Coming in the afternoon of Monday, the bank's successful issue was able to pay the front-end fees from Lloyds' 65 basis points to 65 basis points.

Midland's deal - led by Samuel Montagu - will pay the same 1/4 per cent margin over London interbank offered rate (Libor) as Lloyds' deal and will also rank as primary capital. The bonds briefly traded above par and settled back to a level of about 99.47. Lloyds' issue also fell back to a fraction to around 100.03.

The other perpetual floater, from Standard Chartered, which came on higher terms, traded lower, bid at 99.80, though this is still well inside the fees.

A floater for Credito Italiano, the major Italian bank, took a more conventional route. The \$100m issue, led by Chase Manhattan, has a seven-year life and pays interest at 1/4 per cent above six-month Libor with front-end fees of 30 basis points. It traded at a discount of about 24 basis points.

Good name

Syndicate managers welcomed an issue in the fixed-rate sector from Sanwa International Finance, the Hong Kong subsidiary of Sanwa Bank Ltd. by Sanwa International, the \$100m seven-year issue was seen as correctly priced, with an 11 1/4 per cent coupon and par issue price. The bank is considered a good name, and the issue was trading at a discount of around 1 1/4 point to issue price compared with commissions of 1 1/4 per cent.

Fixed-rate Eurodollar bonds con-

tinued firm yesterday, buoyed by the better New York bond market. Prices were around 1/4 point higher, though retail demand is small.

The issue window in the Euro-Australian dollar bond market was wide enough open yesterday for two deals to be launched. Westpac Banking is raising \$540m with a three-year 13 1/4 per cent issue led by Orion Royal Bank, with Westpac as co-lead. Avco Financial Services, the Australian subsidiary of the U.S. group, launched a \$355m issue of five-year bonds with a 14 per cent coupon and 100 1/4 issue price. This was led by Salomon Brothers. Both issues were trading around their total fees. Recent deals, such as Woolworth's \$530m issue, were moving up yesterday.

Phillips stirred an already strong European currency unit bond market by launching a Ecu 75m

through its Luxembourg subsidiary. The eight-year bonds pay a 9 per cent coupon - the lowest yet seen for a fixed-rate Ecu bond issue. Issue price is par and the deal was led by Banque Internationale à Luxembourg. The name is very popular among retail investors and a rare one in the fixed-rate market. The issue traded at around 98 1/4 compared with fees of 1 1/4 per cent.

Dual currency

In the Swiss franc foreign bond market Ferrovie dello Stato, the Italian railway, launched a two-tranche issue through Banque Gutzwiller. Both portions will have an eight-year-life, and total issue size is a maximum of SwFr 100m. The first part will have a fixed-rate yield, indicated at 5 1/2 per cent, while the second tranche will have

a floating interest rate at 1/4 per cent over six-month Libor.

Soditic broke new ground, launching a SwFr 200m 12-year issue for American Medical International, which is both dual currency, repaying in dollars, and has equity warrants. The yield is indicated at 5 per cent and exercise premium at 25 per cent.

Banca del Gottardo was yesterday the first bank majority-owned by a Japanese bank to lead a public bond issue on the Swiss franc foreign bond market. The SwFr 50m issue for Itoman, a Japanese textile company, has an eight-year maturity and the indicated yield is 5 1/2 per cent.

Secondary market

SBC priced the SwFr 100m 10-year deal for Kyushu Electric Power at 99 1/4 with a 5 1/2 per cent coupon, while UBS has cut the yield for Toshiba Engineering and Construction's SwFr 70m equity warranty issue from the indicated 3 1/2 per cent to 3 1/4 per cent.

Secondary market trading was mixed yesterday, with business quiet. Japan Development Bank's 10-year 5 1/2 per cent issue started trading yesterday, closing at 99 compared with the 99 1/4 issue price.

Trading in the D-Mark foreign bond market perked up yesterday with prices up 1/4 to 1/2 point. No new issues were launched, though many are rumoured.

The European Investment Bank launched a 15-year issue on the Dutch domestic market raising Fl 200m. Lead managers are AmRo Bank and ABN which set the coupon at 8 per cent.

Enterprise Oil issue stepped up to £250m

BY PETER MONTAGNON IN LONDON

THE Euronote facility being arranged by Citicorp for Britain's Enterprise Oil is to be increased to £250m from £150m because of heavy oversubscription.

Bankers say the success of the deal shows that demand remains strong for such facilities when they carry generous fees, despite market fears of a central bank clampdown on Euronote business.

The 6 1/4-year deal carries a facility fee of 15 basis points and has at-

tracted the participation of all four main UK clearing banks as well as Bank of Scotland and Royal Bank of Scotland.

Also announced yesterday was a doubling to £200m in the one-year oil financing facility being arranged by National Bank of Kuwait for Tuptas, the Turkish oil refiner.

The deal, which bears a margin of 1/4 per cent, attracted commitments in syndication from 39 banks totalling £270m. National Bank of Kuwait said.

BY PAUL BETTS IN PARIS

Under the new plan, the Glasgow, Scotland, plant will see its bulldozer output raised to displace U.S. production, and it will begin making transmissions for machines at the company's three construction

YEN STRAIGHTS	Issued	Bid	Offer	Change on	Yield	
Austria Republic 7 98	30	98 1/2	99 3/4	day	week	
				8	8	7.42

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INTL. COMPANIES & FINANCE

International operations cushion French car components makers

ALL FOREIGN subsidiaries of Valeo, the French car components manufacturer, operated profitably last year and are continuing to operate profitably this year, says a company executive. All our losses I'm afraid to say are coming from France," he adds dependently.

Reported group losses of FFfr 147m (\$15.6bn) in 1984, after profits of FFfr 87m the year before.

Valeo, like the other domestic car components makers and suppliers, has been badly shaken by the slump in the French car market and the financial troubles during the past few years of the two large French car groups, Renault and Peugeot. In the past, the strength and high volume growth policies of the two domestic car groups coupled with a distinctly "buy French" approach helped to boost the components industry. But the reversal in the fortunes of Renault and Peugeot has hit this sector with a vengeance, just as the decline of the British car industry after 1972 struck many UK components suppliers.

In Britain, however, a number of companies, saw early on the dangers of too great a reliance on a domestic market. Lucas Industries, for example, invested heavily in France between 1960 and 1968, well before the crash of the 'seventies. In France, Valeo also saw the warning signals a long time ahead of the current crisis.

Valeo is now the second largest producer of car radiators after General Motors of the U.S. The company has plants in Italy, the U.S., Spain, Argentina, and Brazil. Of its total group sales of FFfr 11bn last year, about 45 per cent were overseas.

But the group is now struggling to restructure its alternator and starting motors business in France, after taking over from 1970 onwards, with strong encouragement from the authorities, a series of domestic concerns including SEV, Marchal, Paris-Rhone, Motorola-Alternatives — and last year Duceillier, which had been jointly owned by Valeo and Lucas since 1979.

Valeo acquired these companies to give itself the economies of scale to compete effectively in the alternator and starting motors business. But the restructuring has proved more costly and complex than Valeo expected, and is now the main source of Valeo's troubles. The problems of Duceillier,

eloquently reflect the dangers of a company being too dependent on a domestic market. Duceillier currently relies on the French market for at least 80 per cent of its total sales and has thus been particularly badly hit by the slump. Moreover, the joint ownership under Lucas and Valeo proved extremely unhappy and costly for Duceillier. Originally, Lucas had sought to buy control of Duceillier in 1973, to expand its presence in the French market. But Valeo and the French Government were worried by the Lucas move and sought to block the takeover. A compromise was finally found which gave Lucas and Valeo a 50 per cent stake each in Duceillier.

Paul Betts looks at the effects of a slackening in the "buy French" approach against the background of the depression in the French car market, and the financial problems of Renault and Peugeot

This, unfortunately deprived Duceillier of clear management leadership at a time when the domestic car market started to decline.

Valeo has now negotiated a FFfr 250m injection of fresh funds from financial institutions and shareholders to help it restructure its alternator and starting motors sector. It is also seeking to reduce 2,300 jobs at its Duceillier and Paris-Rhone subsidiaries. Its aim is to make this business competitive in France by improving productivity. M. André Bolsson, chairman of Valeo, recently pointed out that in West Germany, a car group should buy as much as possible of its components from outside sources, he made a major exception for high technology. He felt Renault should control production of its own high technology components as well as new factory production and manufacturing techniques like robots and computer-aided design. He thus favoured the creation of Renix, and launched a series of other high technology ventures, ranging from lasers to liquid crystal and ceramics technology, which could provide the know-how Renault lacked in these fields. He also built up a major presence for Renault in the factory automation field.

M. Hanon's idea was that these joint ventures should not only be turned towards Renault, but also generate substantial revenues by selling their products outside the Renault group.

This is in sharp contrast to the private Peugeot group's strategy. Although Peugeot once toyed with, but subsequently dropped, the idea of a joint electronics venture with

the Thomson group of France, it has preferred to stick to the business of making cars. "We are not chip or robot makers, we make cars," says a Peugeot executive.

If the idea was for Renix to become a major rival to groups like Bosch or Lucas, the Renault electronics components subsidiary has so far found it difficult to penetrate markets outside the state-owned car group. The decline in Renault sales and those of AMC, the U.S. car company 46 per cent owned by Renault, have been obvious repercussions on Renix.

M. Besse, the new Renault chairman, is now reviewing his group's entire strategy and this clearly includes an early push in new high technology components sectors. A liquid crystal dash board venture and a ceramics project have both been FFfr 147m (\$15.6bn) in 1984, dropped, the company announced yesterday.

Despite the current problems of the domestic car industry, the French market is seen as offering potentially rich long-term rewards for competitive components manufacturers. But the leading European manufacturers are worried that the current weakness of the car and components sector in France could open the door to the Japanese. Both Renault and Peugeot have had extensive and regular conversations in recent months with Japanese car components groups.

As a result, European components manufacturers have been increasingly arguing for the need to maintain a strong European components industry able to offer secure alternative supply sources to European car producers. For this reason, both the French car groups and other European components manufacturers have favoured a rapid solution to Valeo's current troubles. Equally, however, they opposed a refinancing proposal which would have given Bosch a direct stake in the French group.

Valeo has claimed that financial links with Bosch would damage its credibility as an independent car components manufacturer. In turn, there was the risk of depriving the French car groups of an important alternative source and of helping Japan's efforts to penetrate the European market, French industry argues. But there are also claims that temptations at present are great for the French car groups to make a deal with Japan.

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هكذا من العمل

All of these Securities have been sold. This announcement appears as a matter of record only.

2,000,000 Shares



Bridge Communications Inc.

Common Stock

MORGAN STANLEY & CO.
Incorporated

ROBERTSON, COLMAN & STEPHENS

THE FIRST BOSTON CORPORATION

BEAR, STEARNS & CO.

ALEX. BROWN & SONS

CABLE, HOWSE & RAGEN

DILLON, READ & CO. INC.

DONALDSON, LUFKIN & JENNETTE

DREXEL BURNHAM LAMBERT

GOLDMAN, SACHS & CO.

HAMBRECHT & QUIST

E. F. HUTTON & COMPANY INC.

KIDDER, PEABODY & CO.

LAZARD FRERES & CO.

MERRILL LYNCH CAPITAL MARKETS

MONTGOMERY SECURITIES

PAINWEBER

PRUDENTIAL-BACHE

L. F. ROTHSCHILD, UNTERBERG, TOWBIN

SALOMON BROTHERS INC.

SHEARSON LEHMAN BROTHERS INC.

SMITH BARNEY, HARRIS UPHAM & CO.

WERTHEIM & CO., INC.

DEAN WITTER REYNOLDS INC.

CAZENOVE INC.

DAIWA SECURITIES AMERICA INC.

DEUTSCHE BANK CAPITAL

ROBERT FLEMING

KLEINWORT, BENSON

THE NIKKO SECURITIES CO.

NOMURA SECURITIES INTERNATIONAL, INC.

ROTHSCHILD INC.

SWISS BANK CORPORATION INTERNATIONAL

YAMAICHI INTERNATIONAL (AMERICA), INC.

ALGEMENE BANK NEDERLAND N.V.

BANK MEES & HOPE N.V.

BANQUE INDOSUEZ

COMPAGNIE DE BANQUE ET D'INVESTISSEMENTS

CREDIT COMMERCIAL DE FRANCE

HILL SAMUEL & CO.

MORGAN GRENELL & CO.

J. HENRY SCHRODER WAGG & CO.

Limited

Limited

Limited

April 26, 1985

NEW ISSUE

April 1985

All these Bonds have been sold. This announcement appears as a matter of record only.

LONRHO FINANCE PUBLIC LIMITED COMPANY
London, United Kingdom

Swiss Francs 100,000,000
6 1/4% Bonds 1985-1995

Guaranteed by
LONRHO PUBLIC LIMITED COMPANY
London

Kreditbank (Suisse) S.A. Nordfinanz-Bank Zürich
Clariden Bank Lloyds Bank International Ltd.
Amro Bank und Finanz Bank CLAI (Schweiz)
— Crédit Industriel d'Alsace et de Lorraine AG —
Armand von Ernst & Cie AG Föji Bank (Schweiz) AG
Banca di Roma per la Svizzera Gewerbebank Baden
Banque Générale du Luxembourg (Suisse) S.A. Handelsfinanz Midland Bank
Banque Indosuez, Succursales de Suisse Hypothekbank und Handelsbank Winterthur
Caisse d'Epargne du Valais Maerkli, Baumann & Co. AG
Sparkasse Schwyz
Banque Gutzwiler, Kurz, Bungenier S.A.
Bank Heusser & Cie AG
BRF-Bank (Schweiz) AG
Chemical Bank (Suisse)
First Chicago S.A.
Nomura (Switzerland) Ltd.
The Royal Bank of Canada (Suisse)

These securities having been placed privately, this announcement appears as a matter of record only.

EUROFIMA
(European Company for the Financing of Railway Rolling Stock)

Dfls 50,000,000
7 1/2% Bearer Notes due May 1, 1992

Amsterdam-Rotterdam Bank N.V. Credit Suisse First Boston Limited
Algemene Bank Nederland N.V. Deutsche Bank Aktiengesellschaft
Bank Mees & Hope NV
Pierston, Heidring & Pierston N.V.

May 1985

TOKYU DEPARTMENT STORE CO., LTD.
Notice to EDR Holders

Further to Notice of January 30, 1985 The Chase Manhattan Bank, N.A. announces that the final cash dividend of Yen 3.50 per share has been converted to U.S. Dollars and amounts to US\$1.81 gross per EDR. All presentations will be subject to deduction of Japanese withholding tax (if any) at the appropriate rates and representative payments will be US\$1.05 net after deductions of 20% Japanese withholding tax or US\$1.74 net after deduction of 15% Japanese withholding tax depending upon the residential status of the claimant and the application of any Double Tax Treaty concluded with Japan. Affidavits will be required in all cases where a withholding rate of less than 20% is to be used.

Accordingly, EDR holders may present coupon No. 12 forthwith at The Chase Manhattan Bank, N.A., Woolgate House, Coleman Street, London EC2P 2HD or at Chase Manhattan Bank Luxembourg S.A., 47 Boulevard Royal, Luxembourg or at Morgan Guaranty Trust Company of New York, Avenue des Arts 35, 1040 Brussels or at Kreditbank S.A., Luxembourg, 43 Boulevard Royal, Luxembourg.

Notice is also given that the summary of income of the above Company for the year to January 31, 1985 is as follows (presented in Yen millions after rounding off all amounts less than one million):

Net Sales	286,803
Cost of Sales	208,955
Depreciation	2,054
Rentals	5,828
Selling, General and Administrative Expenses	44,502
Net Interest	1,864
Other net income	2,117
Income before taxes	5,705
Provision for taxes	3,272
Net income	2,433

THE CHASE MANHATTAN BANK, N.A.
London, as Depositary.

This announcement appears as a matter of record only.

New Issue / April, 1985

U.S. \$100,000,000

Franklin Savings Association

11 1/2% FHLMC/FNMA/GNMA-Secured Bonds Due 1990

Salomon Brothers International Limited
Banque Paribas Capital Markets
LTCB International Limited
Sumitomo Trust International Limited
Daiwa Europe Limited
Orion Royal Bank Limited

Predicting Corporate Collapse

Credit analysis in the determination and forecasting of insolvent companies

A Financial Times Management Report by
Alexander Bathory

Further details available from:
The Marketing Department,
Financial Times Business Information,
102 Clerkenwell Road,
London EC1M 5SA.
Tel: 01-251 9321. Ext. 222/221.

FORD CREDIT CANADA LIMITED
U.S. \$ 50,000,000
Subordinated Floating Rate Notes due 1989
— Private Placement —

In accordance with the provisions of the Notes notice is hereby given that for the six months period from April 30, 1985 to October 31, 1985 the Notes will carry an interest rate of 9 1/4% per annum with a coupon amount of U.S. \$ 1,189.93.

Frankfurt/Main, May 1985
COMMERZBANK
AGTIENGESELLSCHAFT

NOTICE TO HOLDERS

GTE Finance N.V.

(Incorporated with limited liability in the Netherlands Antilles)

U.S.\$75,000,000 Retractable Notes due 1997

NOTICE IS HEREBY GIVEN that pursuant to paragraph 3(b)(2) of the Conditions of the above-described Notes (the "Notes"), GTE Finance N.V. ("the Company") has elected to change the interest rate in respect of the Notes.

The interest rate in respect of the Notes for the three year period commencing 1st June, 1985, will be 10% per annum.

The holder of any Note may elect to have his Note redeemed by the Company on 1st June, 1985, at 100 percent of its principal amount, in accordance with the Conditions of the Notes. Such election shall be irrevocable and must be made by giving notice of such election in the prescribed form accompanied by such Note to any of the Paying Agents on or before 24th May, 1985. The prescribed form will be available at the offices of each of the Paying Agents set forth below.

PAYING AGENTS

Orion Royal Bank Limited,
1 London Wall,
London EC2Y 5JX,
England

The Royal Bank of Canada
(Belgium) S.A.,
Rue de Ligne 1, B-1000 Bruxelles,
Belgium
The Royal Bank of Canada
(France) S.A.,
3 Rue Scribe,
75440 Paris,
France

The Royal Bank of Canada A.G.
Bockenheimer Landstrasse 61,
6000 Frankfurt/Main 1,
Federal Republic of Germany
The Royal Bank of Canada
(Switzerland) S.A.,
6 Rue Diday,
1204 Geneva,
Switzerland

The Royal Bank & Trust Company,
68 William Street,
New York, N.Y. 10005,
U.S.A.

DATED: LONDON, 8th MAY, 1985

For and on behalf of

GTE Finance N.V. by:



ORION ROYAL BANK LIMITED

A member of The Royal Bank of Canada Group

PRINCIPAL PAYING AGENT

Under the United States Internal Revenue Code of 1954, any payment made within the United States, including payments by transfer to an account maintained by the payee with a bank in the United States may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding of 20% of the gross proceeds if payee not recognized as exempt recipients fail to provide the paying agent with an executed IRS Form W-9 in the case of non-U.S. persons or an executed IRS Form W-9 in the case of U.S. persons. Those holders who are required to provide their correct taxpayer identification on IRS Form W-9 and who fail to do so may also be subject to a penalty of U.S.\$50. Please, therefore, provide the appropriate certification when presenting securities for payment if payment within the United States is sought.

Den Danske Bank

at 1571 Akkedebank

(Incorporated in the Kingdom of Denmark with limited liability)

U.S. \$100,000,000

Floating Rate Notes due 2004

In accordance with the provisions of the Notes, notice is hereby given that for the interest period from 8 May, 1985 to 8 November, 1985 the Notes will carry an interest rate of 10% per annum. The interest payable on the Notes will be U.S.\$4.75 per U.S.\$100 of principal.

8 May, 1985
THE DANISH DANMARKS BANK A.S.
COPENHAGEN, DENMARK

TEOLLISUUDEN VOIMA OY

(TVO Power Company)

U.S.\$100,000,000

Floating Rate Notes due 2004

Notice is hereby given that the Rate of Interest for the second Sub-period of the interest period ending on 9th July 1985 has been fixed at 8 1/2% per annum. The amount payable for the second interest Sub-period will be U.S.\$4.25 per U.S.\$100 of principal and will be payable together with the amounts for the first and third interest Sub-periods of the said interest period on 9th July 1985 against surrender of Coupon No. 5.

Manufacturers Hanover Limited

Agent Bank

Crédit Foncier de France

Ecu 70,000,000

Guaranteed Floating Rate Notes of 1984/1994

For the three months from May 8, 1985 to August 8, 1985 the Notes will carry an interest rate of 5 1/2% per annum. On August 8, 1985 interest of Ecu 252.34 will be due per Ecu 100.00 of principal and Ecu 1,523.61 per Ecu 100.00 of principal for Coupon No. 4.

Agent Bank

Banque Paribas Compagnie

Financière

Luxembourg

INTL. COMPANIES & FINANCE

American Express plans Y10bn bond issue

By Yoko Shibata in Tokyo

AMERICAN EXPRESS, the U.S. financial services, insurance and international banking group, will test the yen-denominated samurai bond market with a Y10bn 10-year issue in June—the first by a foreign company holding a banking subsidiary in Japan.

Under the traditional boundaries of Japan's banking structure, which separate short from long-term markets, the right to raise long-term funds through debentures is authorised for only six long-term credit banks—the Industrial Bank of Japan, the Long-Term Credit Bank of Japan, the Nippon Credit Bank, the Bank of Tokyo, the Daiwa Kangoku Bank and the Sanwa Bank. American Express, which owns a banking subsidiary in Japan called American Express International Bank, does not meet the criteria which would allow it to issue bank debentures or samurai bonds.

Some Japanese financial institutions are also arguing that the planned issue would invade the territory of the long-term credit banks. To get around the regulations regarding bank debentures, American Express will specify that the proceeds from the yen bond will be spent on its travel related services, not on its banking business.

However, the Japanese securities companies say that it would be virtually impossible to discern how the bond would be used.

The American Express samurai issue, which is being closely watched by other potential borrowers, would still be a home test if approved by the Ministry of Finance. It would provide overseas financial institutions access to cheap yen funds.

Following the successful Y30bn 10-year samurai bond issue in February by Victoria, the first Australian state to issue a yen bond, New South Wales plans to tap the samurai bond market with a Y50bn 10-year issue in June. Japanese securities houses say that Queensland too, plans to tap the samurai bond market this summer.

Casio maintains profits growth

By Our Tokyo Staff

WITH brisk exports resulting from the acceleration of the U.S. economy last year, coupled with the benefit from the year's depreciation, Casio Computer has maintained its record of increasing profits in the year to March 31. Its consolidated profits moved ahead by 15.6 per cent to Y16.3bn (\$64m).

The company, one of the largest Japanese makers of electronic calculators and digital watches, lifted its profits by 15.7 per cent to Y210.3bn, up 19.2 per cent from the previous year. The final dividend was unchanged at Y12.4.

In the year ending March 1986, Casio's prospects look even more encouraging, with a Y15bn-20bn contribution from a new line of products of increased added value, such as liquid crystal colour television sets, liquid crystal shutter printers and film-thick radios.

Last year, all Casio's sectors performed well. Electronic calculators contributed 46 per cent to turnover, ahead 18 per cent, thanks to the introduction of film-thick credit-card-type calculators.

Casio's exports, accounting for 79 per cent of turnover, surged by 25 per cent.

Murdoch will fight to keep Australian TV stations

BY MICHAEL THOMPSON-NOEL IN SYDNEY

ALTHOUGH Mr Rupert Murdoch, the Australian media magnate, is to apply for U.S. citizenship to help facilitate his acquisition of Metromedia Broadcasting, he is likely to fight hard to retain control of his money-spinning Channel 10 television licences in Sydney and Melbourne.

However, it is thought unlikely that Canberra will be prepared yet again to alter the rules on foreign ownership of Australian TV licences as it did in 1981, when the Fraser Government passed the so-called "Murdoch amendment" to the Broadcasting and Television Act.

That was at a time when Mr Murdoch's Australian residential qualification to hold a TV station licence was being challenged. The "Murdoch amendment" conveniently changed the ownership qualification from Australian "resident" to "citizen".

The Australian Broadcasting

Corporation supplies no dividend breakdown of profits. However, Mr Murdoch's Australian operations accounted for 33 per cent of group operating profits in 1983/84. Mr Murdoch acquired television station Ten-10 in Sydney in 1979 and ATV-10 in Melbourne in 1980. Both are highly profitable.

If forced to jettison his much valued assets in the U.S., Mr Murdoch would still be left with numerous profitable businesses in Australia, including a clutch of newspapers (mostly tabloids), 50 per cent of Asset (one of the two major domestic airlines), several magazines and book publishing, computer software, pastoral and other interests.

The broadcasting tribunal said that as no change had taken place in Mr Murdoch's citizenship, it was not at this stage, it said, it would monitor developments.

Southern Sun marginally ahead

BY JIM JONES IN JOHANNESBURG

DETERIORATING ECONOMIC conditions placed severe pressure on room occupancies, rates and food and beverage sales of Southern Sun, the South African hotel chain, in the second half of the year ended March.

Nevertheless, the group's turnover for the year increased by 4.8 per cent to R129.8m (\$85m) from R123.6m, which led to a 1.7 per cent increase in the operating profit before interest and tax to R20.3m from R19.9m.

Southern Sun was restructured last year as part of a major rationalisation of the hotel trade and shed the management contracts for casinos and hotels outside South Africa. As a result, the attributable earnings of associated companies dropped to

just under R10m from R17.2m. This contributed to a 15.2 per cent fall in taxed attributable profit, to R25m from R29.5m. Earnings have dropped to 45.1 cents a share from 53.1 cents and the dividend has been cut to 32 cents from 40 cents.

Southern Sun, which operates 26 hotels, acquired the 28-hotel Holiday Inn South African chain in April.

U.S. group in Arab automation venture

BY DOMINIC LAWSON

COMBUSTION ENGINEERING, the U.S. industrial equipment manufacturer, is joining forces with Arab Petroleum Investments Corporation and Arab Industrial Investment Company to create the first Arab-based industrial automation company.

The new company, Arescon, said yesterday, that the Arab world currently depended on imports for process control instrumentation, and that its goal was "to develop total Arab capability to compete in the

process control markets, first in the Arab states, then selectively elsewhere in Africa and Asia as the venture matures.

The joint venture estimates that the Arab industrial automation market will be worth \$2bn over the next five years, and CE aims to increase the proportion of its business in the Arab world about five-fold.

The start-up capital of the venture is \$40m, half of which has already been committed. Arab Petroleum Investments Corporation, the investment arm

of the Organisation of Arab Petroleum Exporting Countries, has 40 per cent of the equity. CE also has 40 per cent, and Arab Industrial Investments Company, sponsored by the League of Arab States, has the remaining 20 per cent.

Mr Charles Engel, president of CE, conceded in London yesterday that the venture could diminish CE's existing export business in the Arab world, but he claimed that "the days of the Middle East as a pure export market are over."

NEW ISSUE

This announcement appears as a matter of record only.

April, 1985

NIPPON SHEET GLASS COMPANY, LIMITED

U.S.\$40,000,000

3 per cent. Convertible Bonds Due 1995

ISSUE PRICE 100 PER CENT.

Yamaichi International (Europe) Limited
Deutsche Bank Aktiengesellschaft

Daiwa Europe Limited
Nomura International Limited

Sumitomo Finance International

Banque Indosuez
Banque Paribas Capital Markets
Chase Manhattan Capital Markets Group
Kleinwort, Benson Limited
LTCB International Limited
Sumitomo Trust International Limited

Banque Nationale de Paris
James Capel & Co.
Robert Fleming & Co. Limited
Kuwait International Investment Co. S.A.K.
Morgan Guaranty Ltd
Swiss Bank Corporation International Limited

Al-Mal Group
Bank of Yokohama (Europe) S.A.
Dresdner Bank Aktiengesellschaft
Morgan Stanley International
Takagin International Bank (Europe) S.A.

Bank of Tokyo International Limited
Banque Populaire Suisse S.A. Luxembourg
IBI International Limited
The Taiyo Kobe Bank (Luxembourg) S.A.
Tokai International Limited

DAIWA EUROPE LIMITED

JAPANESE EQUITY WARRANTS SERVICE

ISUER—Warrant expiry date	Wmt Offer	Wmt Share (%)	Price Premium	Premium/ Gensh-Gearling	Premium/ Ratio
CASIO 6/3/85	43.00	44.20	1.20	9.21	2.22
C ITOH 5/5/85	16.50	16.50	0.00	16.26	5.16
C ITOH 5/5/85	41.00	44.00	3.00	44.77	1.12
FUJIKURA CABLE 28/4/85	5.50	7.20	1.70	35.77	6.20
HAZAMA SUMI 1/1/85	8.00	8.00	0.00	30.54	6.80
J.R.R. 25/4/85	6.50	6.50	0.00	33.62	6.11
KAWASUMI 15/2/85	7.50	8.00	0.50	22.00	2.93
KAWASUMI 15/2/85	18.00	20.50	2.50	12.00	2.54
KAWASUMI 15/2/85	8.50	11.00	2.50	23.55	8.40
KAWASUMI 15/2/85	34.00	36.00	2.00	36.11	31.87
KAWASUMI 15/2/85	10.50	12.50	2.00	14.72	1.38
KAWASUMI 15/2/85	12.50	13.50	1.00	7.30	0.58
KAWASUMI 15/2/85	10.50	12.50	2.00	14.72	1.38
KAWASUMI 15/2/85	23.00	25.00	2.00	6.25	0.24
KAWASUMI 15/2/85	74.00	77.00	3.00	33.68	1.86
KAWASUMI 15/2/85	12.00	13.50	1.50	6.47	0.47
KAWASUMI 15/2/85	18.50	20.00	1.50	8.74	0.46
KAWASUMI 15/2/85	81.50	83.00	1.50	41.87	1.48
KAWASUMI 15/2/85	18.50	20.00	1.50	18.01	1.13
KAWASUMI 15/2/85	48.50	50.00	1.50	2.50	0.00
KAWASUMI 15/2/85	33.00	41.00	8.00	47.88	2.14
KAWASUMI 15/2/85	10.50	12.50	2.00	48.62	4.58
KAWASUMI 15/2/85	20.00	23.00	3.00	1.51	0.07
KAWASUMI 15/2/85	13.50	15.50	2.00	18.17	1.34
KAWASUMI 15/2/85	21.50	23.50	2.00	10.77	0.78
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UK COMPANY NEWS

M & S to spend £500m on major store expansion

Marks & Spencer is to spend almost £500m over the next two years on a major store development programme which will be the biggest in the company's history. About 700,000 square feet of selling space — the equivalent of 30 new stores — will be added to the 7m square feet that M & S already has from its 264 UK stores.

This substantial capital investment was announced yesterday when M & S reported results for the financial year ending 31 March 1985. This saw M & S become Britain's first stores group to earn more than £500m in pre-tax profits, from a turnover in excess of £2bn.

Mr Keith Oates, the company's finance director, said yesterday that M & S planned to spend £220m in its current financial year and £280m in 1986-87 on capital investment. In the last year, M & S spent £114.2m.

The investment will be used to add extensions to existing stores, build small "satellite" stores close to large town centre stores, and to start M & S's development on edge-of-town sites. In addition, all stores are being refurbished to new design standards.

"This capital spending programme will be in excess of our cash generation but will not strain our balance sheet since we will move from virtually no gearing today," said Mr Oates.

Although there was some improvement in the company's trading performance in the second half of the financial year, the overall rate of growth in

pre-tax profits of 8.6 per cent was below market expectations. The outturn for the year was a taxable return of £303.4m, an increase of £24.1m.

Turnover grew by 12 per cent to reach £2.1bn. With trading profits of £346.3m, against £312m, the company held trading margins at 16.9 per cent. Virtually all of the profit rise came from the group's UK activities which showed a return of £288.7m against £265.3m. Both Europe and Canada were relatively static with pre-tax results of £7.1m (£6.7m) and £7.6m (£7.3m) respectively.

Of the total 11.7 increase in UK sales, only 1.7 per cent was due to inflation with the rest

St Michael

coming from increased volume. In the clothing division, volume growth with 6.6 per cent with only 0.3 per cent coming from price rises. The volume growth in homewares was 20.3 per cent, with a 2.1 per cent inflation increase. The increase in the food division was 11.5 per cent.

M & S estimates that it lost £24m in turnover as a result of the strike, causing a drop in pre-tax profits of about £6m.

One feature of the year's trading was the introduction of the M & S clothing division's six month trial in Scotland, and the result from the chargecard is shown in the £4m return from financial activities, along with

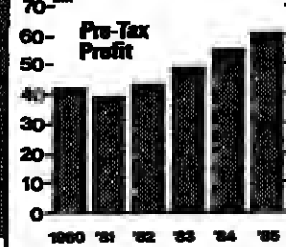
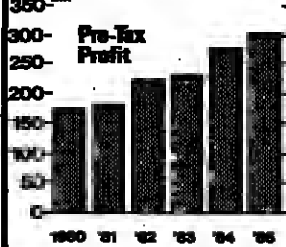
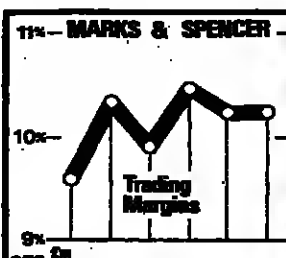
leasing and insurance operations. Financial activities added £4.3m in 1984-85, and Lord Rayner chairman says that this year's result after deducting costs of £15m on the chargecard operation arising from the Scottish trial and start-up costs prior to the national launch.

With the introduction of the chargecard, income and expenses relating to all financial activities have been included in turnover and cost of sales. This is a change from previous years.

In his review of retailing operations, which as usual added the bulk of the pre-tax profit with £289.4m, against £270m, Lord Rayner says that sales of menswear, lingerie, homewares, footwear and foods all made good progress, but that sales of ladies' outerwear have been disappointing.

The final dividend on the 25p shares — which fell 2p yesterday to 134p — is raised from an equivalent 2.1p to 2.32p per share, making a total of 3.4p (3.125p adjusted) for the year. This is covered twice by earnings at a stated 6.9p (6.3p) per share.

The taxable figure is stated after a £6.5m (£6.8m) provision for the UK employees' profit sharing scheme, interest payable around an asset base consisting of £4.3m (£3.7m). It also includes interest received at £9.5m (£11.4m), the profit on the sale of fixed assets of £0.3m (nil) and profit on the sale of Government securities of £0.6m (£1.1m), and was subject to tax at £120.3m, against £111.1m. See Lex



Lord Rayner (left) chairman of Marks & Spencer, and Sir Maurice Hodgson, chairman of British Home Stores

BHS nears £61m and sees sustained growth ahead

WITH consistently improving trends in performance having been established for three successive years the directors of British Home Stores are looking for a period of "sustained" profitable growth ahead.

For the 52 weeks ended March 30, 1985 profits at the pre-tax level were put on market estimates, rising from £55.19m to a record £60.98m.

The dividend for the year is being stepped up by 0.75p to 6.75p net per share, the final being 5p.

The 10.5 per cent rise in profits was achieved from a turnover of £608.68m, up from £546.85m, including VAT.

Group chairman Sir Maurice Hodgson tells shareholders that the sales increase was the best for some years and was shared by all product groups.

Although economic conditions during the year were generally favourable to retailing, he says this nevertheless represents "an encouraging" improvement in performance.

The group continued to maintain tight control over costs and made progress towards attaining its key marketing objective, primarily as a result of accelerated product development.

The directors continued to invest at a high rate in the acquisition of new stores and in the extension and refurbishment of existing stores.

Capital expenditure for the year rose by £22m to £50m, an increase which Sir Maurice says demonstrates "continuing com-

mitment to these aspects of the group's outlet strategy."

The chairman is encouraged by the fact that BHS has established consistently improving trends in performance for three successive years.

He says there is no single measure of performance, but points out that sales, both in value and volume, have grown at an increasing rate year by year.

Similar trends have been established in terms of sales per unit of selling space, sales per head of stores staff and sales per unit of stock.

Shareholders are told that these trends, together with the accelerating rate of capital

BHS

investment, provide "a powerful base from which to launch this year's further profit investment programme."

Sir Maurice is confident that the group's marketing strategy will enable it to continue to meet the increasing pressures of the Street competition and that the strong financial base will enable BHS to take full advantage of development opportunities.

In all the directors are looking forward to a period of "sustained" profitable growth ahead.

A divisional breakdown of group sales for 1984-85 shows merchandise £486.12m (£434.76m), food £88.28m (£81.1m) and restaurant £34.18m (£30.98m).

Trading profits showed an improvement of £3.04m to £54.09m after taking account of depreciation of £1.96m (£13.17m), pre-opening expenses of £3.48m (£1.76m) and a pension fund contribution of £4.5m (£3.9m). Trading margins rose from 8.7p to 8.9p per cent.

Pre-tax profits took in a related companies share of £4.86m (£4.38m) and interest receivable of £4.68m (£5.34m). Interest charges accounted for £2.58m (£2.09m).

Tax took £33.53m (£31.18m) to leave the net balance 10.7 per cent ahead at £27.45m, compared with £24.04m last year. There were also extraordinary debits of £2.73m.

Earnings per 25p share emerged at 18.1p, against a previous 16.4p.

Two external issues are causing the directors some concern. They explain that in Scotland BHS appears to be gaining massive increases in rates which, by adding to the burden of overhead costs, "must inhibit the physical expansion" through which new jobs are created.

The group is also experiencing increased shop theft throughout the country which has risen to an "alarming extent."

Steps have been taken to strengthen management immediately below main board level through the appointment of five divisional directors, four of which are internal promotions.

Yesterday, BHS shares closed at 239p, a rise of 10p on the day. See Lex

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Steps have been taken to strengthen management immediately below main board level through the appointment of five divisional directors, four of which are internal promotions.

Yesterday, BHS shares closed at 239p, a rise of 10p on the day. See Lex

A divisional breakdown of group sales for 1984-85 shows merchandise £486.12m (£434.76m), food £88.28m (£81.1m) and restaurant £34.18m (£30.98m).

Trading profits showed an improvement of £3.04m to £54.09m after taking account of depreciation of £1.96m (£13.17m), pre-opening expenses of £3.48m (£1.76m) and a pension fund contribution of £4.5m (£3.9m). Trading margins rose from 8.7p to 8.9p per cent.

Pre-tax profits took in a related companies share of £4.86m (£4.38m) and interest receivable of £4.68m (£5.34m). Interest charges accounted for £2.58m (£2.09m).

Tax took £33.53m (£31.18m) to leave the net balance 10.7 per cent ahead at £27.45m, compared with £24.04m last year. There were also extraordinary debits of £2.73m.

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Microgen to buy Scan Laser

Microgen Holdings, the computer services company which converts computer print-outs into microfilm and microfiche, is to buy Scan Laser International, a laser printing company, for between £2.1m and £3.6m.

The total consideration will be calculated on the basis of Scan Laser's profits for the year to December. An initial £2.1m tranche is payable on completion and will be satisfied by the issue of £200,000 12 per cent unsecured loan stock and 622,989 new ordinary shares and £22 in cash.

Scan, which had profits before tax of £222,000 on £1.7m turnover in the year to last December, supplies electronic printing and typesetting services based on Xerox 9700 laser printers to customers requiring multiple copies of computer generated reports.

Microgen said the business was complementary to its own computer output microfilm bureau operations, in that both provided services for the specialised processing of computer output.

Executex Clothes

Pre-tax profits of Executex Clothes fell from £206,000 to £117,000 in 1984 with only £27,000, against a previous £83,500, coming in the second six months.

Turnover for the year rose from £3.91m to £4.24m. There was again no tax charge but extraordinary debits took £10,000 more to £61,000. Earnings per 20p share fell from 9.65p to 5.5p. No ordinary dividends have been paid since 1981.

Lyle £17m in the red after exchange loss

Lyle Shipping, the loss-making Glasgow shipping line, has been severely hit by a combination of exchange losses of £12.35m and has reported a nearly doubled pre-tax loss of £16.8m for 1984.

The exchange loss had been forecast at the time of the £6.7m rights issue last February.

The result compares with a restated loss of £3.7m last time, and the announcement sent the company's shares down to 11p.

The directors are still unable to recommend an ordinary dividend or payment on the preference shares.

The company, which has abandoned a policy of diversification to concentrate on its shipping interests, managed to reduce losses in shipping by £4.45m to £3.25m, but says that there is little cause for optimism about the bulk shipping market during 1985.

"Beyond that," says Mr C. A. MacLeod, the chairman, "much

will depend on how quickly the industry demonstrates a determination to react quickly positively to a crisis which is very much of its own making."

He adds that only an accelerated programme of ship scrapping can alter the existing imbalance between supply and demand.

On the exchange rate provision, Mr MacLeod says that the recovery of sterling against the U.S. dollar since the year end will, if maintained, provide a boost to results for the current half year. He warns, however, that conditions for the group's offshore service associate remain extremely difficult at present although the longer term outlook is "relatively encouraging."

Despite the severe losses for the year under review, the chairman considers that the group is now better placed financially than at any time in the past 18 months. He says that this is

because of the radical action taken as a consequence of a realistic appraisal of the financial position and potential taken at the start of that period.

The policy now is to consolidate and improve its position by focusing on the core business and the investment in Lyle Off-shore Group, the 46.1 per cent owned associate.

Group turnover moved ahead from £20.67m to £23.84m, and the taxable loss was reduced by a £1.23m (nil) gain on the disposal of ships. Of the group's associates, the offshore services company increased losses from £1.17m to £2.82m.

As the main details of Lyle's 1984 results were revealed in February, the oil and gas exploration group, totalling £83.4m, or 538 cents a share, as at April 1, 1985. Of these reserves, some 82 per cent are proved.

In 1984, however, Vector contributed a loss of £49,000 mainly due to its coming fully on stream at a later date than expected.

As the group made pre-tax profits of £125,000 in 1984 — its first full financial year. For the last eight months of 1983, it posted a £57,000 loss.

Pre-tax profits of Massey-Ferguson Holdings, a subsidiary of the Canadian maker, surged from £884,000 to £16.33m in the year to January 31, 1985. Turnover improved from £533.76m to £523.49m.

The directors say the continuing programme of actions to reduce costs and to improve efficiency should result in a further improvement in the underlying strength of the company's manufacturing operations in the UK.

Ambrose Investment Trust had a net asset value of 31.3p per 25p income share at end-March 1985, compared with 31.33p year earlier, and 35.48p per 25p capital share, against 30.106p. The total dividend is lifted to 8.82p (8.4p), with a 5.82p (5.4p) final. Stated earnings per income share are shown as 8.79p (8.06p).

After tax of £268,000 (£242,000), net revenue emerged at £833,000 (£580,000).

James Crean, Dublin-based beverage, confectionery and industrial electrical products group, is raising some £10m (£8m) by an underwritten rights issue of 2.56m new ordinary shares and £28.10m 10 per cent redeemable convertible unsecured loan stock 1985.

Terms are one new ordinary at 180p for every four ordinary shares held and 545 loan stock at par for every 100 ordinary held. The funds will be used initially as an offset against existing borrowings, which stood at £8.1m on April 30, 1985.

Pre-tax profits for 1984 rose from £2.65m to £2.90m, on a turnover of £79.41m (£81.95m). Earnings per 25p share were 20.62p (14.43p) and the dividend is up 8.25p to 9.5p with a final of 5p.

Trading performance this year has continued to be satisfactory and the directors are optimistic about prospects.

Forward Technology Industries, Herefordshire-based manufacturer of electronics and

specialised machinery, said yesterday that it was involved in discussions which might result in the sale of one of its subsidiaries.

At the annual meeting of Cement Roadstone Holdings, Dr M. J. Dargan, the chairman, told shareholders that the recent £1.5m purchase of Calsonic, had won a freeway repair contract worth £13m. Two other U.S. companies had also recently secured significant contracts.

He said the group was at an advanced stage in discussions about a relatively small business in the U.S. and soon expected to conclude negotiations to acquire a larger business this side of the Atlantic.

The group was not intending to use its shares relative to either transaction.

Despite a difficult trading start, it was not changing the targets set at the beginning of the year.

Tate & Lyle's Canadian subsidiary Redpath Industries was virtually static in the first half to end March 1985, with pre-tax income of £818.95 (£11.3m) against £818.97m.

The second quarter, which saw taxable income fall from £9.28m to £8.78m, was affected by a five-week strike at Redpath Sugar, and by severe price competition in the north-eastern U.S. Revenue of £102m was \$11m higher than the comparable period.

COMPANY NEWS IN BRIEF

The discounted value of proven and probable reserves of Falcon Resources, the oil and gas exploration group, totalled \$83.4m, or 538 cents a share, as at April 1, 1985. Of these reserves, some 82 per cent are proved.

In 1984, however, Vector contributed a loss of £49,000 mainly due to its coming fully on stream at a later date than expected.

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Exports boost Garnar Booth to record £5m

ALL DIVISIONS of Garnar Booth, tanner and leather manufacturer, contributed to the record pre-tax profits achieved in the year to end-January 1985. A 50 per cent surge, from £3.18m to £4.77m, was made on turnover ahead by £12.21m to £80.92m, and there was significant growth in exports.

Shareholders will benefit from these "highly successful" results, the directors say, with a final dividend of 5.8p (4.85p) being proposed to lift the total from 7.5p to 13.35p. Stated basic earnings per share are shown higher at 39.2p (31.31p), and fully diluted at 36.67p (29.68p).

While the directors desire to continue increasing the rate of dividends paid, they are mindful of the need to conserve group resources to improve production facilities and to provide finance for increased working capital requirements.

Group trading followed a similar pattern to 1983, the directors say, with a strong second half following the good interim figures of £1.82m (£24,000). Sir Kenneth Newton, Managing Director, says that the group has made an encouraging start to 1985. The factories are busy and the directors are hopeful of another good year's trading.

Sir Kenneth says that the benefits arising from having

built a broadly-based group of leather businesses, with considerable strength in international markets, became evident in 1983, and the figures under review demonstrate how the group has been able to build on this foundation.

While turnover reached an all time high, increasing by 17.7 per cent during 1984, exports showed a 29 per cent growth to £30.7m. The chairman says that although the strengthening of the dollar against sterling was an advantage, he believes that the group will hold its key export markets even if the pound improves materially.

Despite raw material costs rising to their highest levels during the year, bank borrowings were reduced, and net interest costs lower at £9.95m against £14.4m.

The chairman says that while it is the group's policy to improve liquidity, more than £1m was invested during the year in new machinery and plant. The group will continue with a programme of modernisation and research so it can keep ahead in both production technology and quality, and retain its international competitiveness, he says.

The 1984-85 pre-tax figure was struck after receiving a dividend of £40,000 from a subsidiary no longer consolidated.

Better start shown by Billam

ALTHOUGH LOSSES of J. Billam accelerated during the second six months of 1984 the closure of the cutlery and flatware operations enabled the group to return to profitable trading in the first quarter of 1985.

For the 1984 year the Sheffield-based group saw its losses at the pre-tax level widen from £18,000 to £193,000, of which £124,000 was incurred in the second half.

The directors say the results were "very poor" and justified their decision to cease manufacturing cutlery and flatware.

They point out, however, that the closure costs incurred were less than expected and warn that more will arise in 1985 as rationalisation continues.

The dividend for 1984 is held at 2.5p with a final of 1.4p in the light of the "encouraging" start to the new year.

Investment in new plant and procedures has been made to achieve lower production costs and overheads are constantly under review.

New business is being obtained and expansion sought in the group's traditional engineering sector. The directors are also seeking growth by acquisitions.

Turnover for 1984 totalled £1.5m (£1.94m). Tax added £16,000 (£27,000) but extraordinary items took £115,000 (£0.11).

Loss per 10p share emerged at 11.8p (earnings 0.5p).

All round progress at Concentric

Concentric, maker of controls and assemblies for the domestic automotive and engineering industries, raised pre-tax profits from £0.74m to £1.05m for the half year to March 31, 1985 and it is anticipated that full year results will show an increase for the fifth successive time.

The directors say that with the Norton Aluminium problems hopefully behind Concentric, they face the second six months with considerable confidence.

All sections of the group made significant progress in the first half, they state. In general, the company's range of products has never been greater, while the number of industries supplied continues to expand.

Progress in the company's U.S. activities has been particularly encouraging and Concentric is well placed to take advantage of the improving economic situation, both at home and in the world market, the directors say.

First-half sales improved from £28.68m to £29.14m. After tax of £141,000 (£247,000) net profits were up from £483,000 to £810,000. Earnings per 10p share were stated ahead from 2.61p to 3.22p and the interim dividend is raised to 1.35p (1.27p) on last year's final of 2.21p on £1.62m pre-tax profits.

Since the end of the half year, the stock and assets of Bridgforth Engineering have been purchased from the receiver, a move which should strengthen the company's position in the automotive after market.

Declining losses from aluminium products, plus sharply rising sales in the U.S. have enabled Concentric to get back on the growth track and come in with interim results ahead of expectations.

Although Norton Aluminium was still in the red at the midway point the losses are now believed to have been stemmed and the unit should be in the black for the year. In the U.S. the sales volume of the truck and diesel parts business is continuing to grow strongly and could well double to around £7m for the full 12 months.

The recent acquisition from the receiver of the stock and assets of Bridgforth Engineering for a couple of hundred thousand

comment

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pounds is expected to lead to an expansion of the same line in Europe. A sharp increase in tax rates arising from the abolition of stock relief in last year's budget has prevented the pre-tax growth from being translated into more rapidly rising earnings per share.

For the full year the tax rate is expected to be some 40 per cent although ACT relief should aid cash flow. The analysts' forecast is pre-tax profits of £2.1m for the year which on 73p, up 6p, is a prospective multiple of 11. On the running year the yield was a strong 7 per cent as befits a stock held more for income than capital gains.

Profits up to £0.8m at Usher Walker

Taxable profits at Usher-Walker, manufacturer of printing inks and rollers, rose by £38,000 to £784,000 in 1984, and the directors are to recommend a 0.75p increase in the final dividend to 4.6p net per share. This makes a total of 6.6p for the year, up from 5.6p.

The 12.6 per cent improvement in profits came from turnover 10 per cent ahead at £10.16m against £9.54m. Most of the profits rise came in the second half, which added £354,000 to the total against £309,000.

The result was subject to tax at £388,000 compared with £224,000, to leave attributable profits at £396,000 (£372,000). Dividends will account for £144,000 against £121,000, for a retained balance of £252,000 (£251,000). Earnings are stated at 18.46p (17.31p).

Wolstenholme Rink

Acceptances for the rights issue by Wolstenholme Rink of 134m new ordinary shares at 23p have been received in respect of 1.2m shares (96.7 per cent).

The new ordinary shares not taken up have been sold for the benefit of shareholders who did not take up their entitlements.

Bristol Oil Indonesian expansion plan

Bristol Oil and Minerals, formerly KCA International, suffered pre-tax losses of £24.2m for 1984. This compared with a profit of £457,000 in 1983 which included a £4.78m surplus on the disposal of subsidiaries during that year. Turnover amounted to £13.08m, against £17.63m.

Loss per share is given as 6.6p (6.85p) and again there is no dividend—the last payment was a 2.75p interim in 1982.

After tax, minorities, and an extraordinary credit of £5.74m (£1.3m debit) there was a profit for the year of £3.2m. This is against a previous loss amounting to £3.76m.

The extraordinary items for

1984 comprised a £3.32m profit on the disposal of trade assets and liabilities of BW Mud and certain of its subsidiaries, and a £2.42m credit from a deferred tax release.

The directors state that, as previously outlined, Bristol has been pursuing the disposal of certain assets in order to concentrate its efforts on its exploration and production interests. They say that a delay in completing these negotiations will result in final accounts for the year being produced later than expected, sometime during June, the directors say.

Drilling has commenced in Indonesia and based on a report

prepared by petroleum consultants, substantial revenues are expected to reach the company in the second half of 1985, the directors say.

The company's major area of expansion is in Indonesia where the first workover has now been commenced in the Bunyu Island Field, through Bristol's subsidiary Mainline Resources.

The company believes that a recovery factor of 40 per cent of reserves to place is conservative and therefore that there are at least another 55m barrels of recoverable oil in the field, the directors say. "This project will provide the company with

the opportunity to establish significant revenues from mid-year onwards."

In order to consolidate the group's position and to provide for additional funds to enable it to expand the oil and gas interests, the group is progressing its corporate plan to sell a number of assets of significant value, directors state. They add that these mainly comprise oil service interests. However, Bristol is also disposing of some of its exploration interests where it believes that receipts from these sales could be better used in acquiring other exploration assets and in reducing the level of gearing.

APPOINTMENTS

New chief for IDU

INTERNATIONAL DISTILLERS & VINTNERS (UK), domestic arm of Grand Metropolitan's wine and spirit division, has made senior management changes. Mr James Espey, now managing director, becomes chairman and managing director. Mr Colin Gordon, formerly finance and personnel director, has been appointed deputy managing director, covering strategic planning, public affairs, finance and information systems. Mr Gary Sutton, production and purchasing director, will in future assume responsibility for purchasing and general administration. Mr Gary Whittle, distribution director, adds production. Mr David Smith joins the board as personnel director from Cosser Electronics. Mr David Steele, who has recently taken on the duties of trade relations director, will be replaced as sales director of Glibey Vintners by Mr Gary Barker, who will be sales director of Glibey Vintners (UK).

STANDARD CHARTERED MERCHANT BANK, wholly-owned subsidiary of Standard Chartered Bank and its investment company, Schmitz, this month. He comes from Lazard Brothers and Co where he is a main board director and joint managing director of Lazard Securities. In June, Mr Geoffrey Dutton will also be joining the board of Schmitz. He is also at present a director of Lazard Brothers involved in advising and managing pension funds.

Mr John London, a director of GERALD QUIN, COPE & CO, has been appointed managing director following its acquisition by Banque Belge. Mr Wallace Armstrong, managing director of Banque Belge, has become chairman of Gerald Quin, Cope, Mr Brian Savill remains a director.

Mr Derek Gaultier, director-general of the Federation of Civil Engineering Contractors, is to be chairman of the CONSTRUCTION INDUSTRY TRAINING BOARD from July 21. He succeeds Mr Leslie Kemp, who has been chairman for three consecutive three-year periods.

Mr Gaultier's appointment is for a three-year period, and he will continue as director-general, FCEC.

Mrs Sonia Meaden has been elected chairman of RACTA, the association representing the coin-operated amusement industry. She is the first woman to be elected to the chair. Her family were founders of the Showmen's Guild and include four past presidents of that organisation.

Mr John Mitchell, PRINCIPALITY BUILDING SOCIETY'S assistant general manager, has been appointed chief executive. He will succeed Mr John Newman when he retires in September 1986.

Mr Jeremy Franks has been appointed managing director of PRINCELY BUILDING SOCIETY. He takes over from Mr Martin Mead, who becomes director of enterprises with the National Trust. Mr Moss has been managing director of the West End store since 1980. He also relinquishes his seat on the board of S. Simpson, the parent company.

Mr A. E. Sinclair has joined MCKENZIE BROTHERS and will take temporary assignment in Australia this month. He comes from the Delta Group where he was managing director, building products division.

Mr Ralph Levy is retiring on May 24 as director of WILLIAM BARR, having last year completed the handover of Damnamac. Mr Anthony P. Cant, chief executive of Clifford Williams and a director of Baird Textile Holdings, is to replace Mr Levy.

The BRITISH BLOODSTOCK AGENCY has appointed Mr Michael Wales as deputy chairman.

Mr S. W. Whitshire has been appointed executive director of PATTERSON ZOCHONIS. He retired from the board of J. Henry Schroder Wagg & Co on December 31, 1984.

TI DESFORD TUBES, of Kirby Muxton, has appointed Mr Gordon Jones as managing director. He was general manager, Dunlop Sinter Floorings Group and Dunlop Footwear.

Extracts from the Statement by the Governor, Sir Thomas N. Risk

The Year's Results

I am pleased to report that in a year of marked progress in our traditional activities, coupled with continued product innovation in new areas, the Group Operating Profit reached a record of £82.3 million. This is £21.0 million (34%) higher than that of the previous year.

These are good results reflecting excellent teamwork and the success of policies over the last two or three years aimed at extending the range of services and volume of business.

New Developments

When the rate of change within the financial services industry is so remarkable, the listing of new business developments introduced in the last year by this Bank may seem superfluous but, as in previous years, these have included innovations of such significance that they demand specific mention. The launch throughout the U.K. of our system of Home and Office Banking has roused widespread interest and a strong response from personal and small business customers, demonstrating the potential demand for such interactive services via the user's television screen. A new satellite-linked, computer-based international remittance system which we have developed in association with Mellon Bank of Pittsburgh, U.S.A., enables organisations having to remit funds on a regular basis to personal beneficiaries in the U.S.A., to do so much more quickly and cheaply than before. In February the national launch was announced of the Marks & Spencer Chargecard which will be operated on the basis of systems developed for Marks & Spencer p.l.c. by North West Securities Limited, who will manage the administration of the Chargecard for a period of up to three years.

Our presence in the English market has been extended further with the opening of our sixth Regional Office in Leeds and the conversion of our Carlisle representation to that of a full Branch. Our activities outside the U.K. have been widened by the opening in February of our Branch in Jersey; this has already attracted a gratifying volume of new business from all over the world.

Objectives

I spoke last year about the Bank's determination to compete and to use modern technology to provide our increasing number of customers with the best possible range of services. In setting these objectives for ourselves we never lose sight of the need to provide a personal service. Technology continues to be used to extend and speed up the routine functions and so free our staff for those activities where personal attention, friendly service and banking expertise can be most valuable. It was to underline this objective that the successful "A Friend for Life" advertising campaign

Customer service and innovation produce outstanding results



Sir Thomas N. Risk, Governor

SUMMARY OF GROUP RESULTS

Year ended	28th Feb. 1985 (£ millions)	29th Feb. 1984 (£ millions)
Group Operating Profit	82.3	61.3
Share of Associated Companies' Profits	1.4	0.5
	83.7	61.8
Payable to Staff under Profit-Sharing Schemes	3.3	2.5
Group Profit before Tax	80.4	59.3
Total Assets	7,217	6,143
Proprietors' Funds	402	322

SALIENT FEATURES from the Annual Report

- Group pre-tax profit increased by 36%.
- Total dividend up by 10.7%.
- Parent Bank's pre-tax profit nearly 50% higher at £59.1m.
- North West Securities' pre-tax profit up by £1.9m to £17.2m.
- British Linen Bank's pre-tax profit marginally lower at £4.1m.
- Another year of product innovation and growth in business.
- Proposed rights issue to raise £81m.

was launched last year. This slogan conveys a message to our customers, but serves also as a useful reminder to all of us in the Bank. Good service is vital to the health of our organisation and we are determined to provide it. At the same time we have an equally clear and important objective, which is to make this Group as profitable and its Balance Sheet as strong as any in the industry. These objectives are not inconsistent; indeed they are interdependent.

Employment Opportunities

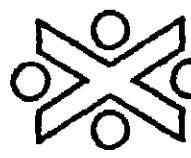
Over the years we have been investing in and introducing new technology and systems with a view to keeping our costs down and ensuring that we are fully competitive. We make no apology for this and we find in our performance evidence that this policy has been right. The growing potential of the financial services industry for providing interesting and challenging careers in Scotland for youngsters should now be more fully recognised. It is not a coincidence,

following a period of rapid innovation, that there has been a greater increase in the number of our full time employees in the past twelve months than we have seen for a number of years. If we can ensure, through constant striving for improved productivity, that our expansion is profitable and that in consequence we employ more people in more fulfilling tasks then nobody will be more pleased than I.

Balance Sheet

Total resources shown in the Group's consolidated Balance Sheet represent a growth of 17% over the previous year's figures.

Along with the Group's Preliminary Statement on 22nd April 1985, we announced plans for a rights issue. The purpose of the issue is to enhance the strength of our capital base to ensure that organic growth and investment in technology can be continued so that the Group can take full advantage of further opportunities as they arise.



BANK OF SCOTLAND

A FRIEND FOR LIFE

Copies of the Annual Report and Accounts may be obtained from Bank of Scotland Public Affairs Department, The Mound, Edinburgh EH1 1YZ

Williams & Glyn's Bank

Alteration to Interest Rate



Williams & Glyn's Bank announce that the monthly rate of interest charged to its Access cardholders will be reduced from 2.25% to 2.00% per month (equivalent to an annual percentage rate of 26.8%) with effect from 16th May 1985.

From that date the new rate will be applied to all interest bearing balances, cash advances and to purchases attracting interest for the first time.

The first sentence of Condition 10 of the Williams & Glyn's Bank Access Conditions of Use is amended accordingly.

Williams & Glyn's Bank plc.
Registered Office: 20 Birchin Lane,
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Registered in England Number 952374.

UK COMPANY NEWS

Palma £0.39m in red but sharp improvement seen

AS PREDICTED five months ago, Palma Group, the hosiery and knitwear manufacturer, fell into the red in 1984. The company turned in a pre-tax loss for the year of £388,000, against £507,000 profits previously, but is paying the promised total dividend of 2p net, with a 1.25p final.

Last December, the company warned that trading losses and closure costs of Fiveways Manufacturing, a sock-making subsidiary, would be taken as a write-off and would result in a 1984 deficit.

Fiveways was part of the loss-making making Montford Group, acquired in December, 1983 through a reverse takeover by Palma, then a private company.

Extraordinary charges in 1984 jumped from £415,000 to £881,000 and included £766,000 in respect of the Fiveways closure.

The balance is the crystallisation of a contingent liability arising out of a guarantee, given by Pex, in respect of lease obligations of a former subsidiary.

The directors were advised that little, if any, liability would arise, but in the event, the sum of £135,000 has had to be provided to cover this obligation.

On prospects, Mr Peter Bailey, the chairman, says that the current year's results are expected to show a substantial improvement now that the difficulties associated with the Montford companies have been largely overcome.



Mr Peter Bailey

The closure of Fiveways and the Kilger subsidiaries will result in a cash benefit to the group of over £2m, the chairman states.

Turnover for 1984 showed a reduction from £214.7m to £193.5m. After a little changed tax charge of £145,000 (£161,000), the net deficit came out at £388,000, against £507,000 profits.

Stated losses per 25p share were 3.45p (1.37 earnings).

The group's drive into new technology and automation has continued. Some £3m has been spent on the capital account and a similar sum is budgeted.

At the interim stage, the group reported a turnaround from a £267,000 loss to a taxable profit of £409,000.

comment

Palma Group would be the first to admit that the takeover of Montford, completed in December 1983 after four years of talks, has been an utter disaster. Palma anticipated difficulties in turning around loss-making Montford, but scarcely that it would have to close down most of its businesses with the loss of 600 out of 700 jobs. Most of the financial damage is borne by these results, but the costs of the Kilger closure, announced in April, will appear in the 1985 figures. It will be some time before Palma clears up the wreckage and even longer before the company can hope for any kind of support in the City. Nevertheless, there are signs that the pre-Montford group is moving on the right lines, with heavy investment in new plant. These activities suffered in 1984 from the diversion of management efforts elsewhere but there are hopes of a better 1985. At least Palma has felt confident enough to stand by its promise of a 2p total dividend. Shareholders must be hoping that this will not look like a reckless gesture in a year's time. The shares, up 1p to 35p, yield 8 per cent.

Foframe acquires Cindico from receivers

By Martin Dickson

Cindico, a manufacturer of nursery equipment which called in the receivers three months ago, has been taken over by Foframe, a Huntingford-based picture and photo frame company.

Cindico, based in North Humberside and which had been quoted on the over-the-counter market made by Granville and Co since 1983, manufactures equipment such as pushchairs and baby bouncers which are retailed through mail order houses and major High Street chains. It employs some 200 people.

Foframe would not reveal the price paid to the joint receivers, Mr John Ayre and Mr Bill Roberts of Ernst and Whinney.

Mr Benjamin Perl, Foframe's chairman, said he was under taking a comprehensive review of Cindico's product range and hoped to double or triple sales within the next year or so. "We are basically a marketing organisation and we believe we can do a good job with Cindico," he said.

Cindico lost £276,000 pre-tax in the year to December 1983, on turnover of just over £6m, and £75,000 in the first six months of last year.

Tyne Tees TV dives and omits interim

DESPITE A reduction of some £2.56m in Exchange Levy Tyne Tees Television Holdings saw its pre-tax profits fall by £552,000 to £1.06m in the half year ended March 31 1985.

The interim dividend is being omitted—shareholders received 3p net at this stage last year.

Turnover for the six months slipped from £24.97m to £24.78m. Sir Ralph Sarr-Ellison, the chairman, says the marginal reduction here reflected the depressed level of TV advertising revenue throughout the industry since last October.

He warns that revenue from this source is unlikely to show any substantial growth before the end of the group's financial year and that current prospects are "poor".

However, shareholders are told that steps being taken to restructure the group's activities, with the resultant benefits in operational flexibility and cost savings, will improve profitability.

Sir Ralph comments, therefore, that the longer term outlook remains "encouraging" even if advertising revenue does not reach levels previously forecast.

With a view to equalising profits before the first and second halves the directors are considering changing the accounting period to a calendar year basis by extending the current year to December 31 1985.

Pre-tax profits for the opening

six months were after deducting Channel 4 subscription charges of £4.49m (£4.36m) and Exchange Levy of £250,000 (£251m). Interest added £134,000 (£219,000).

Tax took £501,000 (£1.06m) to a net balance of £558,000 (£223,000).

Tyne Tees came to the USM in December 1983.

comment

It is hardly surprising that Tyne Tees is suffering more than most independent television stations from the weakness of advertising revenue. Since last October, indeed, the near 50 per cent fall in pre-tax profits was less severe than had been expected in at least some corners of the City. But the decision not to pay a dividend, underlining the company's gloomy view of prospects for the rest of the year, was too much for the market to bear and the shares fell 17p to 125p. There is every reason to expect them to fall further—the shares have for some time been seen as income stock, typically yielding 8 per cent and more. Now there is a real possibility that last year's 10.5p net dividend might be cut to say 5.25p, bringing the prospective yield down to about 6 per cent. The only consolation is that with its own sales force in place Tyne Tees will be in a better position to make the most of an upturn in advertising. Few in the industry are prepared to predict when that might happen.

MINING NEWS

CRA forecasts substantial improvement in earnings

By Kenneth Marston, Mining Editor

A "SUBSTANTIAL" improvement in earnings for the Rio Tinto-Zinc group's Australian arm, CRA, is forecast for the mining company which has as had been suggested, "Revolutionary gains in Australian dollars from exports by CRA," he said, would be offset by the additional cost of imported goods and equipment.

There would also be higher costs for servicing foreign borrowings and the increased revenues would attract higher domestic tax. "Combined, these effects leave only a 'relatively small residual' for shareholders," he added.

Sir Roderick, once again stressed Australia's need to be more "competitive" in world markets. "Our competitors overseas generally do not face the combination of excessive taxes and charges, the restrictive labour markets and high unit cost of production that are common in Australia."

He stressed, however, that the decline in the Australian dollar would not be the business for CRA. "The business for CRA is to produce a high level of earnings in Australian dollars from exports by CRA," he said, would be offset by the additional cost of imported goods and equipment.

There would also be higher costs for servicing foreign borrowings and the increased revenues would attract higher domestic tax. "Combined, these effects leave only a 'relatively small residual' for shareholders," he added.

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Asarco wins backing for anti-takeover measures

Asarco, the major U.S. mining and refining company, has won the day in its second attempt to obtain shareholder approval for measures designed to ward off takeover moves, notably the bid approach recently launched by Mr Robert Holmes a Court, the Australian entrepreneur.

The reconvened meeting of shareholders in New York approved by an overwhelming majority three proposals which double the number of authorised common shares to 80m, reclassify the terms of service of directors and alter the voting rights.

These proposals have been disputed by Mr Holmes a Court, who was not present at the lightly attended meeting. He has also challenged the right of Asarco to accept proxy votes from the 44 per cent-owned

MINING NEWS IN BRIEF

South Africa's Transvaal Consolidated Land and Exploration has raised earnings for the half-year to March 31, 1985 to R51.1m (£21.2m), or 456 cents per share, compared with R39.7m a year ago.

The interim dividend is increased by 10 cents to 55 cents and the company says that a second half operating profits are expected to be in line with those of the first six months the total payment for the year will exceed the 1983-84 total of 280 cents.

Mining revenue has benefited from the fall in the rand against the U.S. dollar while the property investment profits have held up well.

The Canadian gold-producing Lac Minerals is declaring an unchanged dividend of 30 cents (15p) for 1985, payable in two half-yearly instalments. The first payment of 15 cents will be made on June 3 to shareholders of record on May 15.

The Canadian state-owned copper and zinc-producing Kidd Creek Mines earned C\$1.7m (£1m) in the first quarter, compared with a loss of C\$1.7m a year ago. The improvement reflects the drive to reduce costs.

Full production is expected to be reached at the end of next month at the Paddington gold mine in Western Australia of Pancontinental Mining. The open-pit venture is expected to have an annual gold output of about 90,000 oz, making it one of Australia's major producers.

When you do business abroad, you operate under foreign rules, regulations and laws. These are often arbitrary and very complex... can change suddenly... and without warning!

FINANCIAL TIMES

INTERNATIONAL BUSINESS REGULATION REPORT

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Investing in the future

■ Sales in Menswear, Lingerie, Homewares, Footwear and Food made good progress. Ladies Outerwear was disappointing but our market share held at 15%.

■ We have taken steps to improve the appeal of our clothing with more Leisurewear.

■ Applications for Chargecard have already exceeded 500,000 since its National launch on April 2nd.

■ We increased our footage by 245,000 sq.ft. of selling space and are enlarging the choice of merchandise available to our customers.

■ Following a number of experiments, we have embarked on a major programme of store modernisation and the introduction of new equipment. This is aimed at improving the appearance of our stores and to make shopping easier for our customers.

■ We look forward with confidence to the future.

GROUP RESULTS 1984/85

	£m
Group Total (excluding sales tax) up 12%	3,213
Sales by U.K. Stores	2,900
Direct Export Sales	38
Sales by European Stores	81
Sales by Canadian Stores	175
Group Profit before Tax up 8.6%	303
Group Profit after Tax up 8.8%	181

The total dividend for the year has been increased to 3.4p per share (last year 3.125p).

The above figures do not constitute a full Financial Statement. Copies of the Report and Account for 1984/85 will be mailed to shareholders from 5 June.

Marks & Spencer

SECTION III - INTERNATIONAL MARKETS
FINANCIAL TIMES

Wednesday May 8 1985

هكزا من النحل

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WALL STREET

**Weakness
in bonds
cuts gains**

A MILDLY disappointing session was experienced by Wall Street yesterday, when sharp gains in stock prices were cut back before the close as the bond market weakened while awaiting news from the day's auction of \$8bn in three-year Treasury securities, writes Terry Byland in New York.

The bond market started the session confidently as the Treasury's \$20.5bn funding programme opened but early gains of one eighth of a point were replaced by minor losses towards the end of the session.

The appearance of a few buyers for selected blue chips, after the prolonged period of lacklustre trading, pushed the stock market ahead strongly at first.

However, a rise of more than 10 Dow points was reduced by the close, when the Dow Jones Industrial average was up 4.97 at 1,252.78.

Chemical and pharmaceutical stocks moved up, helped both by a slackening in the dollar's renewed strength and by analysts' recommendations. Turnover in the market improved but institutional interest remained thin.

IBM provided a good lead, with a gain

of \$1 to \$125.4, but trading in the stock was on a moderate scale. Also firmer among technology stocks were Honeywell, 5% higher at \$57.4 and Burroughs, 1% up at \$60.

Airline issues rallied after several poor trading sessions. Pan Am recouped its 5% fall to stand at \$55. American Airlines added 5% to \$41.4 and Delta 5% to \$42.8. The weak feature, however, was United, which dipped 5% to \$43.4 as the market braced itself for a strike by its pilots.

Oils held on to their recent gains, with the exception of Mobil, 5% down at \$31.4 on disappointment that the expected restructuring seems to stop short at the Montgomery Ward retail subsidiary. Atlantic Richfield was unchanged at \$63 as the stock buy-back plan continued.

Among bid stocks, there was heavy turnover in Unilever, the tyre manufacturer which has arranged a \$22.4 share leveraged buyout to fight off Mr Carl Icahn's unwanted bid. At \$19.4, Unilever slipped 5%.

CBS at \$109 added 5%, still hoping that the \$2bn deal with Mr Rupert Murdoch would enable Metromedia to seek fresh acquisitions.

Tribune, which will benefit if Mr Murdoch is obliged to sell or close his newspapers in Chicago and New York as part of his acquisition of Metromedia television networks, added 5% to \$44.4.

Turner Broadcasting, the quoted media company of Mr Ted Turner, who is bidding for CBS, remained unchanged at \$19 after disclosing a loss for the first quarter.

Bristol-Myers stood out among pharmaceuticals with a gain of 5% to \$58.4. Merck added 5% to \$99.4, and Pfizer

er, also a dollar-influenced stock, 5% to \$45.4. In chemicals, Monsanto gained 5% to \$40.4.

An abrupt about-face in tobacco stocks brought sharp gains in the leading names as worries about pending cancer death legal suits faded. At \$74.4, R. J. Reynolds regained 1% of its recent loss, while Philip Morris, number one U.S. cigarette manufacturer, also gained 1% to \$83.4. There was heavy trading in BATs, the UK tobacco group, with a 1m share block changing hands at the overnight price of \$3.4.

The prospect of lower interest rates helped stocks in the banks, which benefited from lower funding costs and have been able to hold their own prime lending rates unchanged. Bankers Trust gained 1% to \$66.4. J. P. Morgan at \$42.4 added 5% and Chase Manhattan was 5% up at \$54.4.

Insurance stocks also firmed, but the exception was Geico, which fell 5% to \$68.4, reportedly after being tipped a "sell" by a leading investment bank.

In the credit market, rates continued to fall behind a Federal funds rate costing around 8 per cent. At 7% per cent, the Fed announced two-day system repurchases.

But the chief preoccupation was the auction at noon of three-year Treasury notes. The bond market turned cautious as it awaited the outcome of the auction. The key long bond was a shade easier than overnight, and retail interest was at a standstill.

LONDON

**Money data
deal a
sharp blow**

MONEY SUPPLY figures dealt a sharp blow to London yesterday afternoon. The announcement that sterling M3 may have risen by as much as 3 per cent for April and that bank lending had accelerated sharply during the same period stunned the gilt-edged market.

The tone in government securities, which had ebbed and flowed earlier with the fluctuation in sterling, was immediately transformed. Nervous selling persisted and tentative recovery attempts in long failed to last. Shorts also encountered pressure and finished up to 1/8 down, although index-linked stock was only marginally easier.

The late rally in sterling failed to reverse the gilt trend and proved a dampener on leading international equities.

The FT Ordinary index, up 4.5 ahead of the bank data, finished a net 4.1 down at 988.5.

Situation and speculative equities commanded considerable early attention but enthusiasm waned.

Chief price changes, Page 30; Details, Page 31; Share information service, Pages 32-33

HONG KONG

ISOLATED profit-taking developed in Hong Kong as the Hang Seng index slipped 3.17 to 1,593.28.

Banks and property issues were active following reports that leading banks are cutting mortgage rates. Bank of East Asia rose 10 cents to HK\$24.90 and Hongkong Bank firmed 5 cents to HK\$28.20 but Hang Seng Bank moved against the trend with a 25-cent decline to HK\$47.75.

Among property issues, Hang Lung retreated 15 cents to HK\$62.25 while Hongkong and Kowloon Wharf closed 20 cents higher at HK\$68.55. Trading was suspended in Overseas Trust Bank, Industrial & Commercial Bank and Hong Leong pending an announcement.

SOUTH AFRICA

A RALLY in the bullion price provided a late boost to Johannesburg gold shares although some of the early weakness persisted in places.

Buffels at R20.50 and Kloof at R74 suffered a decline of R1 each, while Driefontein eased 50 cents to R49.75. Free State Geduld resisted the earlier trend and finished unchanged at R53.

Mining financial Anglo American Corp rebounded from an early 25-cent fall to finish unchanged at R25.75.

CANADA

AFTER an early advance, Toronto prices slipped back, reflecting the mood on Wall Street, and closed only marginally higher in strong trading.

The composite index, up more than eight points at midsession, finished at its low of 2,615.41, only 0.43 higher.

Utilities outperformed the rest of the market with a strong advance while gold and oil dipped slightly.

Montreal also shed early gains to close only 0.02 up at 128.85.

SINGAPORE

THIN featureless trading induced a measure of caution in a lethargic Singapore that took the Straits Times industrial index down 0.78 to 789.31.

Among the actives, Promet rose 5 cents to S\$1.50 and Palmco held steady at S\$1.07. Sime Darby, third most active, edged 4 cents ahead to S\$1.98. Dah Yung, which proposed bonus and rights issues, gained 3 cents to S\$2.43 in light volume.

EUROPE

**Banks are
judged a
safe haven**

STRONG domestic and foreign demand for bank stocks, ahead of a series of annual shareholders' meetings this week and next, helped Frankfurt to advance to a second successive record high yesterday.

The midsession calculation of the Commerzbank index, up 5.5 at a best-ever 1,241.8, reflected the day's best price levels.

A belief that weak U.S. economic growth will bring interest rates down also helped the banks, whose stocks are seen as relatively cheap at current levels.

Much of the foreign buying was by Swiss investors, whose interest had been whetted by the success of West German banks in 1984 and in the first quarter of the current year.

In late trading, however, the lower tone of the dollar reinforced caution over prospects for the strongly export-orientated companies which have led the bourse higher in recent weeks, and a mixed to lower close was seen in the market overall.

Deutsche Bank was DM 8.20 higher at DM 473.50, Dresdner Bank rose DM 8 to DM 223.50, Commerzbank put on DM 8.30 to DM 177 and Bayerische Vereinsbank added DM 3 to DM 345.

The motor manufacturers were mixed with Daimler 50 pf higher at DM 681.50 and BMW rising DM 3 to DM 367. But VW fell DM 1.40 to DM 210.20 as its Audi subsidiary reported a difficult first quarter. Porsche shed DM 10 to DM 1,212.

In the chemicals sector, Bayer fell DM 1.30 to DM 212.20 despite the announcement of a 28.9 per cent rise in first-quarter pre-tax profit. BASF shed 50 pf to DM 203.40 and Hoechst 90 pf to DM 211.50.

In the electrical sector, Siemens was DM 2.50 lower at DM 540 and AEG fell 80 pf to DM 110.80. The high-technology sector was mixed with PKE DM 6 higher at DM 625, while Nixdorf fell DM 1.20 to close at DM 588.20, after partially recouping an opening DM 5 loss.

Bond prices firmed with some buyers encouraged by the prospect of currency gains as the dollar retreated. The Bundesbank sold a large DM 91.6m of paper after sales totalling just DM 29m on Monday.

Zurich continued firm, in active trading, with insurers and some banks leading the advance.

Swiss Re and Zurich Insurance both posted SwFr 100 gains to SwFr 10,900 and SwFr 24,900 on continued foreign demand. Among the banks, Baer Holdings also put on SwFr 100 to SwFr 7,575.

Leading financials were little changed but recently depressed Jacobs recovered SwFr 65 to SwFr 5,875.

Industrials were mixed, but with a firmer bias. Among engineering, Saurer added SwFr 1 to SwFr 249 following Monday's press conference on results. Fischer was SwFr 8 ahead at SwFr 788 but Brown Boveri was off SwFr 15 at SwFr 1,815.

TOKYO

**Overseas
omens cast
a shadow**

THE UNCERTAINTY overshadowing the U.S. economy and the outlook for stock prices on Wall Street drove many investors to the sidelines in Tokyo yesterday and dragged the market down, writes Shigeo Nishiwaki of Jiji Press.

Investors selectively bought shares which would benefit from the imminent deregulation of aviation and telecommunications, selling them for immediate gain.

The Nikkei-Dow market average fell back 38.95 to 12,506.30 on a volume of 279m shares, down sharply from 353m last Thursday. Losses outnumbered gains by 419 to 328 with 160 issues unchanged.

Many institutional investors stayed away from the market, concerned about the impact of the U.S. economic slowdown and lower U.S. corporate earnings. They were also waiting for news good enough to boost prices further as the market had by last weekend recouped 78 per cent of the losses recorded between the all-time high of April 3 and the low of April 18.

Foreign activity was also slack, with buy orders placed with the four leading securities houses totalling only 7.5m shares and sell orders 9.5m.

Among stocks to find some favour, Japan Air Lines added Y350 to Y7,100, KDD Y1,900 to Y32,200 and Toho Y1,100 to Y12,800. But the issues' attraction seemed to lie in the quick profits that speculators expected to make from their volatility.

Some incentive-backed issue were also bought selectively. Toyo Soda topped the active list with 11.3m shares on its move into the field of magnetic discs. The stock rose Y7 to Y394.

Deregulation-related issues were also actively traded. Tokai Corporation, ranking second on the active list with 10.41m shares, opened firm but fell back on late profit-taking to close at Y384 for a net loss of Y2. All Nippon Airways, third most active with 9.16m shares, gained Y13 to Y498.

Construction issues also drew strength from the approaching deregulation. Heiwa Real Estate climbed Y23 to Y900, Tokyu Construction Y24 to Y417 and Mitsubishi Estate Y3 to Y855.

Blue-chips were mixed. Pioneer rallied Y80 to Y2,180 after having dropped on forecasts of sharply lower profits for the period ended last March. But most other quality issues eased on small-lot selling. Sony slid Y20 to Y4,240 and TDK Y100 to Y5,400.

Most institutional investors shied away from the bond market. Fund managers at financial institutions and large corporations were awaiting the outcome of the auctions of \$20.5bn of U.S. Treasury securities to be held from yesterday to tomorrow. Trading was negligible with the yield on the benchmark 7.3 per cent government bond due in December 1993 remaining unchanged at 8.58 per cent.

KEY MARKET MONITORS

End Month Figures

FT-Actuaries All Share Index

Dow Jones Industrial Average

FT-Ordinary Share Index

Apr 1985 May 1985

Apr 1985 May 1985

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1. *Chlorophyll a* and *Chlorophyll b* were determined by the method of Arar and Collins (1971).

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TORONTO

TORONTO

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Div. Yld. E ID

LONDON

LONDON

Vickers _____ 294 +1
FALLS

Vickers _____ 294 +1
FALLS

roch	24	71	12	117 ₈	117 ₀	-
ar		279	31 ₂	34 ₈	31 ₂	
on B	.07	17	17	16 ₄	16 ₄	

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nT	126	17 ₂	17	17 ₂	+
Fd	80	5 ₂	5 ₄	5 ₁₆	..

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Fd	80	5 ₂	5 ₄	5 ₁₆	..

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COMMODITIES AND AGRICULTURE

Ivory Coast forecasts bumper cocoa crop

BY PETER BLACKBURN IN ABIDJAN

THE IVORY COAST expects a record cocoa crop of 500,000 tonnes this season, according to President Houphouët-Boigny. This would exceed the previous highest crop of 465,000 tonnes in 1981-82 and would be nearly 100,000 tonnes above last season's estimated crop.

President Houphouët-Boigny said that despite the country's economic crisis, cocoa farmers had managed to improve both quantity and quality of output.

Cocoa production — only 90,000 tonnes at independence in 1960 — had expanded, making the Ivory Coast the world's largest producer.

Traders estimate that the main crop which closed at the end of March amounted to "at least" 450,000 tonnes, making the Ivory Coast the world's largest producer.

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with regular rainfall. Cocoa trees have recovered strongly from the drought of two years ago.

In addition, trees planted after the mid-1970s cocoa boom have now reached maturity.

Despite the record crop Ivory Coast cocoa is still in demand mainly due to problems in shipping Nigerian cocoa.

The good weather has also resulted in a sharply improved forecast for the Ivorian coffee crop of 270,000 tonnes.

This is more than triple last season's disastrous drought-hit crop of only 85,000 tonnes.

Meanwhile, a new audit in one of the country's main coffee and cocoa exporters, Cogexim, is due to be presented to an African Union committee.

Cogexim was ordered by the

court on March 18 to repay debts of CFA 7bn (\$11.8m) to the country's Agricultural Development Bank.

However, this was less than one quarter of the amount claimed by the bank and the judgment was strongly criticised in official quarters.

Shortly afterwards Cogexim's managing director, Emmanuel Dioulo, fled to Brussels after his "voluntary immunity" was lifted.

But Mr Dioulo recently said from Amsterdam that he had confidence in Ivorian justice and would shortly return to Abidjan.

The Cogexim scandal has so far had little impact on coffee and cocoa markets, partly because supplies are plentiful this season and partly because the business methods of Cogexim, the only 100 per cent Ivorian owned exporter, were unique.

Demand for tea rises at London auction

By Our Commodities Editor

THE RECENT headline decline in tea prices slowed at the London auctions yesterday. Although the indicative price for medium quality tea fell 10p to 150p a kilo, low medium remained the same as last week at 115p.

The London Tea Auctions Association said there was improved demand for the 38,662 packages offered, including 6,600 in the offshore section.

Selected colombo Assams showed little change. Others lost 4p to 6p whilst plain sorts with poor leaf were neglected.

Bright Africans and good mediums were firm to dealer with a better enquiry.

The few brightest Ceylons sold readily at often dearer rates. Officers made a selective demand with frequent withdrawals. Offshore teas received a limited enquiry and were up to 10p easier where sold.

Farmers' viewpoint: by John Cherrington
Let the EEC's absurd farm policy collapse

EVEN IF this year's EEC farm price review is settled soon it will probably be no more than a stimulant for British critics of the Common Agricultural Policy into fresh demands for changes.

The overall aim is common to all, to cut the cost to the Community, that is the taxpayer, of farm support, while at the same time reducing prices to the consumer.

It is worth qualifying some of the criticisms. There is no doubt that the cost of financing the CAP is rising annually, as has the cost of food to the UK consumer. It is also the case that the subsidising of export surplus has caused much aggravation to exporters in other countries and to producers in countries hit by dumped EEC produce.

These countries have already been badly affected by the protectionism of the CAP, with its levies on food imports. It is true that other countries, notably the U.S., subsidise farmers, but not as far as can be ascertained, to the same extent.

Nearer home there has been

criticism by environmentalists of the dangers of modern farming, particularly arable, and a great deal of anger on the part of pig and poultry farmers about the imbalance caused by the support for cereals compared with the lack of assistance they receive.

To get reforms one needs the support of other member states. On balance they seem to be satisfied with what they have. Often the CAP reflects policies they had for years, and one hears very little criticism in Europe of the expense or absurdity of the present system. Britain, with its previous cheap food policy, was the odd man out in Europe.

This means that in the Council of Ministers any British demand for reform has little chance of acceptance, even if majority voting were instituted, it could be kept at bay without difficulty.

In this case Britain's only course would be to opt out of the CAP, together or leave the Community. This point is explored in two recent publica-

tions. Mr Richard Howarth in Farming for Farmers argues that it would be better to return farming to a free market where the only protection would be against dumping and to provide enough support to ensure basic food supplies.

Mr Phillip Oppenheim, MP, co-author of Biting the Hand that Feeds You, reaches roughly the same conclusion. He says that it is impossible to reform but he shies away from advocating leaving farming prey to world economic forces, and proposes instead a "standard farm quantity" to apply to cereals and possibly dairy farms. Briefly, it would impose a quota, although he does not call it that, based on yield per acre on a limited acreage.

According to him this would persuade the farmer to restrict his wheat output, say, to 2 tonnes an acre by saving on fertilisers or other inputs. The difficulty with this approach is that in some years there would be surplus wheat, which the farmer could presumably sell in a free market — creating a

two-tier wheat price, as the farmer could not be expected to throw it away.

Mr Oppenheim does make a sensible suggestion that the sugar quota be reduced to Community consumption, instead of being dumped on the overloaded world market.

For my part I doubt if there is any chance of agreement on reform which could bring about a reduction in either surpluses or cost. The CAP is best left to collapse from the weight of its own absurdities. The financial strains accompanying the accession of Spain and Portugal will bring that day nearer and farming in Europe will then return to the control of the only bodies capable of managing it, national governments, spending their own money inside a common tariff barrier.

Farming for Farmers, Paperback No 20, 44 Biting the Hand that Feeds You, Phillip Oppenheim and John Cherrington, Industrial Strategy Reports, 11 Kings Road, London, SW3, 66.40.

Scarcity of copper increases

BY JOHN EDWARDS, COMMODITIES EDITOR

THE CASH price of higher grade copper surged further ahead on the London Metal Exchange yesterday as the "squeeze" on nearby supplies tightened. The cash price closed 561.50 up to £13.30 a tonne, moving to a premium of £11.50 over the three months quotation, which gained £14.50 to £12,275.00.

Copper stocks in the LME warehouses fell again by 4,400 tonnes to 62,800 tonnes, the lowest level for 11 years. There was some surprise that the

premium cash prices so far have failed to attract sufficient extra supplies to reverse the downward trend in warehouse stocks. Indeed at the moment there is little relief in sight with the majority of the stocks reportedly held by reluctant sellers.

However, the market as a whole continues to be held back by constant selling pressure from speculators in New York, and the daily fluctuations in the dollar/sterling parity, rather discouraging trade participation.

The fall, and subsequent recovery, of sterling was the main influence in other metal markets yesterday. Tin, however, held steady encouraged by a rally in the Kuala Lumpur market over the weekend to M\$28 a kilo.

market, min 99.99 per cent, \$ per lb, tonne lots in warehouse, 5,304.70.

CADMIUM: European free market, min 99.99 per cent, \$ per lb, in warehouse, ingots, 0.84-0.94, stocks, 0.88-0.94.

COBALT: European free market, min 99.99 per cent, \$ per lb, in warehouse, 11.45-11.60.

MERCURY: European free market, min 99.99 per cent, \$ per lb, in warehouse, 225-235.

MOLYBDENUM: European free market, drummed molybdenic oxide, \$ per lb Mo, in warehouse, 4.00-4.30.

SELENIUM: European free market, min 99.99 per cent, \$ per lb, in warehouse, 7.30-7.80.

TUNGSTEN ORE: European free market, standard min 65 per cent, \$ per tonne unit WO, cif, 66-72.

Vanadium: European free market, min 98 per cent V O, other sources, \$ per lb V O, cif, 2.34-2.40.

URANIUM: Nuxeo exchange value, \$ per lb V O, 15.00.

Seeds of doubt on Soviet harvest

BY OUR MOSCOW CORRESPONDENT

SOVIET FARMERS have raised the pace of spring grain sowing but western agricultural experts said yesterday the work was still drastically behind.

In a rare burst of activity, Soviet farm workers took to the fields in great numbers, increasing the overall sown area by 13.4m hectares to 32.6m hectares before taking extended May Day and Victory Day holidays.

Spring grains were sown on 17.4m hectares by last Monday, a notable increase of 6.8m on the week before, but still not dynamic enough.

No figures were given last week for the same period, but the grain area sown is now just half that of late April 1983 and less than in 1981 when progress was judged to be exceedingly slow.

The experts, who chart progress week by week, say Soviet farmers have to reach a tempo which would ensure a higher grain crop than the previous string of bad harvests.

The west estimated last year's crop at 170m tonnes, 70m below target.

This year's planned grain crop is 245m tonnes, a figure which the experts say is clearly out of reach, especially when put alongside estimated grain imports. The International Wheat Council sees 53m tonnes being imported in the year to June 30.

MR VIKTOR NIKONOV has left his post as agriculture minister for the Russian Federation, the largest of the Soviet Union's republics, to become one of the 10 powerful central committee secretaries.

There seems little doubt that Mr Nikonov has been chosen to take on Mr Mikhail Gorbachev's former job as party overseer of the agricultural sector. Mr Nikonov had close links with Mr Gorbachev when they both worked in southern Russia.

Although workers clearly put on a spurt, making use of drier weather and slightly more manageable fields last week, they would now ease off for the holidays, the experts said.

A sudden spate of rain storms and colder weather are likely to hamper Soviet farmers when they surface from the festivities. However, Soviet newspaper continue to point the finger more at technical difficulties than the weather, once a perennial and usually self-righteous scapegoat.

Pravda yesterday urged tractor drivers to conserve fuel. In central Asia, farms had stocks of diesel to last just five days, it said. Other newspapers lamented the lack of working machinery, fertilisers and spare parts.

And as the spring sowing season progresses with little gains from newly-employed inexperienced methods, newspapers have begun to drop references to the scheme, which is aimed at increasing grain production.

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Sugar falls to 15-year low

BY OUR COMMODITIES EDITOR

WORLD SUGAR prices dropped to the lowest level for 15 years on the London terminal market yesterday. The London price for white sugar fell by \$5.3 to \$86 (£71.50) a tonne.

The fall followed the substantial decline in New York over the weekend. In early dealings the July position in the futures market traded below 30 cents a pound. There has been continuous selling by speculators, disillusioned by the build up of surplus stocks and "bearish" chart forecasts.

Brussels, yesterday, the EEC Commission at its weekly selling tender authorised the export of 37,000 tonnes of white sugar — 5,000 tonnes from the old series (up to end June delivery) with a maximum rebate of 44.153 units.

Exports of 15,000 tonnes of raw sugar with a 40,610 units subsidy, was also authorised

LONDON MARKETS

BASE METALS

LME prices supplied by Amalgamated Metal Trading

ALUMINIUM

	Unofficial	Official	High/Low
Cash	586.75	586.75	586.75
3 months	586.75	586.75	586.75
Official closing (am):	Cash 586.75	586.75	586.75
(12:30-3), three months 586.75	586.75	586.75	586.75
Settlement 586.75	586.75	586.75	586.75
Final Karb close: 586.75	586.75	586.75	586.75
Turnover: 34,276 tonnes			

COPPER

Higher grade (unofficial) + or -

	Unofficial	Official	High/Low
Cash	1,255.00	1,255.00	1,255.00
3 months	1,255.00	1,255.00	1,255.00
Official closing (am):	Cash 1,255.00	1,255.00	1,255.00
(12:30-3), three months 1,255.00	1,255.00	1,255.00	1,255.00
Settlement 1,255.00	1,255.00	1,255.00	1,255.00
Final Karb close: 1,255.00	1,255.00	1,255.00	1,255.00
Turnover: 1,255.00 tonnes			

LEAD

Official closing (am): Cash 456.75 (457-5), three months 456.75 (457-5), settlement 456.75 (457-5), Final Karb close: 456.75 (457-5), Turnover: 2,236 tonnes

NICKEL

Official closing (am): Cash 456.75 (457-5), three months 456.75 (457-5), settlement 456.75 (457-5), Final Karb close: 456.75 (457-5), Turnover: 2,236 tonnes

TIN

Official closing (am): Cash 960.5 (960-5), three months 960.5 (960-5), settlement 960.5 (960-5), Final Karb close: 960.5 (960-5), Turnover: 1,255.00 tonnes

ZINC

Official closing (am): Cash 960.5 (960-5), three months 960.5 (960-5), settlement 960.5 (960-5), Final Karb close: 960.5 (960-5), Turnover: 1,255.00 tonnes

MAIN PRICE CHANGES

May 7 + or - Month 1985 + or - Month 1986

	May 7	+ or -	Month 1985	+ or -	Month 1986
Aluminium	£1100	+	£1100	+	£1100
Cash	586.75	+	586.75	+	586.75
3 months	586.75	+	586.75	+	586.75
Official closing (am):	Cash 586.75	+	586.75	+	586.75
(12:30-3), three months 586.75	586.75	+	586.75	+	586.75
Settlement 586.75	586.75	+	586.75	+	586.75
Final Karb close: 586.75	586.75	+	586.75	+	586.75
Turnover: 34,276 tonnes					

GOLD

Gold rose 5 1/4 to \$314-314 1/4 on the London bullion market yesterday, to close at the highest level of the day. It opened at the day's low of \$309-3/4, then rose to \$313 1/4 in the morning and \$314 1/4 in the afternoon. The metal drifted higher in quiet trading, and a general lack of investor interest. Movements were almost entirely due to the variations of the dollar/sterling exchange.

SILVER

Silver was fired 0.48p an ounce higher for spot delivery on the London bullion market yesterday at \$508.10p. U.S. cent settlements of the future levels were: spot \$14.50, down 1.50; three months \$507.70, down 1.50; six months \$507.70, down 1.50; 12-month \$507.70, down 1.50. The metal opened at \$507.70 (set 4300) and closed at \$508.10 (set 4300).

SUGAR

Official closing (am): Cash 456.75 (457-5), three months 456.75 (457-5), settlement 456.75 (457-5), Final Karb close: 456.75 (457-5), Turnover: 2,236 tonnes

COFFEE

Official closing (am): Cash 960.5 (960-5), three months 960.5 (960-5), settlement 960.5 (960-5), Final Karb close: 960.5 (960-5), Turnover: 1,255.00 tonnes

WHEAT

Official closing (am): Cash 960.5 (960-5), three months 960.5 (960-5), settlement 960.5 (960-5), Final Karb close: 960.5 (960-5), Turnover: 1,255.00 tonnes

RUBBER

Official closing (am): Cash 960.5 (960-5), three months 960.5 (960-5), settlement 960.5 (960-5), Final Karb close: 960.5 (960-5), Turnover: 1,255.00 tonnes

COTTON

Official closing (am): Cash 960.5 (960-5), three months 960.5 (960-5), settlement 960.5 (960-5), Final Karb close: 960.5 (960-5), Turnover: 1,255.00 tonnes

INDICES

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CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar falls in nervous trade

The dollar fell sharply in nervous foreign exchange trading yesterday. It began on a firm note, rising above DM 3.24 in early trading, but then plunging quickly to around DM 3.15, before the central bank was mounting an attack on the currency. A large selling order came into the market, but despite suggestions that the Bundesbank was behind the move, the dollar continued to fall. The Bank of England was also intervening, the origin of the sale was believed to be the Far East.

Comments by Mr. Preston, vice-chairman of the Federal Reserve Board, suggested that U.S. economic growth this year may not live up to market expectations, also depressed the U.S. currency, while the adding of reserves to the New York banking system by the Fed, when Federal funds were below 8 per cent, also contributed to the decline.

The dollar fell to DM 3.1655 from DM 3.2400 in New York on Friday, to FF 9.85 from FF 9.8575 in London, to Sfr 2.0900 from Sfr 2.1000 in Zurich, and to £1.2175 from £1.2185 in London, and to ¥252.85 from ¥253.65 in Tokyo.

On Bank of England figures the dollar's index fell to 149.8 from 149.5.

STERLING — Trading range against the dollar in 1985 is 1.2940 to 1.6525. April average 1.2414. Exchange rate index fell 0.4 to 77.2, but rose fairly steadily during the day from a low of 76.2 to 77.2. The first calculation of 76.2 was the lowest of the day, with the index touching its peak of 77.3 at 3 p.m.

Sterling continued to weaken in very early trading after its slump in New York on Monday, but then recovered sharply to close around its best level of the day against the dollar. It gained 34 cents against the previous New York close to £1.2175-1.2185, and also rose 1 cent from Friday's 1.2175-1.2185.

The D-mark rose sharply against the dollar in volatile trading. At the Frankfurt close the U.S. currency had fallen to DM 3.1510 from DM 3.2350 on Monday. Most of the movement came in the morning, when the dollar first tested a high of DM 3.2430, and then slumped to DM 3.18, before settling ahead of the fixing of around DM 3.1950.

Suspicious that the German Bundesbank may have been responsible for the sudden drop in the dollar's value, dealers bid the dollar up slightly at the Frankfurt fixing, to see if the central bank would meet the demand of around \$30m, but the Bundesbank did not intervene as the dollar was fixed DM 3.1960, compared with DM 3.2400 on Monday.

The dollar was probably low on dollars and simply the threat of intervention may have caused the sudden fall, without any real nudge from the authorities.

FINANCIAL FUTURES

Gilts weak

Sterling denominated interest rate contracts fell sharply on the London International Financial Futures Exchange yesterday afternoon, to close at or near the day's lows. The very sharp rise of £2.6bn in bank lending for the month to mid-April was about double most estimates, while the increase of 21.3 per cent in sterling M3 money supply for the same period, compared with expectations in the region of 1.1 per cent.

This apparent setback to any hopes of lower London interest rates led to falls in both the gilt and short sterling contracts. June gilts opened at 106-04 and after touching a peak of 106-12, finished at the day's low of 105-04 against 106-10 on Friday.

The immediate reaction to the money supply news was to wipe nearly 1 point off prices.

Three-month sterling for June delivery opened at 87.65, and closed just above the day's low of 87.31 compared with 87.81 on Friday.

Eurodollar and U.S. Treasury bond futures were stronger, however, improving on hopes that last night's three-year out auction would be successful, and also gaining support from the low level of Federal funds in New York. June Eurodollars closed at the day's high of 91.45 compared with 91.34 on Friday, and June Treasury bonds closed at 106-12, against 106-04 on Friday, and 106-12 on Friday.

EMS EUROPEAN CURRENCY UNIT RATES

Currency	Unit	% change from central rate	% change from previous day	Divergence limit %
Belgian Franc	40.3396	+0.05	+0.10	-1.50
Dutch Guilder	3.7603	+0.02	+0.05	-1.50
French Franc	6.5596	+0.01	+0.02	-1.50
German Mark	2.3636	+0.01	+0.02	-1.50
Italian Lira	1.9360	+0.01	+0.02	-1.50
Spanish Peseta	166.638	+0.01	+0.02	-1.50
Portuguese Escudo	200.482	+0.01	+0.02	-1.50
Irish Punt	7.8756	+0.01	+0.02	-1.50
Greek Drachma	340.750	+0.01	+0.02	-1.50
Swedish Krona	10.4656	+0.01	+0.02	-1.50
Norwegian Krone	4.7556	+0.01	+0.02	-1.50
Finland Markka	5.9456	+0.01	+0.02	-1.50
Austrian Schilling	13.7603	+0.01	+0.02	-1.50
Swiss Franc	2.0048	+0.01	+0.02	-1.50

DOWN AGAINST POUND				DOLLAR SPOT—H			
One month	% Three months	% p.a.	May 7	Day's spread	Close		
50-0.47c pm	4.78 1.31-1.25pc	4.22	UK ¹	1.1759-1.2200	1.22		
50-0.47c pm	3.25 1.22-1.10pc	2.77	Ireland ²	0.9850-0.9915	0.98		
50-0.47c pm	1.21-0.65pc	0.77	Canada	1.3705-1.3835	1.38		
50-0.47c pm	4.03 72-63pc	2.40	Nethld.	3.5740-3.6030	3.55		
50-0.47c pm	1.11-1.10pc	0.33	Sw.	63.50-60.10	63.50		
50-0.47c pm	1.12-0.65pc	0.77	Denmark	1.0850-1.1055	1.09		
50-0.47c pm	7.53 61-50pc	6.50	V. Ger.	3.1200-3.2430	3.10		
50-0.47c pm	-10.04 0.05-11.50pc	-10.04	Portugal	181-186	181		
50-0.47c pm	1.12-0.65pc	0.77	Spain	177-179	177		
50-0.47c pm	0.73 0.20-0.20pc	-1.02	Sweden	20.40-20.60	20.40		
50-0.47c pm	-0.54 -1-10c	-0.54	Norway	6.07-6.27	6.07		
50-0.47c pm	1.12-0.65pc	0.77	France	4.04-4.28	4.04		
50-0.47c pm	-1.26 3-2pc	-1.26	Switzerland	22.20-22.40	22.20		
50-0.47c pm	7.00 4.36-4.70pc	6.38	Japan	222.70-224.45	222.70		
50-0.47c pm	6.80 4.27-4.50pc	5.87	Austria	22.20-22.40	22.20		
50-0.47c pm	7.53 61-50pc	7.53	Switz.	22.20-22.40	22.20		
Financials: Financial from 71.50-77.50, 12-month 31.00-2.55pc							

FINANCIAL TIMES SURVEY

WESTERN AUSTRALIA

With numerous big resource projects planned or underway, events are on the move in the frontier State of Western Australia, which is courting China, Japan, Korea, and other key customers in Asia and the Western Pacific. Contracts for the massive export phase of the A\$11bn-plus North-West Shelf natural gas project, off Dampier, are about to be signed.

There are also big developments afoot in iron ore, gold, oil, aluminium and diamonds. In its first two years, Premier Brian Burke's State Labor Government has done much to bolster confidence.

No longer a well-kept secret

COVERING almost a million square miles—more than ten times the size of Britain—Western Australia is part myth, part continent, and part frontier: an enormous terrain, much of it desert, that is studded with riches. It used to be called Australia's best-kept secret.

Not any longer, now that its resource wealth is being seriously tapped.

Give or take a bit, WA accounts for a third of Australia's area, a tenth of its population, nearly 16 per cent of its farm production (including a third of its wheat), a fifth of its mine production, and a fifth or more of all exports.

Its mineral resource wealth is huge—iron ore, aluminium, nickel, oil, gas, coal, gold, salt, diamonds, and mineral sands—and its current mood, following a quickening of negotiations with China, Japan, Korea, and other key customers, one of definite optimism.

Moreover, Western Australia is currently in the hands of a middle-of-the-road state Labor Government, presided over by premier Brian Burke, 38, that has worked hard over its first two years to win private sector confidence.

As a result, its standing with a broad range of business, industrial, and entrepreneurial interests is far higher than the

also seeking to diversify the state's economic base with emphasis on tourism, high technology, and small business.

"Resource development looks highly promising, with firming markets for many of our minerals, including iron ore and nickel."

He adds: "The social and legal reform programme of the Government will demonstrate a sense of moderation: social progress at a steady pace."

For diversification, the state is already gearing up for the 1986-87 defence of the Americas Cup, yachting's blue ribbon, off Fremantle, near Perth, which is likely to draw challenges and tourists to Western Australia in great numbers, and is serving as a catalyst for tourist-related development worth more than A\$1.5bn (\$810m).

Cup organisers say they expect between 12 and 16 foreign challengers, and between four and six world-beat defenders, whose combined spending, aided by sponsors, is unlikely to be less than A\$200m.

Easily the biggest of the resource projects currently on the go is the A\$11.2bn North-

West Shelf natural gas venture off Dampier, Australia's biggest energy project, in which the remaining partners, following the takeover of Woodside Petroleum by Broken Hill Proprietary (BHP) and Shell Australia, are BHP, Shell, Chevron, BP, and Mitsui (Mitsui and Mitsubishi of Japan).

The first domestic gas from the North-West Shelf flowed last August. Whatever reservations may be held about the pricing policy adopted by the state government, it seems likely, as Mr Burke says, that North-West Shelf gas will eventually help transform WA's economy and industry.

In any case, contracts for the project's A\$8.5bn liquefied natural gas export phase are expected to be signed by a group of Japanese utilities any day now, signalling a jobs and construction boom.

Another big project which the Burke Government says will definitely come to pass is a A\$750m aluminium smelter near Kemerton, north Bunbury. It has had its share of troubles.

The WA Government is now considering taking a 30 per cent stake in the smelter (against nil previously), along

side Reynolds Metals, Griffin Coal, and Korean interests (yet to be finalised).

The State Opposition leader, Mr Bill Hassell, has vigorously attacked the smelter decision as "nationalisation by default" — as he has a range of moves, including establishment of the Western Australian Development Corporation (WADC), for WAIDC interests include the Western Australian Diamond Trust, and a joint venture with Industrial Bank of Japan, which is establishing a new A\$100m bank based in Perth.

The WADC chairman is Mr John Horgan, chief executive of Metro Industries, who heads a high-powered board.

However, Mr Burke insists it is not the Government's intention to foster hot-house industries, which depend on continued Government support for their survival, and maintains that the state Energy Commission will not increase domestic or commercial electricity tariffs because of the smelter. He also argues that it is important that Australian ownership be maximised.

Of equal significance is a current joint feasibility study between Hamersley Holdings

and the Chinese Government for a new A\$160m iron ore mine at Channar, near Paraburdoo, in the Pilbara region, which was recently visited by Mr Hawke accompanied by Mr Hu Yaobang, general secretary of the Chinese Communist Party.

New projects

Other resource projects on which work is well underway, or due to start shortly, include the Harriet oilfield (where a seven-company consortium is led by Bond Corporation), a clutch of new goldmines, several mineral sands projects and the second stage of the Argyle diamond mine. Located in the Kimberley area, Argyle will have a significant impact on the world diamond market when mining of its AK1 pipe starts next year at a production rate of 25m carats per annum. When full out, Argyle will contribute about 30 per cent of world production of natural diamonds.

An important strand to current industrial policy is WA's push to secure the assembly phase of the Royal Australian Navy's A\$1.5bn submarine replacement programme. The

Minister for Industrial Development, Mr Mal Bryce, says that over the years, Australia's military resources have become concentrated in the continent's south-east corner.

"Australia has a vast and virtually unprotected western coastline adjacent to vast offshore and on-shore mineral resources. Consequently, we have pressed the federal Government for increased military presence in Western Australia, and there are welcome signs that Canberra is responding to our case," he says.

Apart from defence, other industrial priorities include electronics and ship-building, as well as modernisation of existing facilities for metal fabricating, food processing, chemicals, furniture, construction, and light engineering.

In Western Australia, businessmen are quick to tell you (as many do in Queensland) that they feel closer to south-east Asia than to the rest of Australia, and indeed they are.

Very early in the history of WA, the men who dreamed of tapping Asia's wealth were soon confronted with a struggle for survival. As historian, Manning

IN THIS SURVEY

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● This survey was written by Michael Thompson-Noel, Sydney Correspondent, recently in Western Australia, and by John McIlwraith in Perth.



Perth, the State capital and, inset, Brian Burke, the State Premier

Clark describes it: "In 1846 the despairing settlers begged the British Government to make and declare this colony a penal settlement upon an extensive scale. So another society that had been conceived on the grand scale of putting a part of Australia into a world setting, connecting it with the civilisations of Europe and Asia, was metamorphosed by a barren land and human contrivance into a society concerned with more elementary problems of food and shelter ..."

The pioneer spirit that persists today can have comic results. In the run-up to the WA state election in February 1983, Mr Ray O'Connor, then premier, told the former Australian Prime Minister, Mr Malcolm Fraser — a fellow Liberal — to "keep out" of Western Australia during the WA campaign.

Mr O'Connor lost. So did Mr Fraser. Mr Burke won. So did Mr Hawke. Although quick to speak his mind when Canberra displeases him, Mr Burke says he enjoys excellent relations with the current federal Government. One day he may even lend it submarines.



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WESTERN AUSTRALIA 2

Economy

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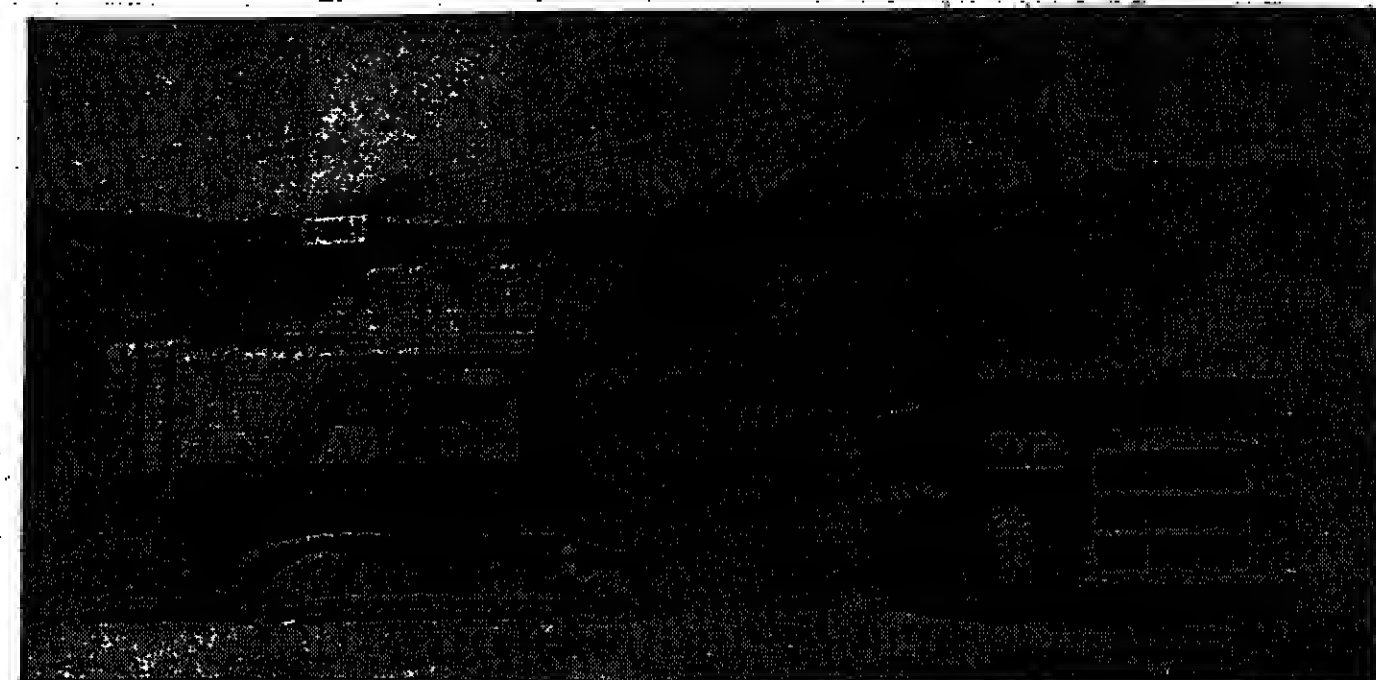
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Recovery, growth, and substantial new investment. Those are three of the key aims of premier Brian Burke. However, the State Opposition parties are critical of what they see as interventionism and intrusion into business via Government-established organisations, such as the WA Development Corporation.



The State has vast mineral resources. Above: shovels load ore into giant haulpack trucks in the Pilbara mineral-rich area in the north of Western Australia.

In pursuit of recovery

BY ITS own lights, Mr Brian Burke's State Labor Government in Western Australia has made significant progress over its first two years in pursuing three key aims. These have been to encourage growth and bolster the economy; achieve greater efficiency in Government operations; and pursue what Mr Burke—who is both State premier and treasurer—calls a moderate and cautious programme of legal and social reform.

There are still some bleak spots, including continuing difficulties in the engineering industry, which to date has enjoyed no real benefits from mining's partial recovery, plus the worryingly low real rates of return in agriculture.

Above all, there are problems with unemployment, including the level of youth unemployment, described by Mr Burke as being the most traumatic economic and social problem facing Western Australia.

In addition, the State as well as the Federal Government is grappling with the serious conflict caused by the need to restrain taxes and charges and the rising demand for costly welfare services.

The premier says that pursuit of recovery and growth has been by far the most consuming of the demands made on his Government, but says that the effort is paying off with substantial new investment underway, committed, or at the final feasibility stage.

Employment is up, and unemployment down. Between February 1983 and March 1985, total employment rose by 7.7 per cent to 615,100, while unemployment fell from 66,700 (10.9 per cent of the workforce) to 60,400 (8.9 per cent).

Underpinning this, in part, was continued recovery in minerals and energy, the total value of whose production in Western Australia in 1983-84 rose by 7.4 per cent to \$A3.8bn (\$2bn), the rise being largely accounted for by increased output of iron ore (\$A1.6bn), alumina (\$A797m), and diamonds (\$A61m, but due to rise sharply).

At the same time, the value of Western Australia's farm production, 1983-84 fell by 11.1 per cent to \$A1.95bn following a record year in 1982-83. The fall was mostly attributed to a decline in both the quantity and price of wheat.

At the time of the 1984-85 WA budget—only the second state Labor budget in a decade—last October, Mr Burke said the major factors in a changed budgetary climate had been the strong upturn in the State and national economies, and the time and effort devoted to "restoring stability in the state's finances."

There had been a remarkable turnaround in the WA economy, he said: profits had improved, interest rates had generally fallen, inflation had eased, growth had been strong, housing was buoyant, and confidence was returning.

Among the highlights of the budget were a business and employment stimulation programme costing \$A48.6m in a full year, a \$A12m high technology programme, an increase of 50 per cent in funds for the Department of Industrial Development, an increase of 44 per cent for the Small Business Development Corporation, and an 81 per cent boost for tourism.

Overall, the capital works programme unveiled totalled \$A1.2bn (+63 per cent), after leaving aside the State Energy Commission's (SEC's) programme, now much reduced after completion of the Dampier-Wagerup gas pipeline. Nevertheless, the SEC still has a fair workload, including significant outlays on integration of the Pilbara power supply, the Eastern Goldfields transmission line, and Stage D of the Muja Power Station.

Overall, Mr Burke said that WA's budgetary revenue in 1984-1985 was expected to grow by 6.8 per cent to \$A2.94bn and expenditure likewise.

"Despite the introduction of substantial tax cuts and the holding down of charges, the accounts are in balance," says the Premier, adding that he believes WA is "poised for a new surge of economic growth

private enterprise, whereas the reality is that his Government is fully committed to interventionism and regulation.

"It's all about image," says Mr Hassell. "In fact, Burke is the captive of the left-wing unions. What he has done—and he has done it very subtly—is put in place a socialist apparatus."

Last month, Mr Hassell said there was no room for a continuation of Government intrusion into business via the growing number of business corporations established by the Burke Government, such as the WADC, the WA Diamond Trust, WA Government Holdings, Exim Corporation, and so on.

If the WA business community was not aware of exactly what Mr Burke's Government was up to, says Mr Hassell, "then it must be made aware before the rampant socialist beast breaks into a canter."

Last November, the WA Liberals produced their own policy options paper on the WA economy, and employment, which listed 46 main recommendations.

Among them—in no particular order—were: voluntary employment contracts in small business; a more flexible working week; permanent part-time work; a review of tariff disadvantages suffered by WA;

international charter flights to WA, plus a direct air link between WA and Japan.

Other recommendations include an upgraded Indian-Pacific rail passenger service, possibly with private sector involvement; flexible working hours in the tourist and hospitality industries; reform of the existing industrial relations system; establishment of a one-stop shop for Government approvals; impact studies on all new legislation; voluntary trades unionism.

Further recommendations are payroll tax rebates or tax holidays for a specified period when a firm takes on new employees; a constant review of the Mining Act and its regulations; creation of an energy planning body, and special efforts to maintain a stable rural workforce.

Although this Burke Government has worked hard to forge good relations with business, it is clear that in the run-up to the next State election it will be hurried unmercifully by Mr Hassell and his Liberals, who have recently gained ground in the polls. Comparisons with the Hawke Labor Government in Canberra may be facile, but from now on Mr Burke and his Ministers will have to run hard and tread softly.

Premier's 17-day visit to Europe

MR BRIAN BURKE, the 38-year-old Premier of Western Australia, is currently engaged on a 17-day visit to Europe during which he will hold discussions with senior government representatives, industrialists and bankers in four countries.

The visit, which lasts until May 22, will take Mr Burke to the UK, Italy, Belgium and Norway, and he will be accompanied by Mr John Morgan, chairman of the Western Australian Development Corporation, and Mr Bruce Eeger, a director general of the Department of the Premier and the Cabinet.

Mr Burke, who has been leader of the State Parliamentary Labor Party since 1981, led the Australian Labor Party to one of the most decisive political victories in the state's history in February, 1983.

The visit stems initially from an invitation from the Norwegian Government.

Dybvig Industri AS, a Norwegian company, is establishing a joint venture with Western Australian Industries to build a \$5m resin plant near Bunbury. The possibility of further business and trade links with Norwegian interests will be explored during the Premier's stay in Oslo.

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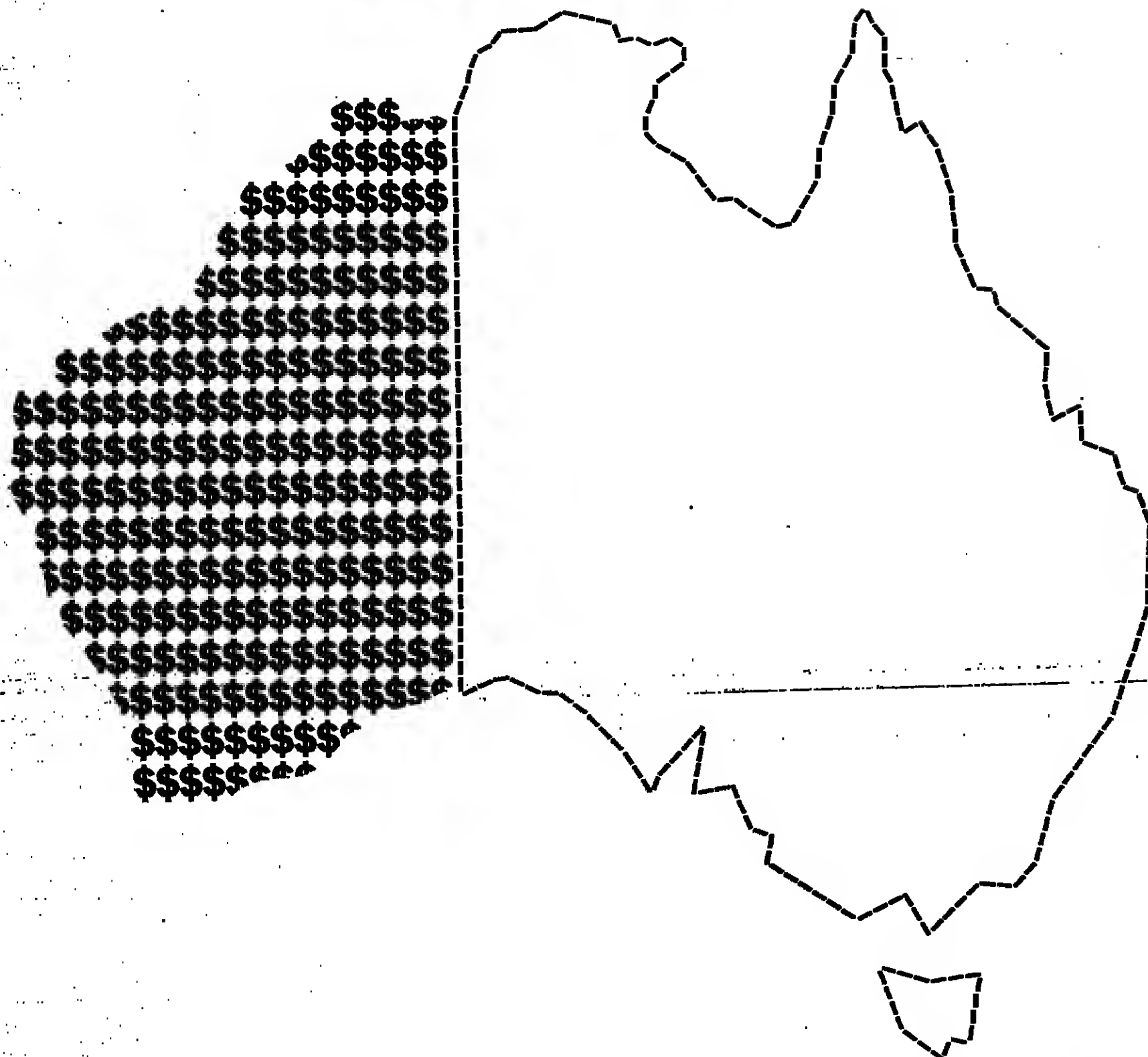
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Investors seeking to establish industrial ventures in Western Australia may be surprised to learn the best advice and support is free.

It comes from the Western Australian Government's new Venture Task Force—a highly specialised arm of the Department of Industrial Development.

Testing the Waters

The Venture Task Force offers in appropriate cases, to make a preliminary study of the potential for new industrial investment in Western Australia. Should further studies be required the Venture Task Force will recommend private consultants and, prepare an independent overview for the prospective investor.

Avoiding Delays

To minimise delay in negotiations and expedite formal agreements the Venture Task Force will ensure tight, smooth co-ordination of infrastructure agencies,

State and Federal Governments, finance organisations, private companies and potential joint venturers.

As a "one stop shop" the Venture Task Force will also "fast-track" investment inquiries through the Government and private sector network.

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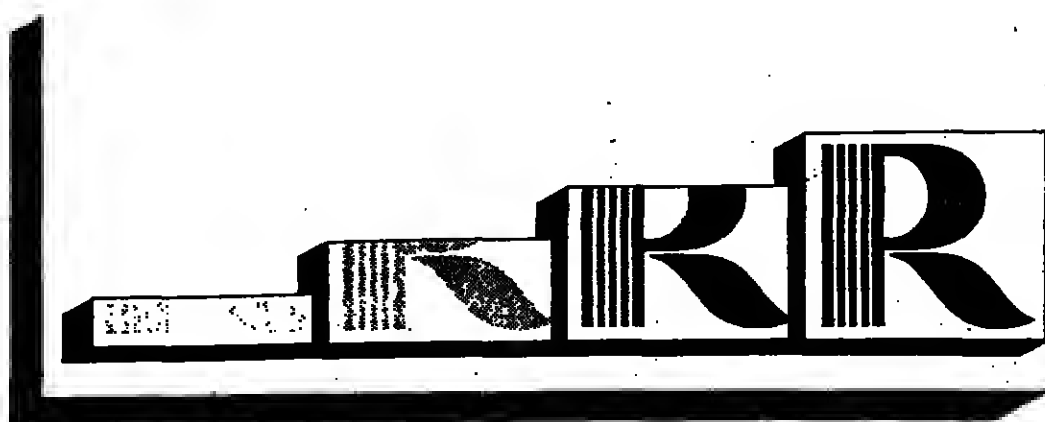
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WESTERN AUSTRALIA 4

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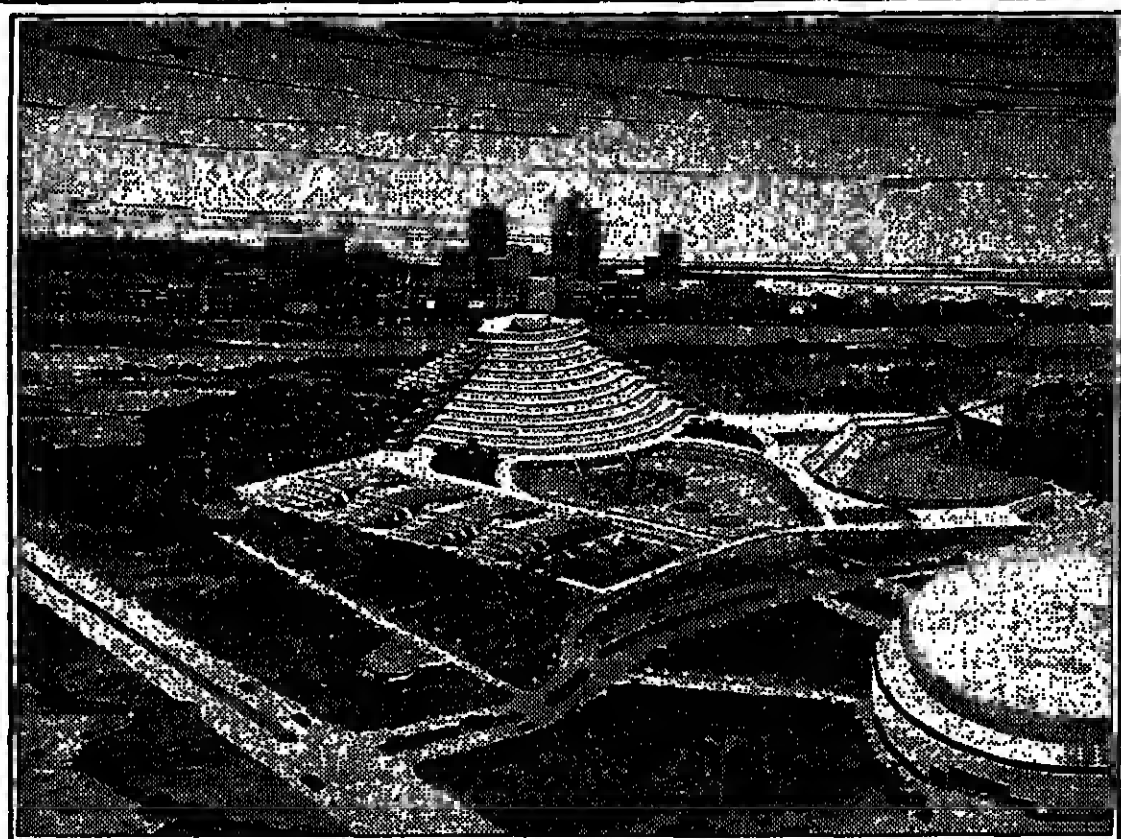
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THE big development and expansion plans for the State's resources have created increasing confidence. Gold production has doubled in a few years and many companies are actively looking for more.

Diamonds are expected to begin flowing from the huge Argyle project next year. And new iron ore projects, with China as a prospective customer, indicate an end to a long recession in this industry.

The prospect is that modern management and extraction techniques will give the entire sector a new lease of life.



Gold drilling rig at Bardoc, north of Kalgoorlie. Such rigs have proved the potential of many gold prospects in the State.

Plans to double output

GOLD, which launched the West Australian economy nearly a century ago, provided a buffer against the recent slump in commodities.

Only gold showed any sign of spectacular growth among the metals mined in Western Australia during this time.

Plans for expansion are expected to double the State's gold output, which contributes about 80 per cent of Australia's total production.

A few years ago the State mined less than 500,000 ounces a year. The figure has since doubled and is expected to reach 2m ounces in the next couple of years.

The boom has been particularly beneficial to remote areas, and to mining consultants and engineering firms which would have had a lean time, during the recession.

It is estimated that 150 companies in Western Australia are looking for gold, and at least a proportion of these are likely to launch new ventures in the next year or two.

About 20 mines of reasonable size have been commissioned or are planned and they range from those producing only a few thousand ounces a year to some which will add between 5 per cent and 10 per cent to Australia's gold production.

There have been some surprises. One is the discovery of a major ore body, only two hours' drive from Perth on permit areas which were taken out for the State's vast alumina industry.

The Boddington gold pros-

Gold

JOHN McILWRAITH

pect, being planned by the partners in the Worsley alumina project, including Shell and BHP, could be one of Australia's biggest mines.

Another intriguing prospect is not far away in the attractive farming area of Donnybrook, where BHP and several other companies are examining a new type of gold geology for the State which could be a big producer in the future.

Such ventures in lush and heavily timbered hills are far removed from the traditional Australian gold landscape of semi-desert and red dust.

Most of the discoveries made in Western Australia recently have been extensions of mineralisation first found 50 or even 80 years ago, and which are made economic again by modern mining and extraction techniques.

The recent weakness of the Australian dollar has made the industry even more attractive and there has been a sharp rise in gold share prices. At today's prices, usually marginal gold ventures would be

profitable, but it would be hazardous to proceed with them in an industry where the market is so volatile.

There is a wide safety margin, however, for most of the new open-cut projects that are being launched in Western Australia.

They have a break-even point of between \$A250 and \$A300 an ounce, and current prices in Australian dollars are above \$450.

This means that an open-cut project with grade of between six and seven grams per tonne (about a fifth of an ounce) is highly profitable, for each tonne of material mined will yield at least \$A100.

Mining and financial costs are unlikely to be more than half this figure.

High costs

Where mining extraction costs are particularly low, such as in alluvial deposits, miners are making money with grades of even less than one gram per tonne—or one part per million.

The high cost of establishing deep mines has meant that little of this type of development has taken place in recent years.

Established underground mines at Kalgoorlie have been expanded, and they have a long life; but do require a higher break-even point in gold prices. For companies such as Western Mining Corporation, the gold boom was indeed welcome

as its traditional money earner, nickel, faltered.

Weak nickel prices meant that at one stage the WMC mine at Kambalda, one of the world's most efficient, was losing money. It was only an associated gold mining operation there which provided a strong positive cash flow and WMC's other gold interests throughout the State were also highly successful.

Gold's recovery has meant that the city of Kalgoorlie, one of Australia's more durable gold-mining centres, has enjoyed a prosperity not seen for many years.

A boom in building and investment has given the old town a fresh face, without robbing it of its unique frontier-town atmosphere.

A number of smaller gold towns, many of them almost abandoned before the recent resurgence, have enjoyed renewed life and small mines are springing up around them.

Despite the rapid increase in production, Western Australia is hardly likely to regain its dominant position as a world producer.

Australia's expanded production still puts it a long way behind Canada and the U.S., which, in turn, are modest producers compared with South Africa and the Soviet Union.

Even so, its contribution to Western Australia's economy in the past three years has been considerable, and there is every sign that it will continue at least in the next year or two.

Vast project in remote area

THE FIRST diamonds will flow from the biggest mine in the world by early next year.

The Argyle project has suffered several problems over the past two years: first, tortuous negotiations with the West Australian Government, then, this year, a jurisdictional dispute involving two unions.

None of this detracts, however, from the great potential of the AKI pipe, which will produce 25m carats of diamonds a year from about 3m tonnes of material.

It represents an increase of 40 per cent over current world production.

The vast size of the project and its remoteness has provided great challenges for the group of companies sponsoring the venture.

The Kimberley region, where the pipe was found, is almost as remote as the moon, even for Australians. It is more than two hours by jet aircraft from the state capital, Perth, and the region's population of a few thousand is scattered across a rugged terrain with an area the size of the British Isles.

Welcomed

When work construction began on the main project at Argyle, last year, it was the only major resource project in Australia, and for that reason has provided a welcome flip for the State's economy.

A dispute with the West Australian Government, which was settled in October 1983, was over a proposal for an initial lump sum payment of royalties to the Government, which in turn it used to buy a 5 per cent interest in the venture.

This was later passed on to the newly-formed West Australian Development Corporation, a semi-Government body, and than hived off in a Trust, in which the public has units.

The dispute in recent weeks between two Australian unions is not yet fully resolved, but after a month a picket line, which had stopped supplies getting into the mine-site, was removed.

Despite this, the companies are confident that only minor delays have been caused to the construction timetable and they are still hopeful that the

Diamond mining

JOHN McILWRAITH

project will be finished by early December.

An often-overlooked aspect of the Argyle operations is the production of alluvial diamonds from rich deposits from creek beds below the main diamond pipe.

In the first year they yielded 6.2m carats, a major output for any diamond mine in the world.

The operating costs of that project are relatively low, and the diamond sales have provided a welcome cash flow during the construction phase.

The operation has also yielded useful operating experience for the companies in the region.

An independent assessment suggests that this alluvial phase will yield total revenue of nearly \$85m by the end of this year, which would normally be regarded as the output from a major project.

Yet it is considered as only a curtain-raiser and the richer areas of the creek beds will be mined out about the same time that the exploitation of the kimberlite pipe begins.

The Argyle venture is noted for its extremely rich grades—easily the highest in the world—but relatively low proportions of gemstones.

The better-quality gems will make up only about 5 per cent of the total production, compared with a figure of between 10 per cent and 20 per cent for most of the world's diamond mines.

There will be perhaps another 20 per cent which will be poorer quality gemstones and this is where the market in the world diamond industry is strong at present.

The Central Selling Organisa-

tion, an arm of the diamond giant De Beers, has already discussed publicly the challenges of marketing the vast flow of industrial diamonds which will come from the mine.

In recent years this sector of the market has been dominated by synthetic diamonds, but De Beers believes that with the advent of a major, reliable source of natural industrial diamonds, markets will be found.

The return to the mining companies will, however, depend largely on the price being received for synthetics.

In any case, the overwhelming proportion of the project's revenue will come from the gems.

The diamond exploration boom that took place when the first discoveries were made around Ellendale (some distance away in the Kimberley) has now subsided.

Ellendale is still held by the Argyle consortium, and a decision on its future development will not be made for some time.

It has a higher proportion of gemstones than Argyle, but a much lower grade in overall production.

Despite the disappearance of scores of speculative companies which emerged a few years ago, there is still some serious work going on.

At least two major ventures are proposed close to Argyle: mining alluvial material brought down from the AKI pipe. And, on the Argyle site itself, the massive task of removing 20m tonnes of overhanging rock around the pipe has almost been completed.

Work is still going on to construct a comfortable village which will house workers during their period on the site.

Argyle Diamond Mines made the decision to have its workers commute from Perth—rather than flying 500 people from London to Moscow every two weeks—rather than establish a major town with families.

A few key executives will live in the small town of Kununurra, a short flight away, and travel to work by light aircraft each day.

The commuting alternative was chosen because the experience of other companies which have chosen it suggests there are far fewer industrial and social problems than when mining towns are thrust into remote locations.

The treatment plant, one of the highest of its type in the world, is also partially completed, and will have the capacity to be expanded to 4.3m tonnes a year.



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Sector prepares to expand again

THE IRON ore industry, which stimulated Western Australia's spectacular growth in the 1960s, is about to expand again.

For the first time in 15 years, new iron ore projects are planned, indicating an end to a long period of recession in the industry.

But it is not the Japanese steel industry—the industry's major buyer—which is seeking the new capacity.

The most likely venture is a unique joint venture between the Chinese Government and a local producer, Hamersley Iron.

Another factor, perhaps less imminent, is an equally unusual deal in which part of the new mine's ore would be sold on a barter basis, in return for mining equipment from Romania.

If both are approved, they would increase production from the Pilbara region of Western Australia—already the world's biggest exporter—by almost a fifth.

The region, which produces almost all of Australia's iron ore, produced more than 91m tonnes worth at least \$41800m in 1984, an increase of 25 per cent on the previous year.

The recovery was as sudden as it was welcome, with a variety of circumstances creating a hectic demand for the nine months from about March 1984, continuing at a steady rate in the first few months of this year.

But it is the prospect of new projects with surprising partners that provides more interest.

A few weeks ago the State Government announced that a \$4350m venture would be launched with the support of the Romanian steel industry.

CRA would share the development of the Marandoo deposit, in a joint venture with iron ore veteran Lang Hancock.

CRA has stressed that much more investigation will be required before this is launched. The venture would produce 10m tonnes of ore a year in its early phase, and cost \$4350m to build.

Boost for iron ore industry

JOHN McILRAITH

Mr Hancock says other customers in Europe, the Middle East and Asia, are likely.

The Chinese project at Channar is closer to home, it would produce a similar volume of ore, but involve somewhat less investment than Marandoo. Both would share a railway, port and other facilities with Hamersley's vast operations.

The Channar proposal is only one of three possible new agreements between Pilbara producers and the Chinese to supply their expanding steel industry.

The others are with Mt Newman Mining (a project about the same size as Hamersley—each with a capacity of more than 40m tonnes a year) and the much smaller Goldsworthy Mining Company.

The fourth producer in the region is Cliffs Robe River Associated.

A welcome aspect of all these proposals is that it represents great diversity of markets. One of the producers' problems has been that an overwhelming proportion of their exports go to Japan, giving that country an inordinate influence over both volume and price.

Anticipated increases in Chinese purchases, the small but welcome incursion into Eastern Europe through Romania, and a growing interest in a number of smaller steel industries, all give the promise that within a few years the Japanese will be responsible for only about half the purchases of Pilbara iron ore.

In the wake of two years in which iron ore prices have been reduced (negotiations for the



Western Australia is already the world's biggest coal exporter. Major new customers are likely to include the Chinese Government

ore mine of his own (he earns more than A\$6m a year in royalties from Hamersley's operations). He is optimistic that the current proposal will lead to others in East European countries, because his ore will flow through a new canal, completed by the Romanians, which gives ready access to the Baltic and Danube basins.

The Italian group, Finsider, which for years has been holding out the prospect of a sponge iron project in Western Australia, still claims it is interested in the idea.

There have also been improvements in handling facilities at the ports and a programme of upgrading equipment, some of which has been

coming 12 months are still in progress), the Australian companies have learned to be leaner, and more cost-effective.

Among the major steps taken to increase their competitiveness was the improvement of the three iron ore ports, so that bigger bulk carriers could be loaded.

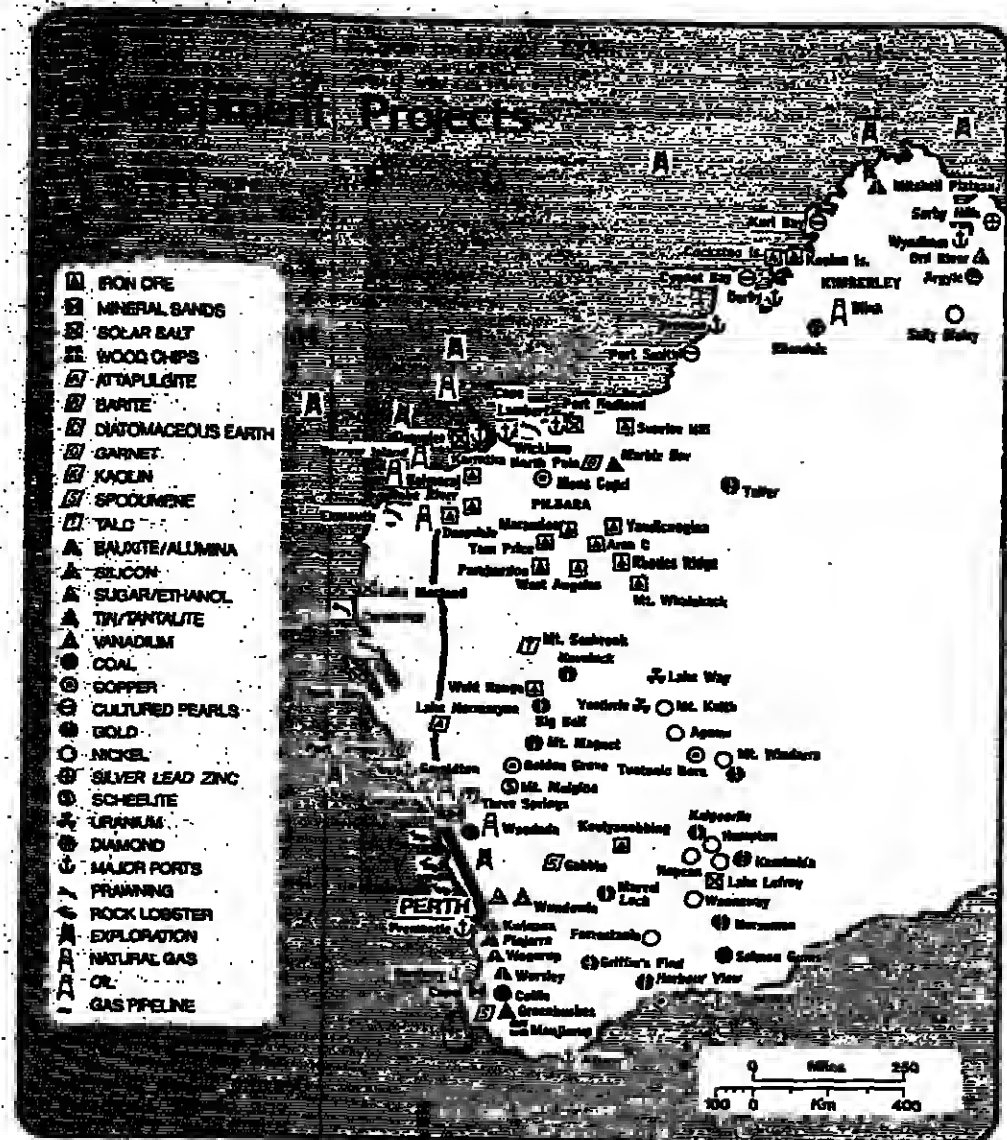
The most extensive of these programmes, at Port Hedland for Mt Newman, is still being completed at a cost of \$475m.

There have also been improvements in handling facilities at the ports and a programme of upgrading equipment, some of which has been

installed for many years. All of this promises to maintain the region's rank as the biggest iron ore exporter in the world, providing a fifth of the tonnage traded internationally.

Recent independent studies of the world industry, which show only marginal growth overall, forecast a considerable level of expansion for the Pilbara.

It must be a subject of some self-congratulation that it not only weathered the slump in demand in reasonable shape, but also reacted swiftly when the opportunity arose to sell more ore.



For millions of years, vast gas reserves have lain trapped beneath the Indian Ocean off Australia's north-west continental shelf. The challenges inherent in their discovery, development and utilisation are being met by the North-West Shelf Joint Venture.

Participants include Woodside Petroleum, BP Developments Australia, Shell Development (Australia), BHP Petroleum and California Asiatic Oil.

An engineer (right) adjusts a flare at a gas treatment plant.



PROFILE: ROBERT HOLMES à COURT

A man of audacity

LAUGHTER echoed around the panelled walls of the City brokers' dining room, when it was suggested that an unknown Australian businessman would win control of a British media group.

Mr Robert Holmes à Court's assault on Associated Communications Corporation nevertheless came off.

Today, he runs a world-wide group of companies from a modest Perth office. They have annual sales of at least A\$500m.

He has consistently improved profits for many years. And the extent of his audacity is still to be tested.

He is not the typical Okker pirate who is the stuff of Fleet Street mythology.

His inevitable grey suit, quiet manner and infinite courtesy belie his reputation for ruthlessness, for the unexpected attack.

His current attention is directed at conquering a strong bridgehead in the U.S. mineral group, Asarco, mainly because of its holding in the Australian company, M. L. Holdings.

Mr Holmes à Court enjoys the struggle, and the American taste for litigation is entirely to his taste (there have already been a series of court

hearings over the Asarco holding). It is only one area where expansion is considered. He still has long-term ambitions to have a major influence on Australia's biggest company, BHP, in which he has a major holding (that is, considering its wide spread of shares).

His interests range from the media operations of ACC, including films and TV, to a newspaper and TV group in Australia, earthmoving, oil, gas and minerals and many other smaller operations.

Yet he is best known for his many and spectacular takeover bids, some of which have succeeded, but others have "failed" leaving him big profits by quitting the substantial holdings he has built up. He is sensitive to the claim that the bids are made only for this latter purpose—all begin as a serious attempt to gain control, he says.

As a young man who began to build his empire with a small textile mill (which he still owns) in a West Australian country town, he quickly showed a brilliance in financial

analysis which is the key to recent successes; the ability to see basic strengths in a company shunned by the market, (ACC was a prime example). His legal training offered no clue to his financial skills which, he says, take no esoteric shape—it is all just hard work, using conventional financial principles.

And work he does, 18 hours a day, with the ability to concentrate single-mindedly on a problem. Small-talk plays no part in his conversation, though he has a surprising sense of humour, and a relish for financial games.

He enjoys telling stories against himself. An example: soon after he acquired control of ACC, he attended a Hollywood party, still in a grey business suit, blurring in that setting. A local producer who knew Mr Holmes à Court, noted his singular appearance as an outsider and said to him "You look like Er".

At home, with a charming Perth-born wife and three children, he is rarely off the phone. But he does have some diversions, those one would expect with his wealth—thoroughbred studs (reputedly worth A\$15m), and a fine art collection (he employs his own curator).

Last year he was in London when one of his horses won Australia's richest and most famous race, the Melbourne Cup.

His wife Janet woke him with the news, which he took with great calmness.

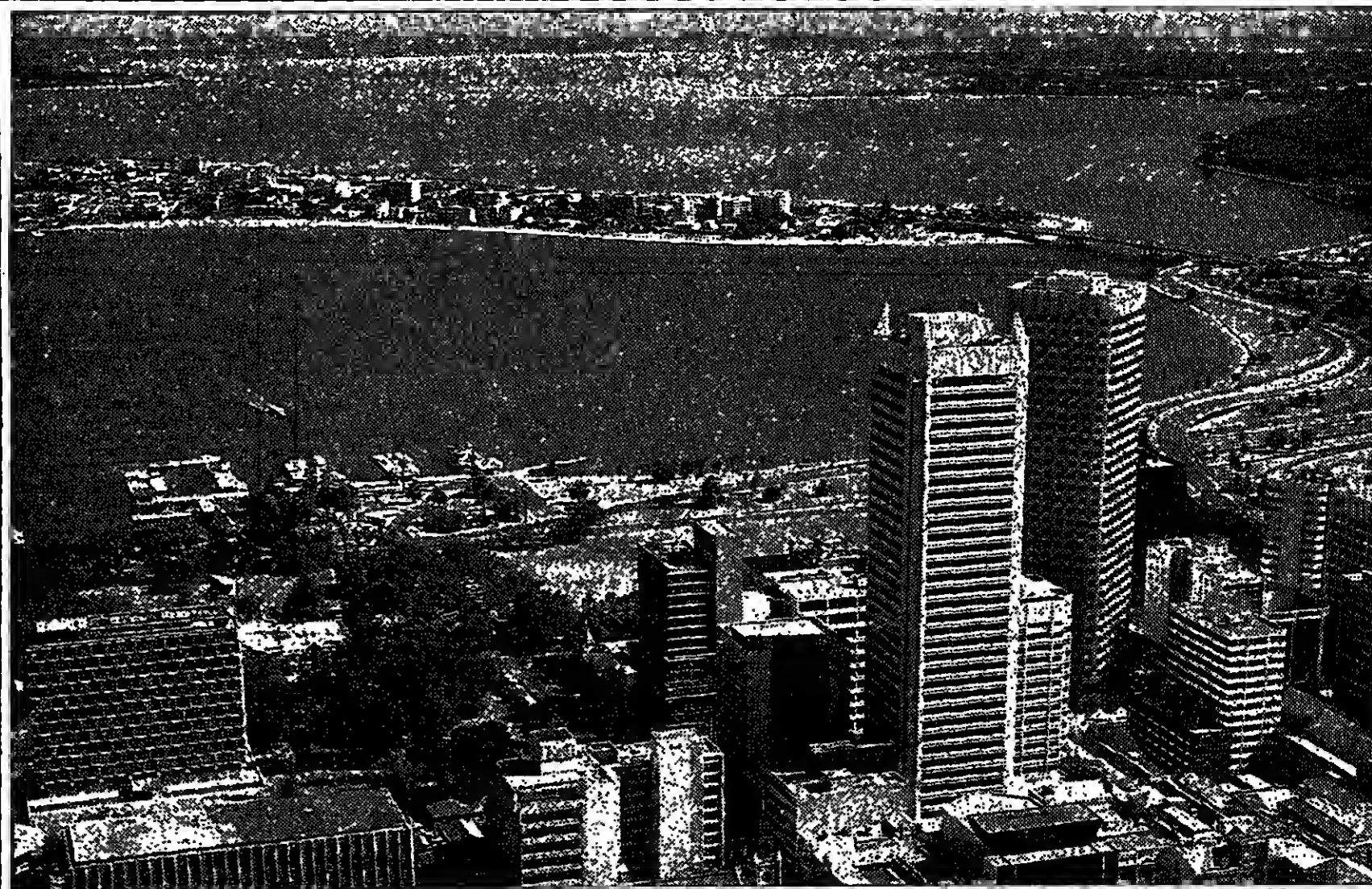
For even his associates, Robert Holmes à Court remains an enigma, never showing any more than the most proper level of emotion, never revealing a vice or foible. However, they are united in their awe of his powers of logic, his ability to think laterally, and come up with an unexpected solution to a problem.

Yet his daring is matched, he claims, by great caution—"I never take a step unless I know there is an alternative available to me if I need it." He regards most of Australia's more rakish businessmen with distrust, and in fact also remains largely aloof from the local establishment.

A poignant touch is provided by the contrast between his patrician manner (his forebears were the Heytesburys, and one of his studs and his family company have the name) and his insistence that he is a true Australian. He resents any suggestion of a remaining association with Zimbabwe, where he was a child, or South Africa, where he had his early education.

The single-minded, hard-working enigma may be Australian, but his ambitions are wider. There is less laughter now when he begins one of his international incursions.

JOHN McILRAITH



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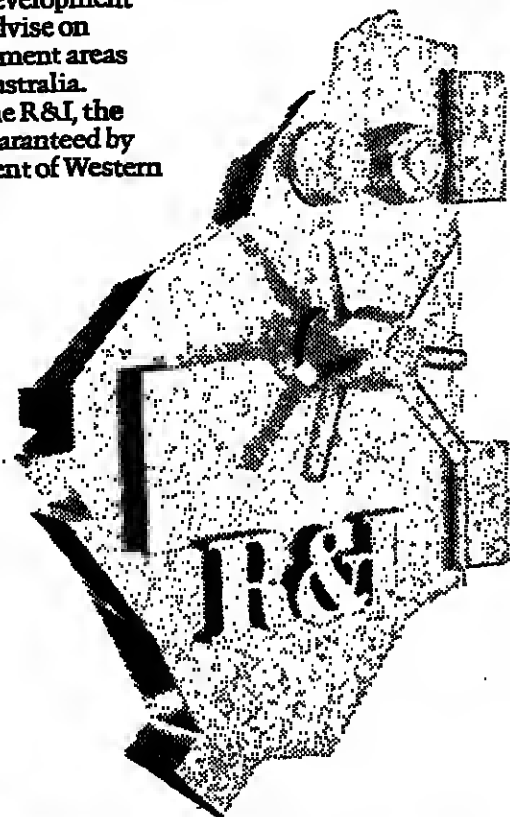
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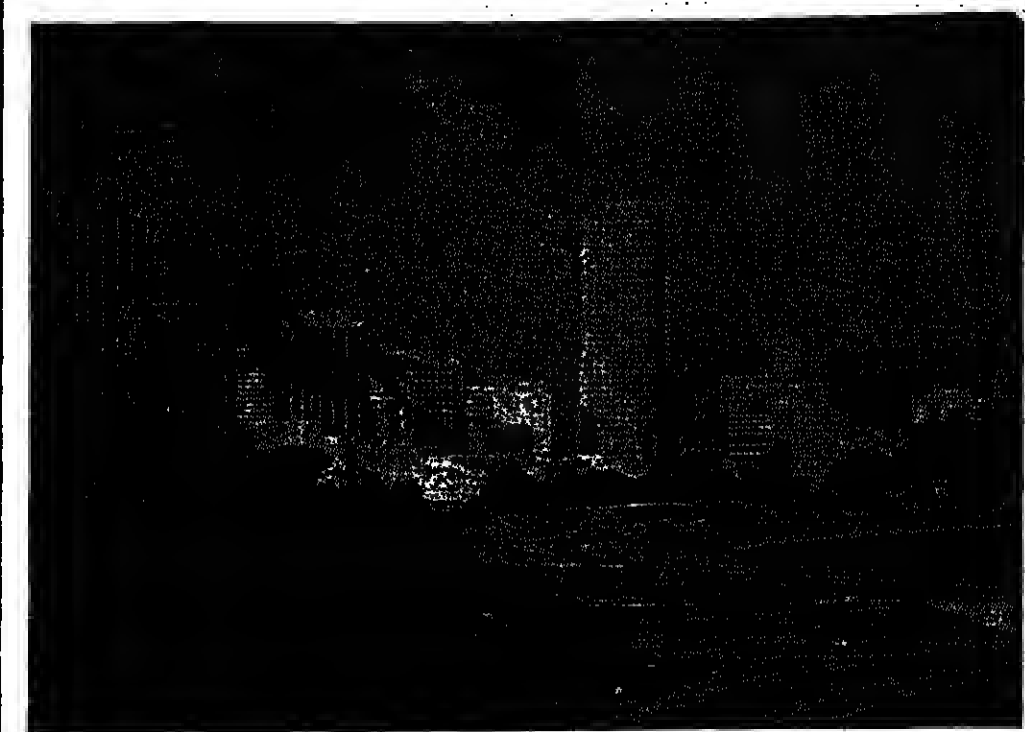
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WESTERN AUSTRALIA 6

Industry

Western Australia has almost no smokestack industry. Instead, the State Government is keen to vault an entire stage of development, grafting technology-based industries onto the State's resource base. Special targets: electronics, defence ship-building, chemicals and metal fabricating.



Perth: strategically located for hi-tech industry

Set to become more technology orientated

Industrial Sector

MICHAEL THOMPSON-NOEL

FOR MORE than a century, Western Australia has exhibited what Mr. Mal Bryce calls a traditional "tomato mentality", which is understandable, given that its fortunes have relied and still rely on the bulk commodity earnings of mining and agriculture.

However, it is part of Mr. Bryce's crusade as deputy premier as well as State Minister for Industrial Development, Technology, and Defence Liaison, to help transform WA's industrial mentality by nudging it on to a more technology-oriented footing.

"Western Australia is deprived of traditional heavy manufacturing because of its relative isolation and low population," he says. "Indeed, in 1985 we can be somewhat pleased that we don't face the trauma caused by smokestack industries in the United States, Europe, and the eastern states of Australia."

"However, our lack of heavy industry means that WA is poised to leapfrog an entire stage of development. For a start, we're closer to Singapore, Hong Kong, and the rest of South-East Asia than most of the rest of Australia."

In March, when speaking at a three-day Western Australian building and construction trade exhibition in Hong Kong, which may have generated export orders worth more than A\$40m, Mr. Bryce said he fully realised that customers were not going to come beating on WA's doors, which was why the State Government was so actively seeking fresh markets.

The range of WA products on display in Hong Kong included solar heat water systems, energy recovery equipment, water treatment plants, shade control systems, timber and plaster products, steel doors and frames, and portable timber buildings, some of which gained likely orders from Hong Kong, China, Macao and Taiwan.

Mr. Bryce says there are twin thrusts to current WA industrial policy: modernisation of existing industry, particularly

metal fabricating, food processing, chemicals, furniture, construction, and light engineering; and encouragement of new science-based industries.

Apart from chemicals and metal fabricating, special priorities include electronics, defence, and ship-building (small, fast, custom-built craft, such as expensive leisure boats, patrol boats, tugs, and trawlers).

At a seminar last month, Mr. Bryce said that WA was well-placed to host a successful electronics industry, given that it already employed 1,500 and had a turnover of A\$72m, of which 35 per cent or more is exported.

A key organisation is the WA Technology Development Authority, which is responsible for a A\$6.1m Technology Park at Bentley, near Perth; a Technology Development Fund; and an infrastructure development plan.

The park's facilities include conference rooms, exhibition area and small theatre; an R&D block for small incubator companies; enterprise units for companies reaching the commercial stage; and bigger units for companies wishing to relocate their whole R&D and assembly operations at the park.

The Technology Development Fund will operate four programmes: an R&D loan scheme, business planning grants, product refinement loans, and equity investments.

Of some importance in WA political circles, and to the state's industry, is the State Government's push to secure the assembly phase of the Royal Australian Navy's A\$1.5bn submarine replacement programme—and indeed its argument that Australia's submarine force should be located on the country's west coast by 1990.

Mr. Bryce claims that a decision to assemble Australia's new-generation submarines at Cockburn Sound, near HMAS Stirling, south of Fremantle, following a construction programme in which all states would share, would help give Australia the opportunity to develop defence self-reliance. HMAS Stirling is a modern but under-utilised defence facility.

"If this opportunity is lost," he says, "we may expect Australia's submarine fleet to be fragmented between its construction site, its operating base and area of operations, and its training facilities."

He says that at present, a lot of submarine cruising time is being wasted because their present east coast base is becoming increasingly irrelevant to regions that are strategically important to Australia.

"Vice Admiral" David Leach (the recently retired Chief of Naval Staff) has rightly warned that threats to our offshore resources—fishing grounds, oil fields, and mineral deposits and territories such as Christmas and Cocos Islands, could be Australia's major military challenge of the future. Such resources and territories are strongly oriented to the west coast. It is crucial they be secure from a defence viewpoint."

Earlier this year, Canberra reiterated its commitment to the location of a A\$13m submarine escape training facility at HMAS Stirling; transfer of the destroyer escort, HMAS Swan, to Stirling later this year, bringing Stirling's complement to two destroyer escorts, three patrol boats, one survey ship, and numerous support craft; the completion of an RAAF air base at Derby, which an estimated A\$9.5m will be spent this year; and development of a regional surveillance unit in the Pilbara over the next five years.

Mr. Bryce says that Australians are painfully aware that, compared with some other countries, Australia has not applied itself to the packaging and presentation of its skills in a whole range of areas, from computer services and engineering skills to finance and architecture. For Western Australia particularly, learning to attract and package these skills is now of some importance.

Profile: Ralph Sarich

A local hero and the toast of Perth

AUSTRALIA'S CURRENT infatuation with high-tech stocks has produced at least one authentic hero: Perth investor Ralph Sarich, whose Sarich Technologies Trust (STT) is the darling of the markets and whose personal wealth—already considerable—is likely to soar if STT's Perth-based Orbital Engine Company (OEC) is able to secure international marketing agreements with leading engine manufacturers.

In 1972, says Mr. Sarich, OEC was a A\$76,000 company. Today, STT is worth about A\$400m, thanks to a clutch of developments stemming from OEC's development of an orbital engine invented by Mr. Sarich in 1968.

Of the A\$14.4m spent on development to the end of last year, A\$11.3m was provided by Broken Hill Proprietary (BHP), Australia's largest company, which together with STT is a major shareholder in OEC.

OEC has numerous strings to its bow, of which the most notable include a manifold fuel injection system, currently being tested in Europe, the U.S., and Japan; an in-cylinder fuel delivery system that is described as particularly advantageous in two-cycle operation; and an orbital power booster designed to improve the power output of

outboard motors at normal operating speeds.

Of the majors, special interest in Mr. Sarich and his inventions has been shown by General Motors and Outboard Marine Corporation, though the agreements are quite broad at present.

However, there are firm hopes that one or more of these products will be adopted commercially. On some estimates, OEC might be capable of generating an annual royalty income of A\$60m or more from products stemming from its orbital engine programme to date.

Mr. Sarich is a maverick individual whose energies have already made him rich. Apart from winning vital support from BHP, he has learnt how to penetrate the top echelons of the world's biggest car companies, which have helped him re-define and re-target OEC's research.

Former Partners, the Australian sharebroker, observes that OEC's products have "reached an advanced stage of technical excellence in an environment of critical technical and commercial appraisal," and one largely devoid of short-term funding constraints.

No wonder Ralph Sarich is the toast of Perth.

M.T.N.

Profile: Oceanic Equity

Vigorous appetite for growth

PROMINENT among the newest generation of Australian tycoons is Mr. Mark Holmes, 35, a former jackaroo and beef farmer who now presides, with considerable aplomb, over the Perth-based Oceanic Equity, a fast-growing group whose interests already span funds management, resources, motels, winemaking, and property development and management.

Compared with WA's two best-known corporate raiders and entrepreneurs, Mr. Robert Holmes & Court and Mr. Alan Bond, Mr. Holmes still has far to travel. For example, his latest bid, to acquire the listed, but struggling, December 31, 1984, Oceanic turnover was just A\$234m and its net profit, after interest charges of A\$135m, a modest A\$280,000.

However, its appetite for growth, and the vigour and apparent skill with which its young chairman has harnessed himself into fresh fields, indicates a bright future for a group whose base is WA, but whose interests extend to the eastern Australian States and beyond.

Oceanic, which is controlled by one of Mr. Holmes's equity companies, TV Investments, has been reorganised into six operating divisions, each with its own directors and management.

● Funds management: Twelve private property trusts have been merged to form Pacific Property Trust, a A\$10m venture with interests in New South Wales, Victoria, and Queensland.

Oceanic also operates the now-listed First Australian Gold Fund, which could grow to A\$20m over the next 12 months, plus a mortgage, an equities, and a property growth trust. All told, funds managed stand at A\$110m, but rapid growth is expected, the target for funds under management being A\$450m by 1989.

● Energy: Oceanic has 60 per cent of Queensland oil and gas explorer Apex Oil, which has interests in a gas discovery in the Gulf of Mexico, plus promising Australian interests.

● Western Resorts Corporation: This has 25 hotel-motels, and is seen by Mr. Holmes as well-placed to capitalise on WA tourism and leisure when they boom.

● The days of Qantas being able to control the flow of tourists into Australia are numbered, he says succinctly.

● Capa Mentell Vineyards (80 per cent owned by Oceanic): This already runs a small (200 tonnes) but immaculate and prize-winning vineyard and winery at Margaret River, a bucolic spot near Australia's south-western tip, and is establishing a 300-to-400-tonne operation in New Zealand, where the tax climate for winemakers, says Mr. Holmes, is "streets ahead of Australia."

● Margaret River Land Holdings: Includes about 500 hectares of prime development land at Margaret River, where Oceanic has hopes of a significant tourist development that pleases the town, if not the local environmentalists.

● Auto Investments: Interests include the Ford dealership in Bunbury and Albany, and the Collier Mail newspaper.

Given Western Australia's propensity for producing high-fliers, Mr. Holmes is one up-and-comer that the markets are watching.

M.T.N.

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Defeat of Land Bill is setback for Mr Burke

Aboriginal policy

MICHAEL THOMPSON-NOEL

A MAJOR BLOW to the Burke Government of Western Australia was the defeat of its Aboriginal Land Bill, which was defeated in the opposition-dominated State Legislative Council.

At once, there was a flurry of rhetoric and name-calling — plus the ineluctable feeling, in some quarters, that an opportunity to improve the lot of Australia's most disadvantaged group, the Aborigines, had once again been squandered.

The premier, Mr Burke, said that the defeat of the Bill was "a scandalous and shameful" — "a stain on the conscience of the State" — and that the Government would be "re-examining" the Bill.

In stark contrast, Mr Bill Hassell, the Opposition leader in WA, claimed that once again WA had been protected from "black and white land" adding: "The real future to

be considered is the development of Aboriginal people as individuals in our society. Dignity and individuality, not to return to tribalism, as proposed by land rights, should be the hallmark of the future."

Mr Bob Riley speaking for the Aborigines said that the Hawke Government in Canberra was now faced with the prospect "that the coalition (Liberal National) parties regard (opposition to) Aboriginal land rights as an election winner" and that the pressure on the Federal Government to "prove its courage, integrity, and commitment will grow correspondingly."

However, Mr Hassell — for one — doubts whether Prime Minister Bob Hawke will move with alacrity on the land rights front. "He knows that if he tries to impose national uniform land rights legislation on this nation he will shortly be the certainty and immediacy of his political demise," says Mr Hassell.

On February 4 this year, Mr Burke unveiled the major provisions of his land rights legislation, explaining that it would confer significant benefits on Aboriginal communities.

These included recognition of long-term Aboriginal reliance on or use of land, and replacement of the current paternalistic system of land control over reserves on which resident Aborigines have only

Aborigines in WA, as elsewhere in Australia, are bitter about past treatment and dispossession. They say the white version of history is a lie. Yet recent attempts by the Burke Government to introduce a moderate Aboriginal Land Bill in State Parliament foundered, the Opposition leader claiming that once again, WA had been protected from 'extremist legislation'.

advisory status and no security of tenure with a system where secure title and real control pass to local Aboriginal groups."

At the same time, the legislation would not disadvantage anyone who had existing or proposed rights over claimable land, or in land surrounding claimable land.

There would be no Aboriginal veto of mining and exploration. Access to land for mineral exploration and production would be maintained, while protecting sacred sites and living areas.

The principle of Crown ownership of minerals would be maintained. Compensation would be payable for damage to residential areas, but would not be linked to the value of the minerals or petroleum, or to spiritual or religious factors.

The land claimable by Aborigines would be vacant Crown land, original mission land, and limited areas within pastoral leases. All would be held under freehold title, but

one of the 1m sq km of WA be plans to give away."

On March 26 in a speech opposing the Land Bill in State Parliament, Mr Hassell expounded his views at length, saying: "This Bill proposes land rights; sea rights; excision rights in relation to pastoral leases; national parks rights; reserves rights; pastoral lease rights; apart from excision rights; exemption from taxation for debts or rates rights; exemption from payment of land tax rights; and mission land rights."

10 strands

"No fewer than 10 separate but important strands are contained in this Bill. Every one of those involves a very substantial commitment of the resources and entitlements of the people of Western Australia to a minority of our population."

"Every one of those special sets of rights will, of itself, create division and difference. The combined operation of those 10 special rights will do no less than put back the advancement of Aboriginal people by literally generations."

In summary, Mr Hassell described the proposed legislation as "a major wrong-doing to Western Australia and, more particularly, to its future."

land rights by Mr Paul Seaman, QC, who produced his report last September 17.

Early in his report, Mr Seaman refers to the Aborigines' "very deep sense of injustice about their past treatment and dispossession in this state," adding: "It is plain to me that Aboriginal people do not intend to be turned into models of suburban white people."

Chapter 12 of the Seaman report, therefore, is devoted to a brief history of the treatment of Aborigines in WA, written by the deputy commissioner, Mr Graham McDonald.

Relations between the first white settlers and the Aborigines were established, says Mr McDonald, on the pretence that WA was unoccupied, leading to the legal fiction that WA was being settled rather than conquered.

It was assumed that there was no system of Aboriginal land-holding, whereas the reverse was the case, the right of property being well recognised and resources being jealously guarded, husbanded, and harvested.

The settlers dispossessed the Aborigines, says Mr McDonald, by direct physical violence, and then by restrictive legislative



The Aborigines "do not intend to be turned into models of suburban white people"

and administrative means. As the number of settlers increased, conflict between settler and Aborigine became more widespread. In 1832, Capt Fremantle wrote that the campaign against the Aborigines has almost amounted to a war of extermination. This is really the most awful warfare, but I am sorry to think at present necessary. As the pearl shell fishing industry spread northwards from the Pilbara in the early 1860s, the pearlers forced Aboriginal men, women and children to become divers. Conditions on the boats were appalling; on shore, the women were used as prostitutes. And so it continued, into the 20th century. Mr McDonald says that many acts of violence occurred in the lifetime of a number of witnesses to the Seaman Inquiry.

This year the gross value of the State's agricultural production will be more than A\$2.5bn, about a fifth higher than the figure for last season.

Big drive for greater efficiency

Agriculture

MICHAEL THOMPSON-NOEL

DESPITE the glamour of the State's resource industries, farming remains a strong central pillar of the State's wealth. In the past 15 years the rapidly growing resource industries have reduced Western Australia's dependence on agriculture to a very small part of local agriculture.

The cyclical nature of the demand for metals means that farming will be called upon in many years to support the State when the mineral industries are struggling.

In broad terms the State's economy can be said to be divided into three parts, over a number of years roughly equal.

These are mining and farming, and the service industry which supports these two.

Obviously, the prosperous farming sector provides benefits which flow rapidly through to the rest of the community.

This year the gross value of the State's agricultural production will be more than A\$2.5bn, about a fifth higher than the figure for last season.

The latest figure is a record, and is particularly impressive in view of the poor prices received for some commodities, (but of course also reflecting the weaker Australian dollar).

Western Australia has farming profiles quite different from the other major agricultural States. It has only 8 per cent of the nation's farmers, but produces 16 per cent of its rural products, indicating big properties, capital intensive agriculture and a relatively small number of hired employees.

Another interesting statistic is that the level of debt in Western Australian farms is double that of the Australian average, not necessarily a cause for alarm.

The reason for the high figure is the big size of Western Australian farms and the fact that many of them are relatively recently developed and therefore still have debt. The corollary to this is that, in good seasons, the average farmer has very high returns because of the big acreages.

Agricultural economists say that we will not see another development boom like the one which occurred in Western Australia in the 10 to 15 years after World War Two, when new land was opened up often at a rate of a million acres a year.

It is now thought that little of the remaining marginal land is worth developing, particularly in view of the high cost structure of Australian agriculture.

The main thrust of farmers will be not to seek new land, but to either consolidate existing properties or to make their current operation more efficient.

The agriculture experts say that there is still scope for "fine tuning" farming, by devoting great care to many small details — most of the big improvements have already been carried out. But this care with detail could considerably improve yields of some crops and there are figures to support this claim. Western Australia has always been a centre for agricultural research and there are some

visible examples of this. For example, the Esperance region, now a sprawling agricultural area on the south coast, was for half a century regarded as having soils too poor for farming.

The advent of new technology, particularly in the addition of nitrogen and a number of trace elements, turned this into a green and prosperous land.

The use of lupins in order to add nitrogen to local soils, was pioneered in Western Australia and today lupins are a very important part of local agriculture.

Another more recent development is the export of live sheep, and Western Australia has provided about half the total exported from Australia in recent years. They are moved, in ships that carry up to 100,000 animals at a time, to the oil-rich States of the Persian Gulf.

The trend towards re-stocking farms with sheep has meant that there have been fewer available for the Middle East trade and the buyers have turned more to other parts of Australia.

In 1982-83 the State exported 3.2m live sheep, but the figure would have fallen by up to a million last year. These figures compare with total Australian exports of about 7m live sheep.

Discontent

A vast rally of farmers in Perth recently showed the discontent which has been evident across Australia with Government policies related to costs.

The weak local dollar will help them in the short term, but they fear that this will later lead to greater inflation in Australia, increasing their production costs at an even faster rate.

The State Labor Government, while having no natural affinity with the conservative farming community, has at least shown a willingness to listen to the farmers' problems.

The apparent solutions are national rather than local in application. In a State which shows so much geographic diversity a primary producer can be a man with a million acres of pastoral country — not a ranch, but a "station" — in the wild Kimberleys, or an orchardist with a few hundred trees in the beautiful, undulating south-west.

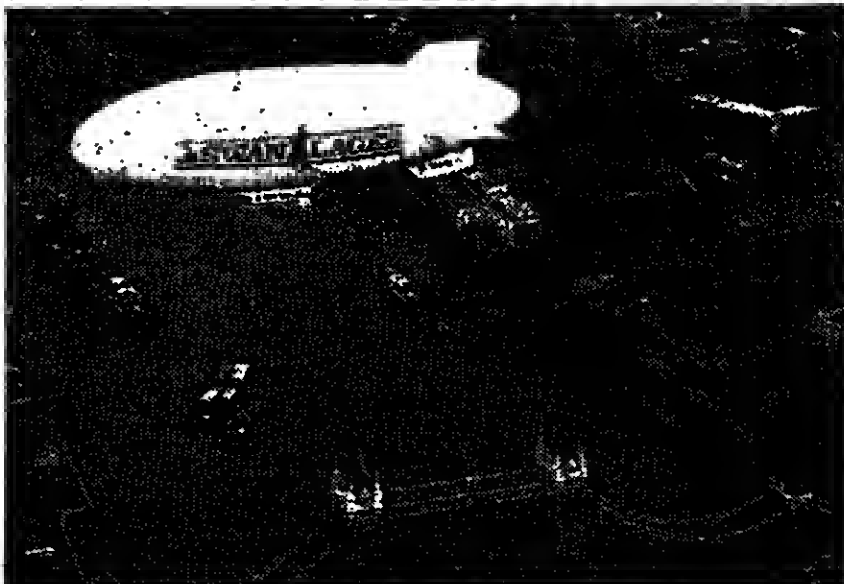
More typically, he will be a wheat farmer with say, 8,000 acres, and several thousand sheep, and it is this type of agriculture which is so efficiently carried out in Western Australia.

With the departure of long-reigning conservative governments, farmers may have lost some of their political power. However, the State Labor Government, with the exception of one issue related to mining, has shown no interest in removing any of the staple privileges that country people enjoy in Western Australia (such as power tariffs, heavily subsidised, which are the same as in the city).

While Labor will never gain many votes from farmers, they are still powerful enough to be formidable enemies, a prospect to be avoided.

The State's demographic paradox is part of this political dilemma — farmer owners make up less than 1 per cent of Western Australia's population and nearly two-thirds of it lives in the city of Perth. Yet the gerrymandered country electorates continue to hold great power.

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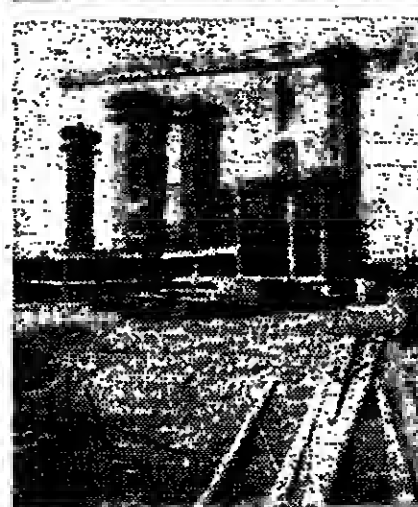
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COAL
Bond's two operating collieries are Rhondda in Queensland, and Great Greta, New South Wales. The Group holds and is assessing other major deposits in several parts of Australia.



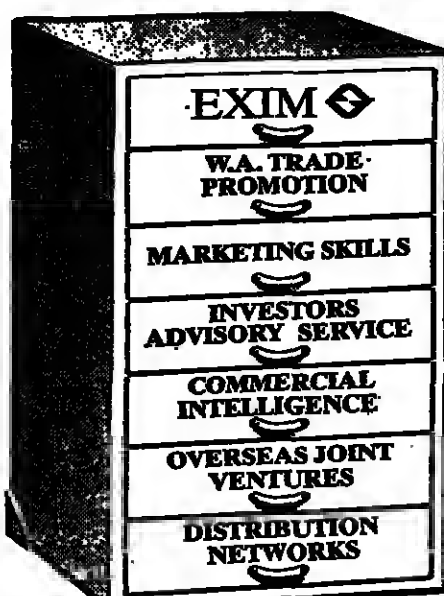
PROPERTY
Among the Group's extensive portfolio of residential and commercial property developments is the Observation City project being developed by the Group's associated company Ajinomoto International. The development is currently under construction on a site 100 metres from the Indian Ocean and just 12km from Perth, Western Australia.



RETAILING
As part of its strategic diversification programme, the Bond Group has made a major investment in carefully researched areas of retailing. The Group now operates more than 80 retail stores in four Australian States, making it one of Australia's major retailers.

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WESTERN AUSTRALIA 8

Perth's 1986-87 defence of the America's Cup promises to be the State's biggest sporting and corporate party. Millions will be spent, on and off the water. Michael Thompson-Noel reports from Perth



LEFT: Victorious Alan Bond with the America's Cup in 1983. RIGHT: The successful wing-keeled Australia II

The Cup challenge runneth over

IT WAS CLEAR from the beginning that the 1987 America's Cup match off Fremantle, near Perth, was going to be a big affair, with an unprecedented 24 challengers from nine countries paying an initial \$A12,000 deposit each by April last year.

There were ten from the U.S., headed by the New York Yacht Club, which lost the Cup to Perth; two from Canada; three from France; four from Italy, including the Yacht Club Costa Smeralda of Sardinia, backed by the Aga Khan and designated by the Royal Perth Yacht Club as the challenger of record, which means it will run the challenger eliminations; and one each from Germany (Frederick Yacht Club), New Zealand (Royal New Zealand Yacht Squadron), Sweden (Marstrand Yacht Club), Switzerland (Société Nautique de Genève), and UK (Royal Thames Yacht Club).

When you talk America's Cup, you're talking telephone numbers, which is why the original estimate—that the foreign challengers would between them stump up around \$A300m (£108m)—gained currency.

Nor was it far-fetched. The Aga Khan's syndicate, backed by Fiat and the Italian Government among others, is said to have already raised about \$A12m, while the British syndicate of producing almost \$2m, much of it from front-rank sponsors.

Similarly, the New York YC has said that it is prepared to spend "whatever it takes" on its campaign, which is reckoned to mean US\$10m-plus.

Headaches

In contrast, the Eagle syndicate from the Newport Harbour YC, south of Los Angeles, led by California sailmaker Rod Davis, has a budget of only US\$4m. "I can't figure out," says Mr Davis, "how come the others want to spend so much money. We only plan to build one boat. The more boats you build, the more headaches increase."

At present, Cup organisers in Perth say they expect an upper limit of 16 foreign challengers, complete with back-up and refines, and a lower one of 12. As for the wide berth, the two races, they say, between four and six Australian syndicates may make it to the elimination series, in late 1986 that will produce the official challenger and defender. However, three to four Aussie boats seems more likely.

In most minds, Australia's wrestling of the America's Cup in 1986 is indelibly linked with the names of three men: Perth entrepreneur Alan Bond, who masterminded the challenge; helmsman John Bertrand; and Australia II designer Ben Lexcen, whose wing-keeled wonder was devastated by equipment failures in the first two races of the sail-off against American defender Liberty, who the third, lost the fourth, who the next two races to level the score at 3-3, and then sailed into legend by charging past Liberty to win the seventh race—and the Cup.

Although Bond won the Cup, it is by no means certain which Australian boat will defend it in 1987.

At one stage, it was blandly assumed that there would be some sort of national effort to defend the Cup; that sectional and state interests would be put aside and that the flag of Australian nationalism would flutter proudly over a single collective effort.

In retrospect, says Bruce Stannard, the most distinguished of Australia's Cup chroniclers, those hopes now seem naïve. In The Bulletin



Construction under way for the \$A106m Observation City hotel and leisure development at Scarborough Beach, just north of Perth. Offering views of the 1987 America's Cup it is scheduled for completion in September 1986.

magazine last month, Stannard reported that syndicates in Queensland, Victoria, Tasmania and WA had already fallen by the wayside because of lack of funds.

However, at least three Aussie syndicates are certain. Perth will produce Australia III, designed by Lexcen. Cup veteran Sir James Hardy has produced South Australia, another Lexcen design. And a third syndicate, Task Force 87, financed by Perth retail supremo Kevin Parry, has built Kookaburra, which may be followed by Kookaburra II, and maybe III, all for about \$A10m, just as Bondy will build two or possibly three boats for his challenge, costing maybe \$A12m.

Although it is generally assumed that Bond's Australia III will have little difficulty dealing with Port Adelaide's South Australia, it now appears that Kookaburra I—bulbous winged keel and all—is perhaps impressively faster than Australia II, which was recently back on the water as a workhorse for South Australia.

Humiliate

"Although the Cup races are still two years off," reports Mr Stannard, "the men behind Australia II and Kookaburra are doing their level best to humiliate, disparage and generally discredit each other. At the centre of all this malevolence is the same ill-temperament that started it all in 1981: money, lots and lots of money."

One way or another, Mr Bond seems bound to reap a dollar or two from the Cup defence. Bond Corporation interests include resources, brewing, media, property, retailing and investment. Austmark International, a major property arm of Bond Corporation, has a clutch of developments underway, while Mr Bond will undoubtedly use the Cup extravaganza as a ready-made platform on which to clinch deals—ag will other sponsors, backers, and interested parties, some of whom are readying lavish corporate junketing.

The fashion in Perth at present, at least in some circles, is to claim that benefits and spin-offs from the America's Cup will be "localised," whatever that means, though in slighting the Cup some of the people I spoke to displayed ignorance of Cup ramifications, and indifference to the intense excitement it seems bound to generate.

On most counts, the Cup should prove a major boost to WA tourism, with the WA Tourist Commission estimating that WA could receive almost 1m visitors in Cup year—the number of international visitors more than doubling from 175,000 in 1983-84 to 375,000 in 1986-87, and visitors from other

parts of Australia totalling 600,000. Direct visitor spending in 1986-87 is estimated at more than \$A800m with the indirect value boosted to around \$A1.5bn.

Seven major new hotels have recently opened in Perth, or 1986-87, and visitors from other

than \$A150m and adding 1,200 rooms to the 4,200 already available in the city and inner suburbs. Tourist-related development worth more than \$A1.5bn is planned in WA, with proposed developments over the next few years, expected to provide an additional 4,000 jobs.

Major construction projects underway or planned include a \$A300m hotel-casino, Bond Corporation's \$A120m, 50-storey Palace Tower in Perth, and its \$A100m Observation City project at Scarborough, near Perth, an international terminal at Perth airport, a resort and residential complex north of Mandurah, and so on.

A deadline

Many of these projects were already on the drawing board when the Bond syndicate won the Cup, and getting ready to defend it, has created a deadline for a whole range of projects, says one organiser. "One of the Cup's main roles is that of catalyst."

WA State Government funding of tourism was boosted by 80 per cent in 1984-85. WA's fastest internal routes, And the Federal Government in Canberra is providing up to \$A300m over the next three years, to help maximise benefits arising from the America's Cup, and help minimise any detrimental impact on Fremantle. One way or another, it should be quite a party.

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Hawk Investments Limited is the largest shareholder in Sons of Gwalia N.L., owning approximately 42% of the Company. It also holds 23% of A.R.I. Limited. In conjunction with A.R.I., the Company continues to develop its Bald Hill tantalite project where probable reserves of 435,000 tonnes averaging 0.068% of Ta₂O₅ exist. A feasibility study relating to the economic development of this resource has recently been completed. The Company has acquired a substantial number of exploration targets including the highly prospective Broad Arrow gold project adjacent to the Paddington gold discovery. In addition, Hawk Investments is the Manager of the Bullfinch Gold Joint Venture with A.R.I. Limited.

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A.R.I. Limited holds a 0.75% royalty converting to a 4% Net Profit Interest after payout over Authorities to Prospect 298P and 299P (A & B) in the Eromanga/Avadara Basin. The estimated reserves of the Tintinbarra field within ATP 299 is estimated to exceed 5 million barrels. A recent legal decision has confirmed the validity of A.R.I.'s royalty interests. Its 7% shareholding in Orca Petroleum N.L. and its 9% holding in McMinling N.L. constitute excellent indirect investments in oil, gas and gold projects. A.R.I. Limited owns a 100% interest in the Bullfinch Gold-Mollock Dump project which is currently the subject of a feasibility study. A resource of approximately 2.5 million tonnes of material containing 1.05 grams per tonne gold has been indicated by exploration and development to date. A.R.I. also owns 60% of the Bald Hill tantalite project in conjunction with Hawk Investments Limited.

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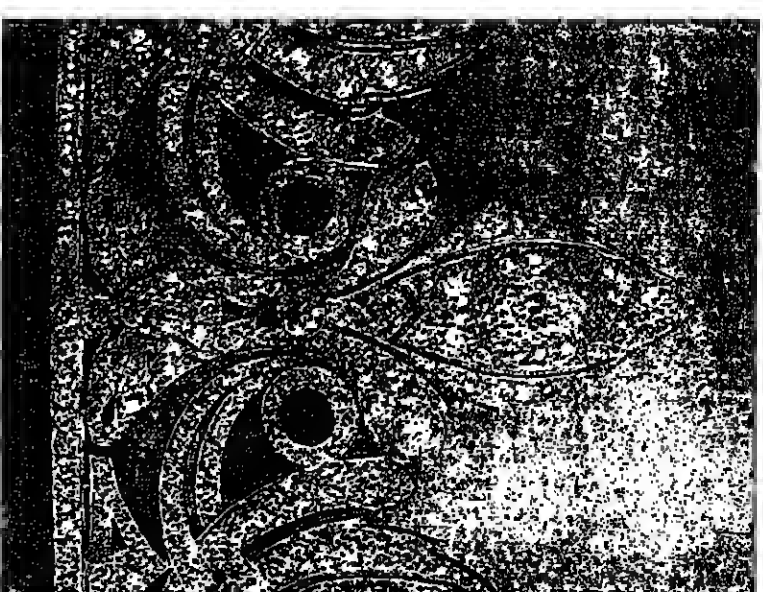
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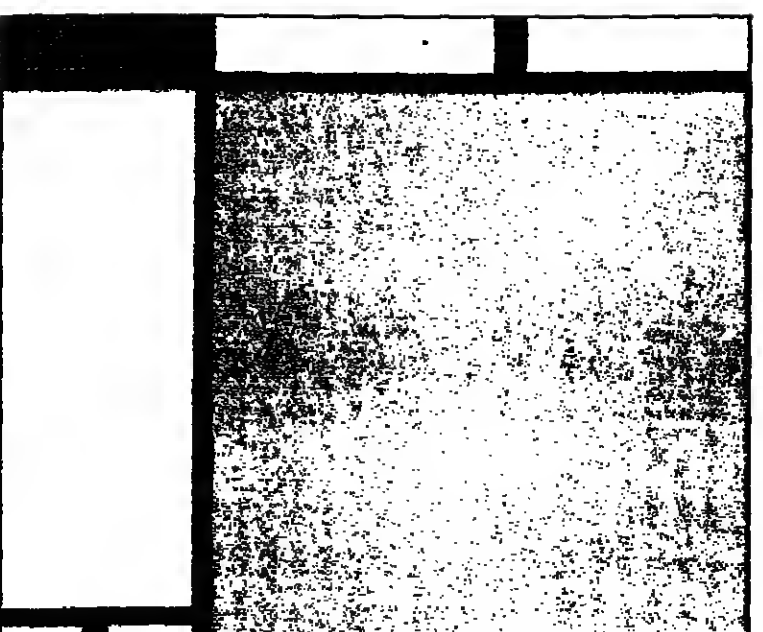
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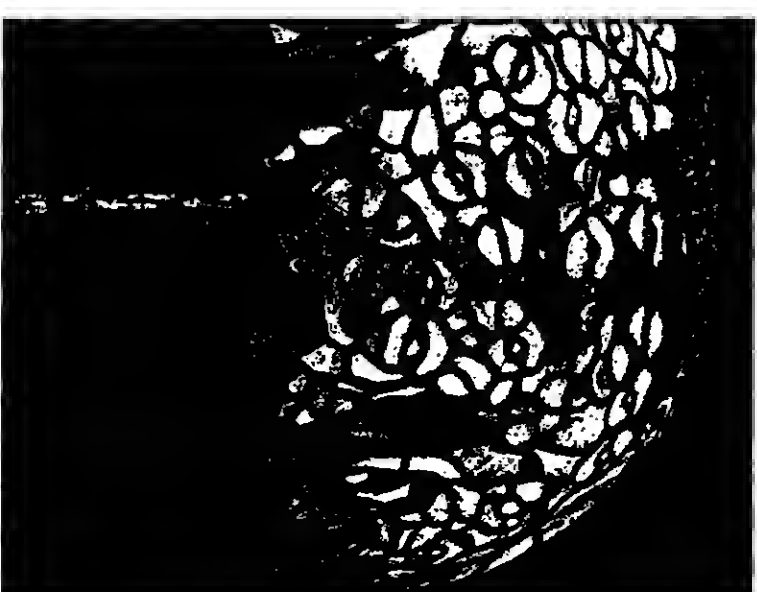
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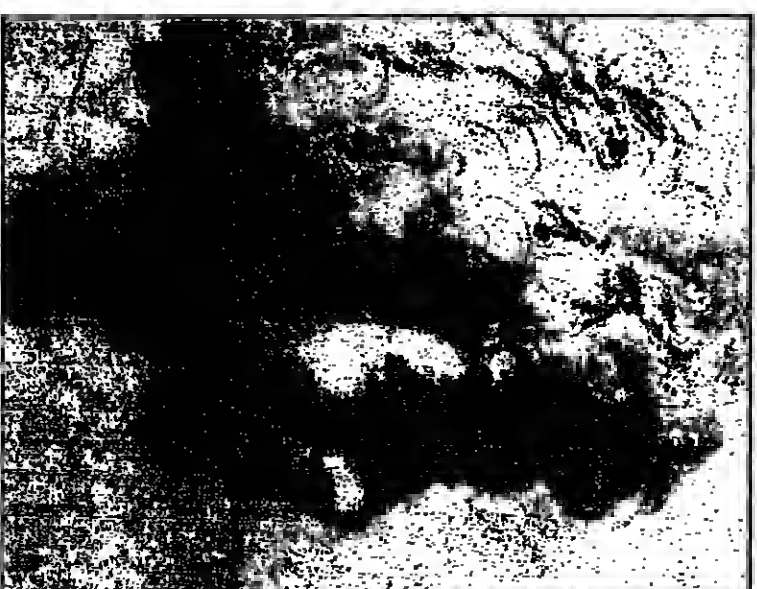
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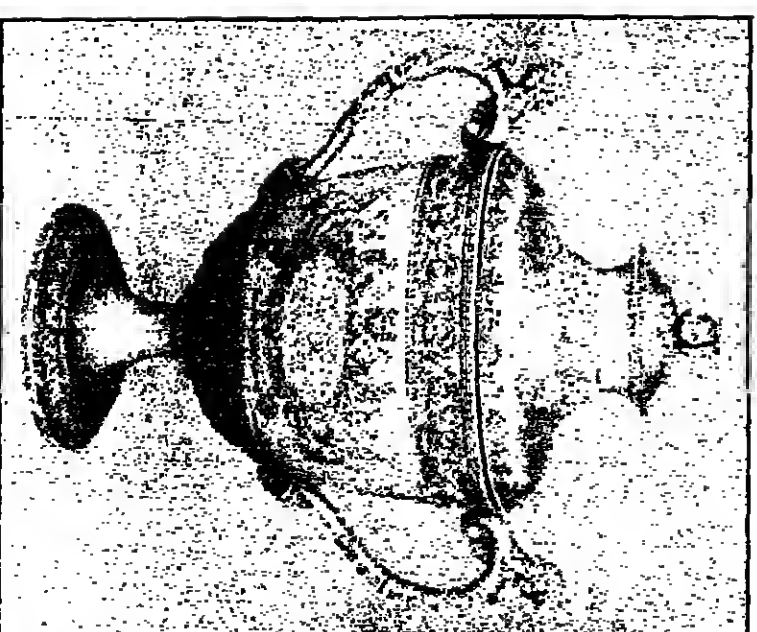
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and adding 12,000 more to the city and its suburbs. The new development is expected to create 4,000 jobs. The project is planned in three stages. The first stage, which will cost \$120m, will be completed by 1990. The second stage, which will cost \$120m, will be completed by 1995. The third stage, which will cost \$120m, will be completed by 2000. The project is a major development for the city and its suburbs. It will create a new residential area, a new commercial area, and a new recreational area. It will also create a new transportation system. The project is a major development for the city and its suburbs. It will create a new residential area, a new commercial area, and a new recreational area. It will also create a new transportation system.

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374 grams
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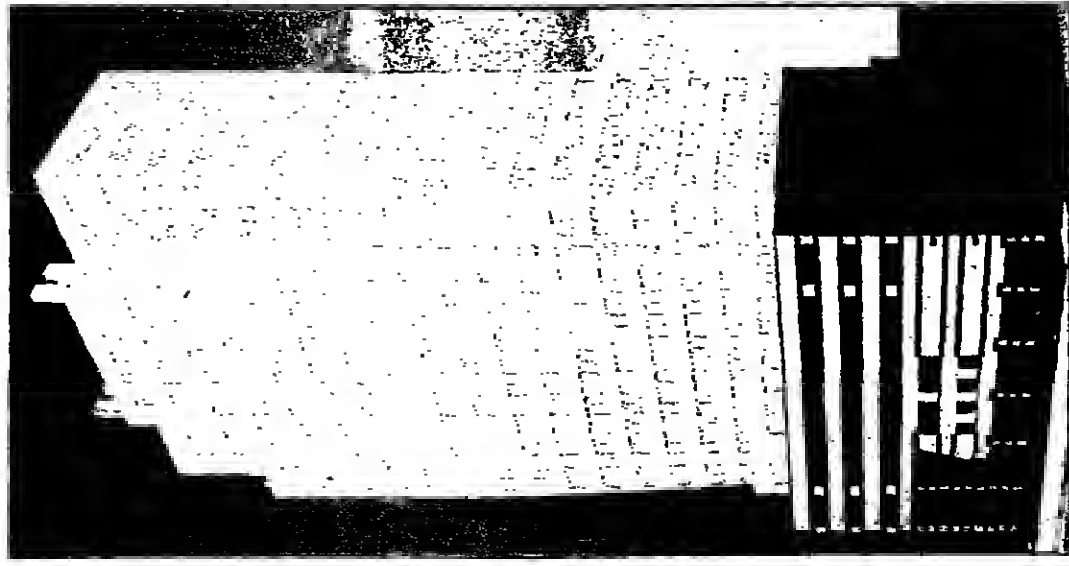
THE FINE ART OF CHRISTIE'S

The Sales — at Christie's

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The early summer is traditionally the peak of our activities in New York, and has for the last fifteen years been the time of one of our twice-yearly weeks of sales held at the Hotel Richmond in Geneva. Sales in London follow on these events, clustering around strawberries-and-cream time, to the traditional background of Wimbledon, Ascot and the Royal Academy Summer Exhibition. The auction season closes at the end of July, although our salerooms at South Kensington, and in Glasgow, bravely hammer on through the sometimes elusive British summer heat.

The works of art illustrated here can only show the smallest sample of the riches on offer. A visit to any of our salerooms will reveal the full picture, and we welcome most warmly any readers who plan a closer look at Christie's. It could be rewarding, and is certain to be interesting. At any saleroom or representative office you will find the courteous, enthusiastic and experienced help for which Christie's is famous. Enthusiasm is something that we who are fortunate enough to work with works of art of this calibre are eager to share. We really welcome prospective clients, whether purchasers at these or other sales, or consignors for future sales. A form to help you get in touch is available at the back of this publication.



The Delmonico Plaza

The News — at Christie's

May 8th is an important day in Christie's history, as it sees the official opening of our splendid new premises in New York.

Adjoining and extending our offices on Park Avenue at 59th Street, the newly built salerooms, warehouse and office space occupy the lower floors of a new 24-storey building, the Delmonico Plaza. They will result in an expansion of over two-thirds in our total space, and will increase the total capacity of our salerooms to 1200 people for important evening sales. Such an event, the sale of twenty Highly Important Paintings by Old Masters from an American Private Collection, will launch the new saleroom in magnificent fashion tomorrow, 9th May.

We at Christie's believe that this dramatic enlargement of our New York operation further demonstrates our faith in that buoyant and important market and in our central position in it. Funded wholly from internal resources, Christie's Park Avenue gives our clients what they want: the best premises in the best position in one of the world's two best auction markets—New York.

In the other, London, the Chairmanship of Christie Manson & Woods Ltd., the St. James's saleroom, has been taken over by the company of David Bathurst, for seven years President of the New York company. Christopher Burge, formerly Head of Impressionist and Modern Paintings, succeeds him there.



Christopher Burge, President, Christie's New York



Mr. J. A. Floyd, Group Chairman

The Results — at Christie's

A month ago in London, Christie's International plc, the only quoted Fine Art Auction company, announced the Results for 1984. Profit before tax nearly doubled at £17.25 million (1983, £9.74m) and a final dividend recommended raises total payment for the year by nearly 30 per cent to 11p per share (1983, 8.5p). A one-for-one scrip issue is proposed.

Mr. J. A. Floyd, Group Chairman, said in his Statement to shareholders that '... the international art market continues to be buoyant and we will soon begin to see the benefits of our recent capital expenditure. Therefore I am confident that with our emphasis on service and expertise the results for 1985 will again be satisfactory'.

We at Christie's hope you will enjoy this foretaste of sales to come, which we present to you with pride — and enthusiasm.

Key to front cover illustrations		
1	2	3
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7	8	9

- 1 Diamond tiara given by King Alfonso XIII to his wife, Queen Victoria Eugénie on the occasion of their marriage in 1906. Sold on 24 November 1984 in Geneva for Swift, £12,000.
- 2 Free-blown and cameo-carved glass flask, 25 B.C. to A.D. 25, 7.6cm. high. Sold on 9 March 1985 in London for £134,000.
- 3 Pier Mondrian: Composition with Red, Blue and Yellow, oil on canvas, 51 by 51cm. Sold on 27 June 1985 in London for £1,312,000.
- 4 Tiffany favrite glass and bronze Begonia lamp, 48.9cm. high, 33cm. diameter of shade. Sold on 30 March 1985 in New York for \$87,200.
- 5 Raffaele Savio, called Raphael: Studies of a Man's Head and Hand: auxiliary cartoon for the Transfiguration, black chalk, 36.3 by 34.6cm. Sold on 3 July 1984 in London for £3,564,000.
- 6 George III gold cup, presented to Sir Robert Wigram by the officers and men of the Sixth Regiment of Royal London Volunteers, by Digby Scott and Benjamin Smith, 1806, 25.5cm. high. Sold on 27 March 1984 in London for £108,000.
- 7 Pablo Picasso: Femme Assise en Chapeau, signed, painted in 1923, pastel and charcoal on canvas, 130.8 by 97.8cm. Sold on 13 November 1984 in New York for \$4,200,000.
- 8 Louis XVI silverwood chair, circa 1769, made for Mme du Barry by Louis Delanois for the Pavillon at Louveciennes. Sold on 21 November 1984 in New York for \$49,300.
- 9 Joseph Wright of Derby, A.R.A.: Mr. and Mrs. Thomas Colclough about to get out on a ride, oil on canvas, 127 by 101.6cm. sold on 25 November 1984 in London for £1,404,000.

LONDON

Important Islamic, Indian and South-East Asian Manuscripts, Miniatures and Works of Art

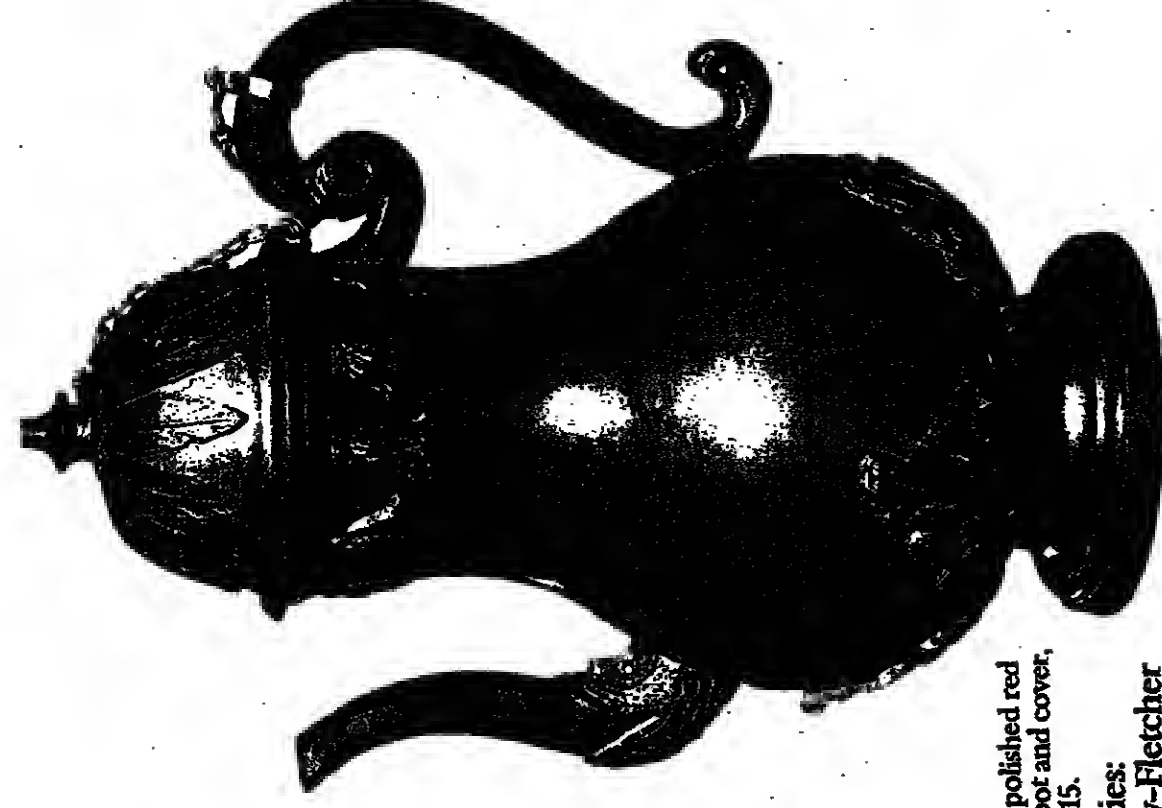
Thursday, 4 July and Friday, 5 July

Important Continental Ceramics

Monday, 1 July



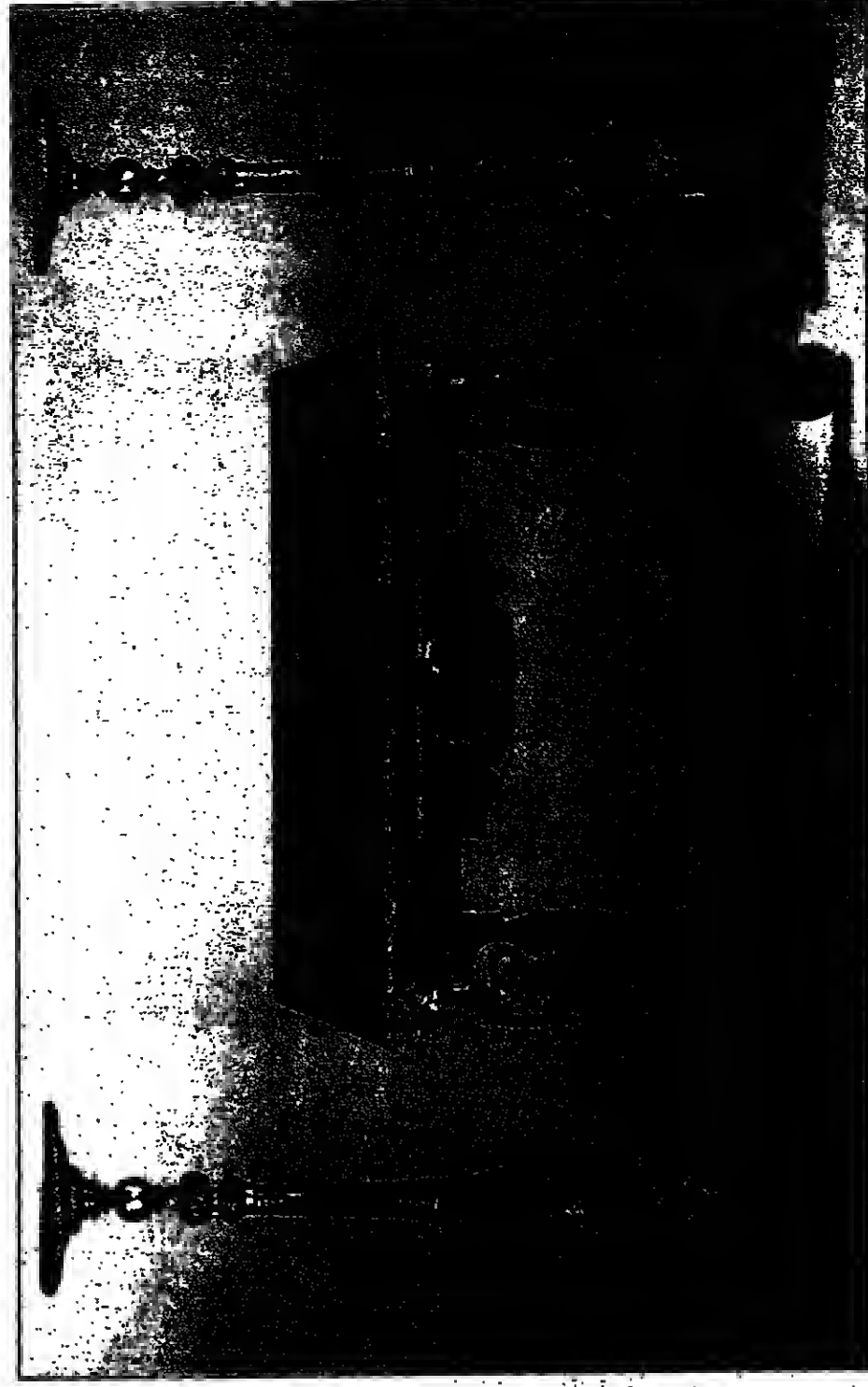
To left: Portrait of Genghis Khan by Mirza 'Ali' Isfahan, AH 1218/AD 1803-4, 289 by 133 cm. One from a series of life-size historical portraits of the rulers of Persia which for the last 150 years was believed to no longer exist. The series was commissioned from the principal royal portraitist, Mirza 'Ali' of Teheran, by Fath 'Ali Shah Qajar, for the Imarat-i Naw Palace at Isfahan. Enquiries: Philippa Vaughan



To right: Böger polished red stoneware coffee-pot and cover, circa 1715. Enquiries: Hugo Morley-Fletcher

Important French Furniture

Thursday, 20 June



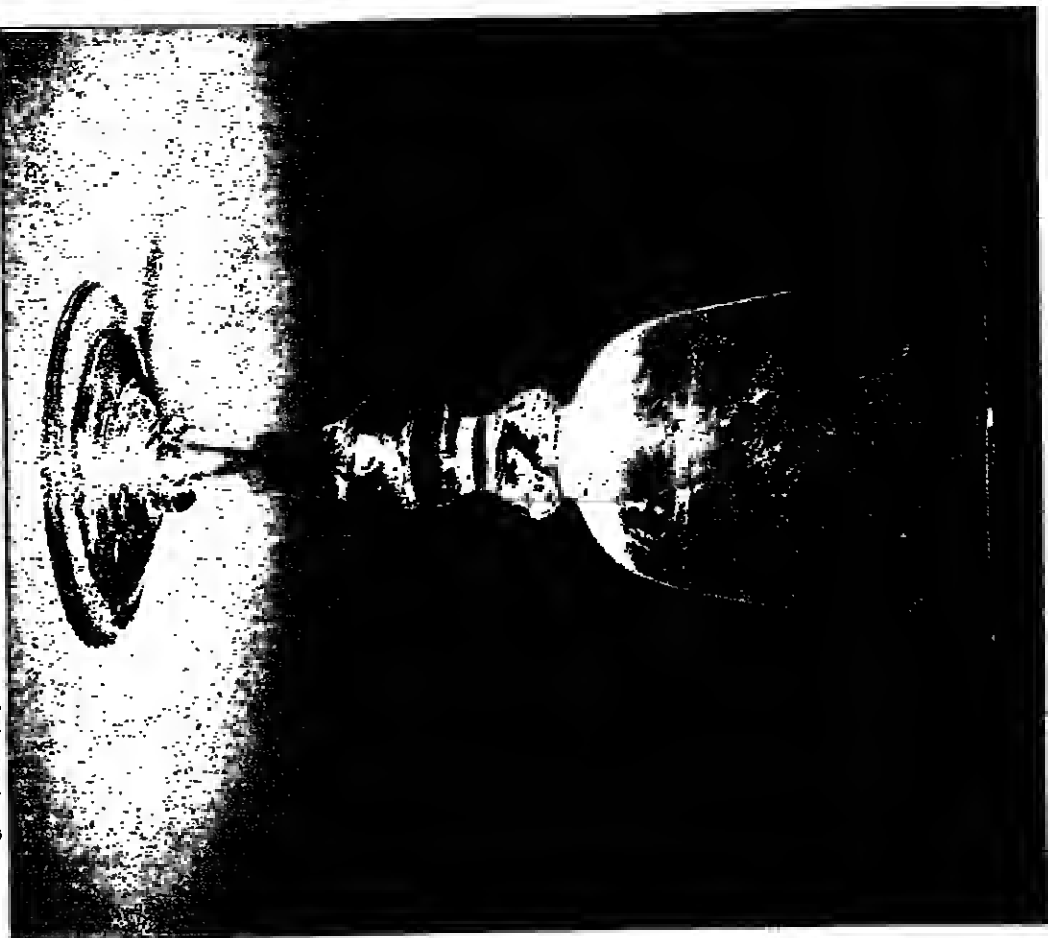
Louis XIV bouille centre table, 114.3cm. wide; Pair of Louis XIV bouille torchères, 128.8cm. high.

Enquiries: Hugh Roberts

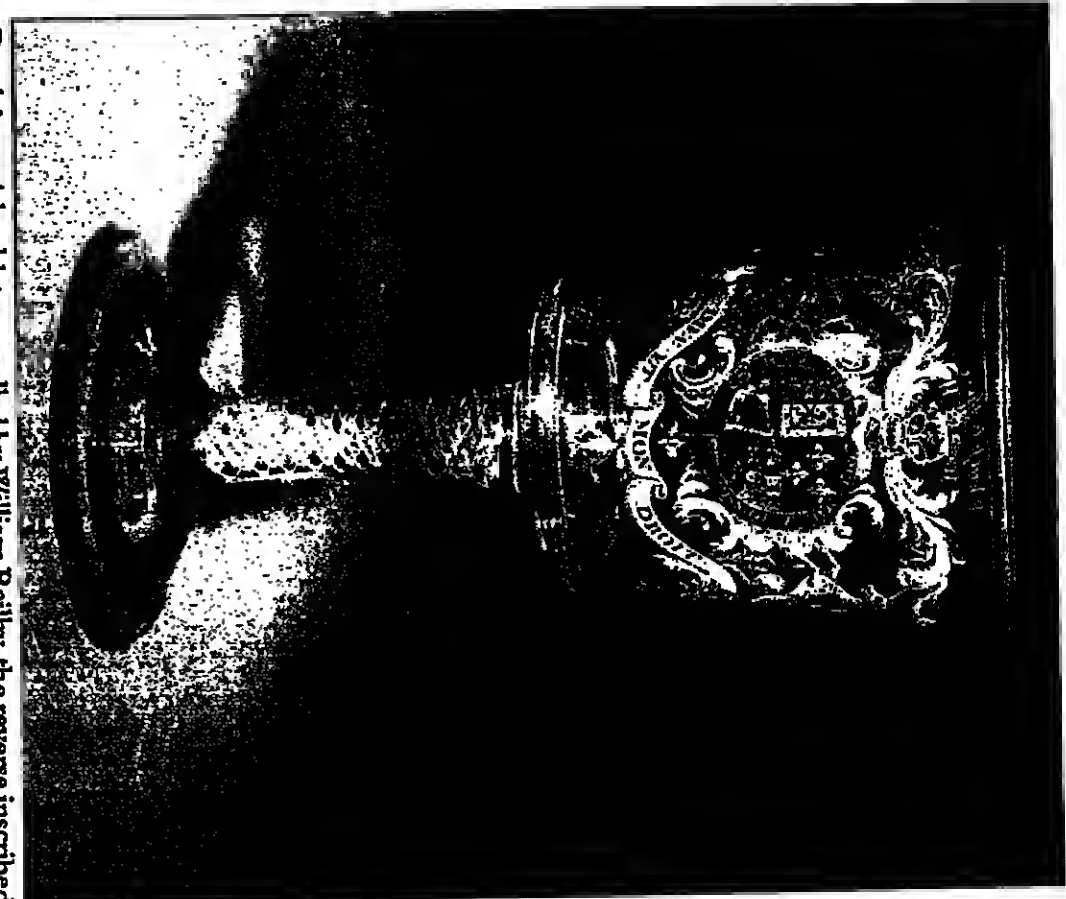
8 King Street, St. James's, London SW1Y 6QT Tel: (01) 839 9060

LONDON

English & Continental Glass & Glass Paperweights
Including the Bradford Collection of 18th Century
Dutch Engraved Glass
Tuesday 4 June at 10.30 a.m.



A stipple-engraved dated armorial goblet by David Wolff, 1784—from a set of twelve commemorative goblets dating between 1762 and 1784, commissioned for the Waalkopers of the town of Heusden, South Holland. 19.2cm. high.



Royal Armorial goblet enamelled by William Beilby, the reverse inscribed 'Success to the African trade of WHITE-HAVEN, signed Beilby junr inv'. & pink, circa 1762, 25cm. high.

Enquiries: Rachel Russell

Important English Furniture

Thursday 27 June at 11 a.m.



A George III satinwood and painted cabinet 53in. (134.5cm) wide, 33in. (84cm) high, 26 1/2 in. (67cm) deep.

Enquiries: Hugh Roberts

8 King Street, St James's, London SW1X 6QT Tel: (01) 839 9060

9906 338 (10) TEL 01 839 9060 St James's Street King 8

GENEVA

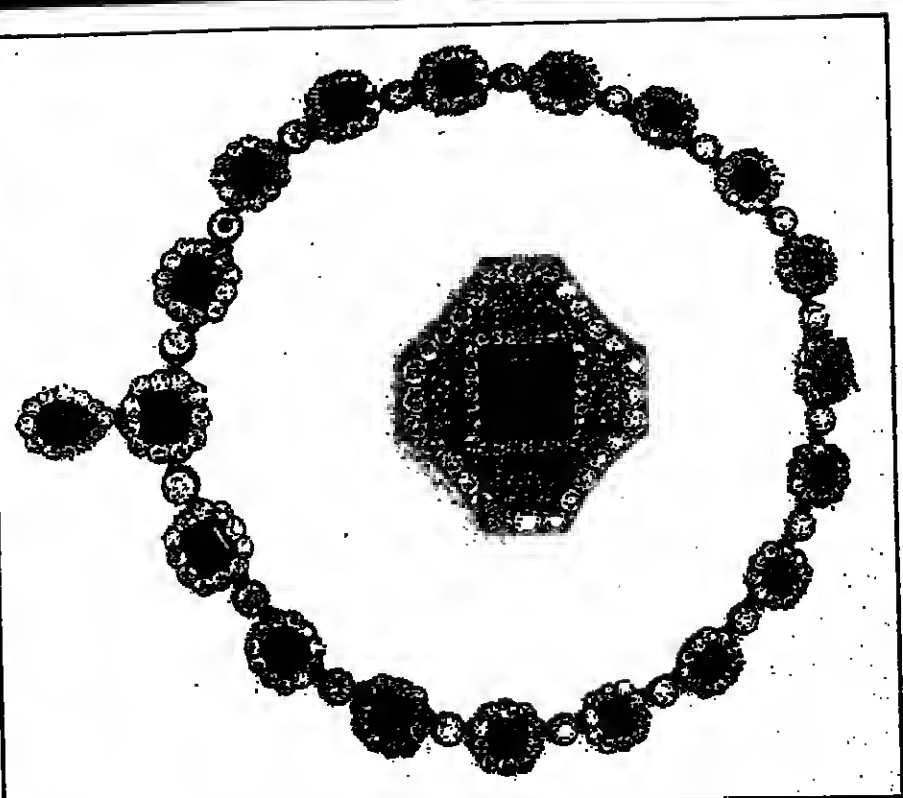
At the Hotel Richemond
Magnificent Jewels
Thursday 16 May at 10 a.m., 3 p.m. & 8 p.m.



A superb pear-shaped diamond of 55.91 cts.



An historical Moghul period table-cut diamond of 56.71 cts.



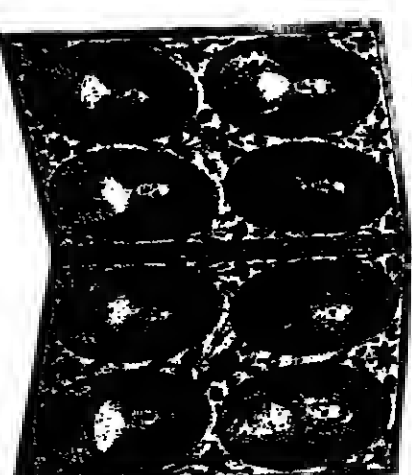
An important antique emerald and diamond necklace and a superb antique emerald brooch of 24.62 cts. (illustration shown reduced)

Highly Important Gold Boxes

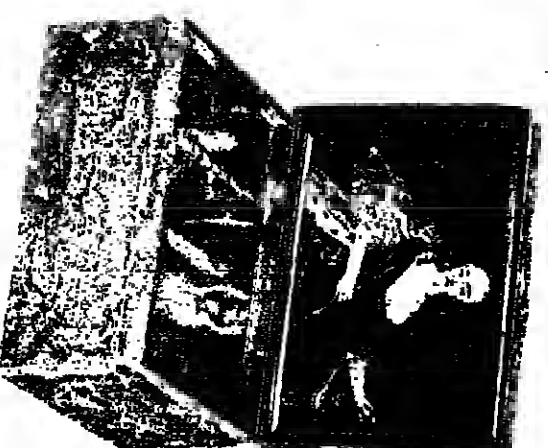
Tuesday 14 May at 8 p.m.



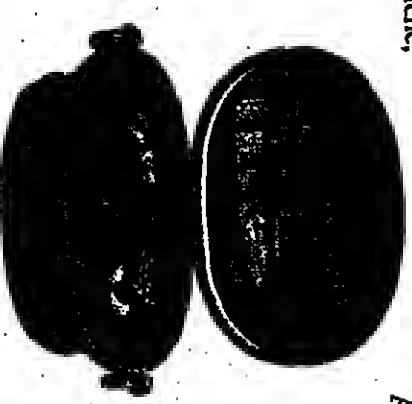
Louis XV gold automaton snuff-box set with miniatures under glass, by Jean-François Garand, Paris, 1770-1775, with the charge of Julien Alaire and the discharge of Jean-Baptiste Fouacite, 8cm. long.



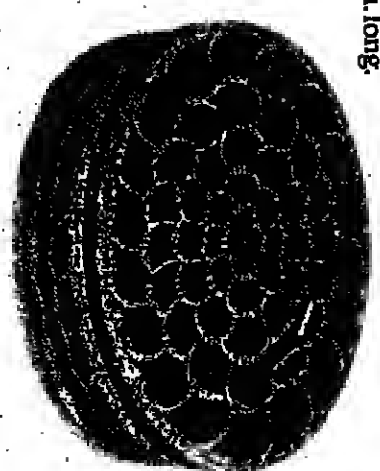
Louis XV Garnet, of Japanese lacquer mounted in gold set with miniatures, Paris, 1750, with the charge and discharge of Antoine Lechaudel, 14.5cm. long.



The Esterházy Box, chased with views of St. Petersburg, probably by Jérôme Paule, presented by Empress Elizabeth of Russia to Count Nikolaus Esterházy in 1761, 9.3cm. long.



Swiss enamelled gold & pearl set with signed bird's nest, signed Pfister, circa 1800.



Gold & handstone snuff-box, by Christian Gottlieb Stehl, Dresden, 1775, with a secret compartment containing a catalogue of all the stones used in the box, 7.5cm. long.

Saturday 11 at 6.30 p.m.

Fine & Rare Wines

Enquiries: Duncan McQueen (London) or Mary Gavot (Geneva).

Sunday 12 at 2.30 p.m., 3.30 p.m. & 7.30 p.m.

Art Nouveau & Art Deco

Enquiries: Georges de Bardia (Geneva).

Monday 13 at 11 a.m.

European Porcelain

Enquiries: Hugo Morley-Fletcher (London).

Tuesday 14 at 3 p.m. and Wednesday 15 at 10.30 a.m.

Objects of Vertu, Watches, Fine Russian Works of Art and Fabergé

Enquiries: Alice Illich (London) or Mary Gavot (Geneva).

Wednesday 15 at 7 p.m.

Highly Important Silver

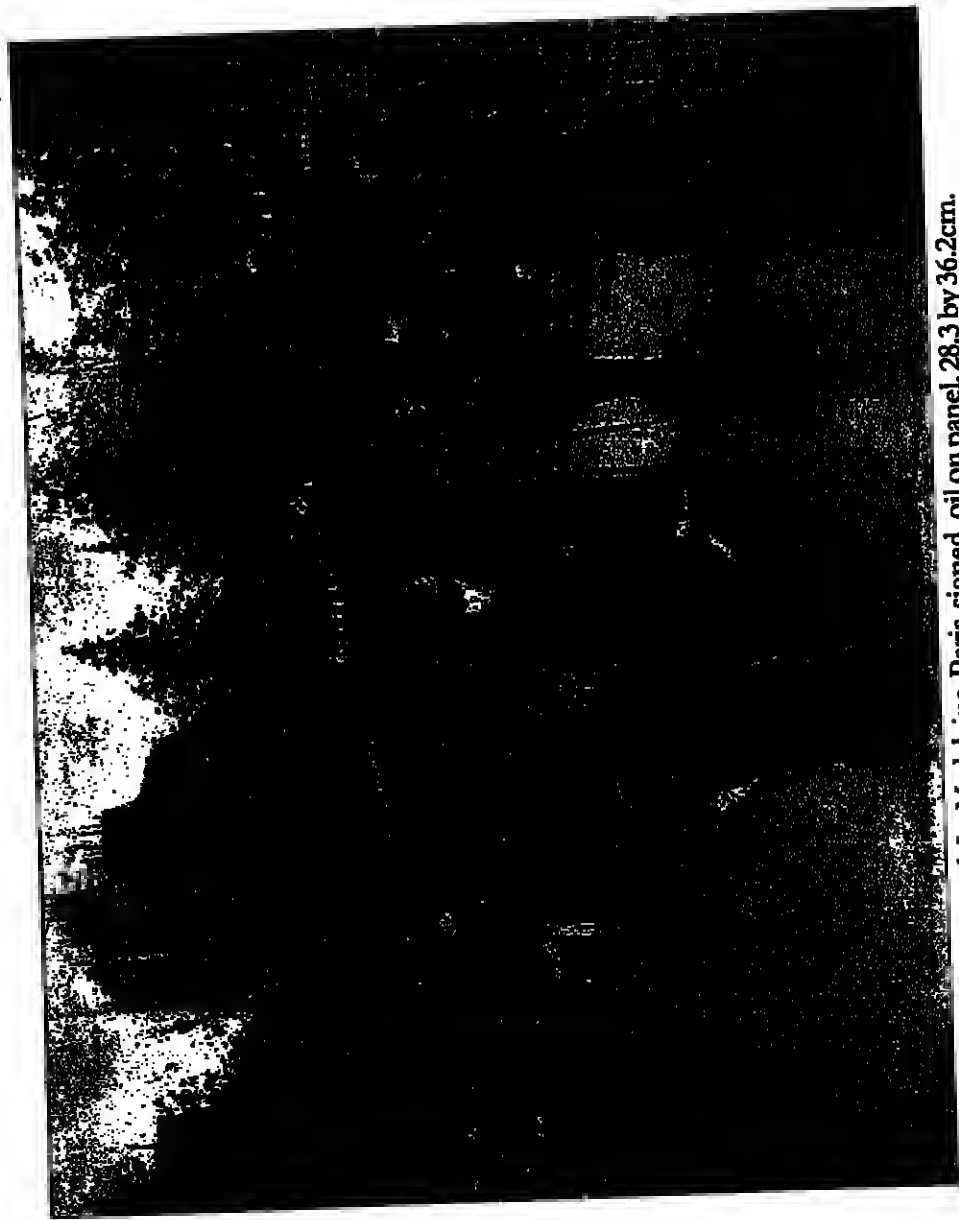
Enquiries: Richard Stern (Geneva) or Alain Zammitt-Cutajar (Geneva).

8 Place de la Taconnerie, 1204 Geneva. Tel: (4122) 28 25 44

NEW YORK

19th Century European Paintings, Drawings and Watercolours

Friday 24 May



Jean Béraud: La Madeleine, Paris, signed, oil on panel, 28.3 by 36.2cm.
Enquiries: Peter Villa

At the Casino Club, Chicago

Fine and Rare Wines

Thursday 6 June



Left to Right: La Tiche, Domaine de la Romanée-Conti 1953; magnum of Chateau Mouton-Rothschild 1953; double-magnum of Cos d'Estournel 1949; Chateau Mouton-Rothschild 1953; magnum of Chateau Margaux 1953; Chateau Mouton-Rothschild 1945.

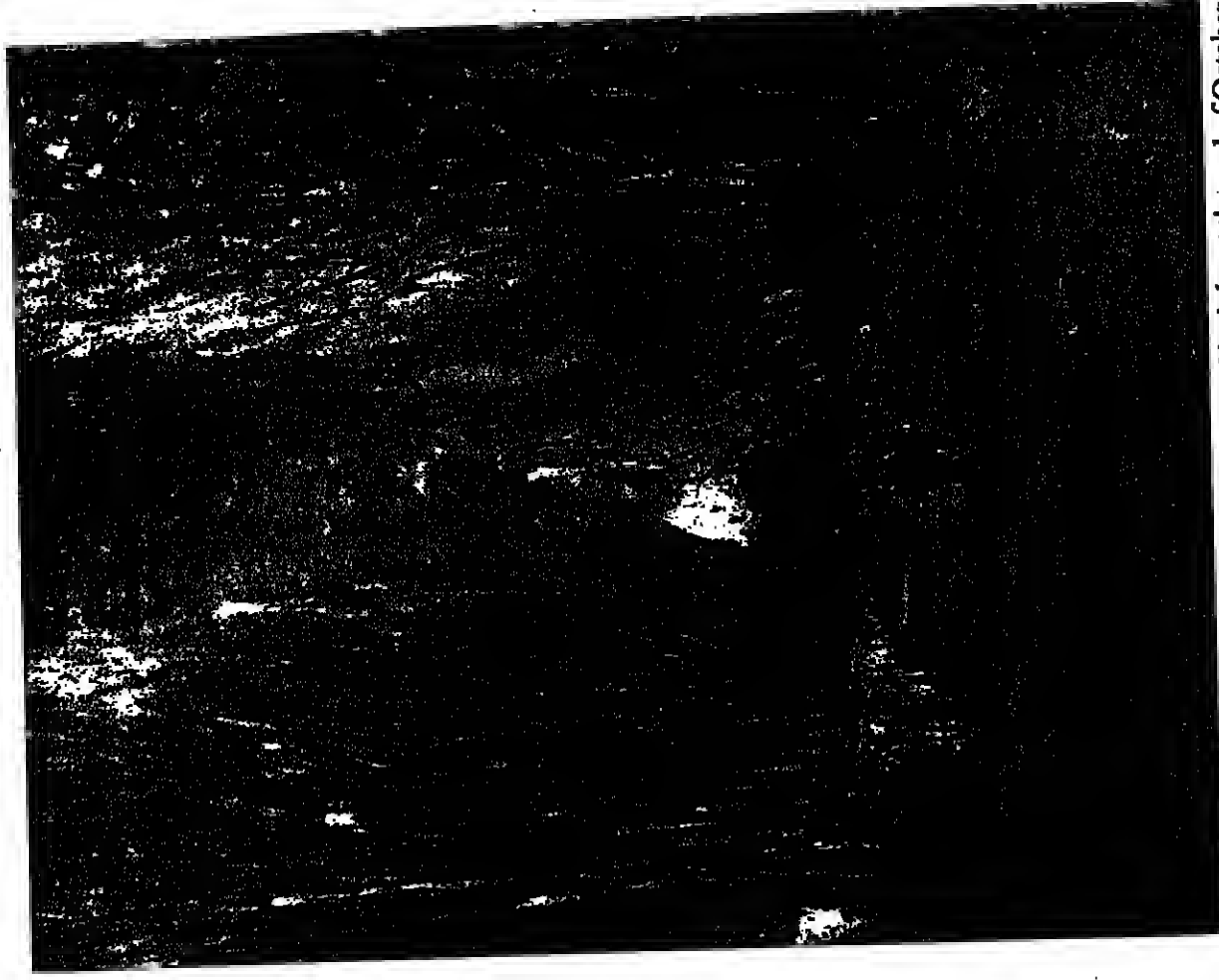
Enquiries: Jacqueline Quillen

502 Park Avenue, New York, N.Y. 10022 Tel: (212) 546 1000

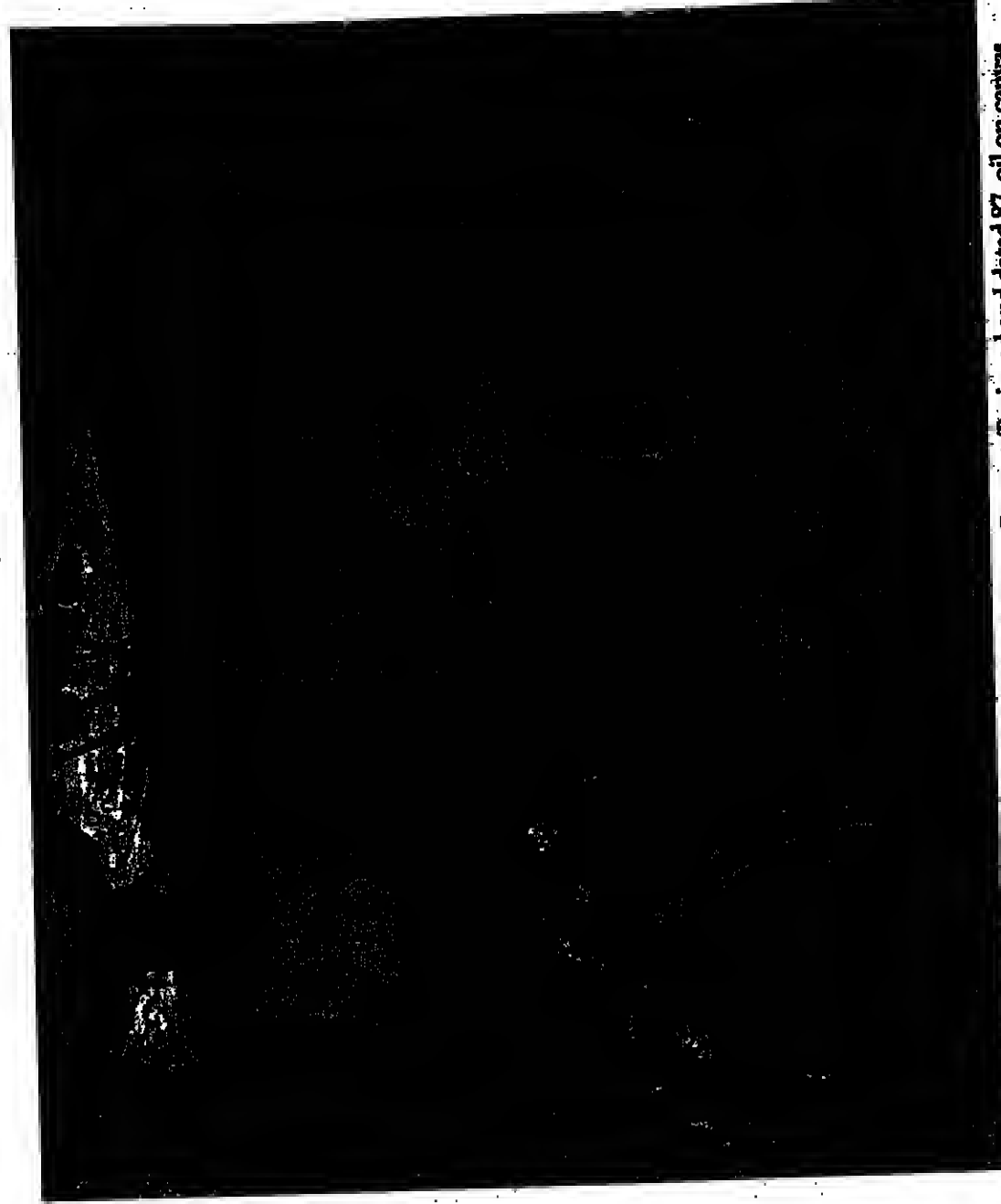
NEW YORK

Impressionist and Modern Paintings and Sculpture

Wednesday 15 May



Vincent van Gogh: Allée des Alyscamps, painted in Arles at the end of October 1888, oil on canvas, 92 by 73.5cm.



Paul Gauguin: Conversation, Tropiques or Negresses Causant (I), signed and dated 87, oil on canvas, 61.5 by 76cm.

Enquiries: Michael Findlay

502 Park Avenue, New York, N.Y. 10022 Tel: (212) 546 1000